



BOARD BUDGET BOOK

FISCAL YEAR 2025-2026



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Harris County
Department of
Education

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Superintendent's Proposed Annual Budget

For Fiscal Year
September 1, 2025 through August 31, 2026

**Prepared by
Business Services Division**

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**6300 Irvington Blvd.,
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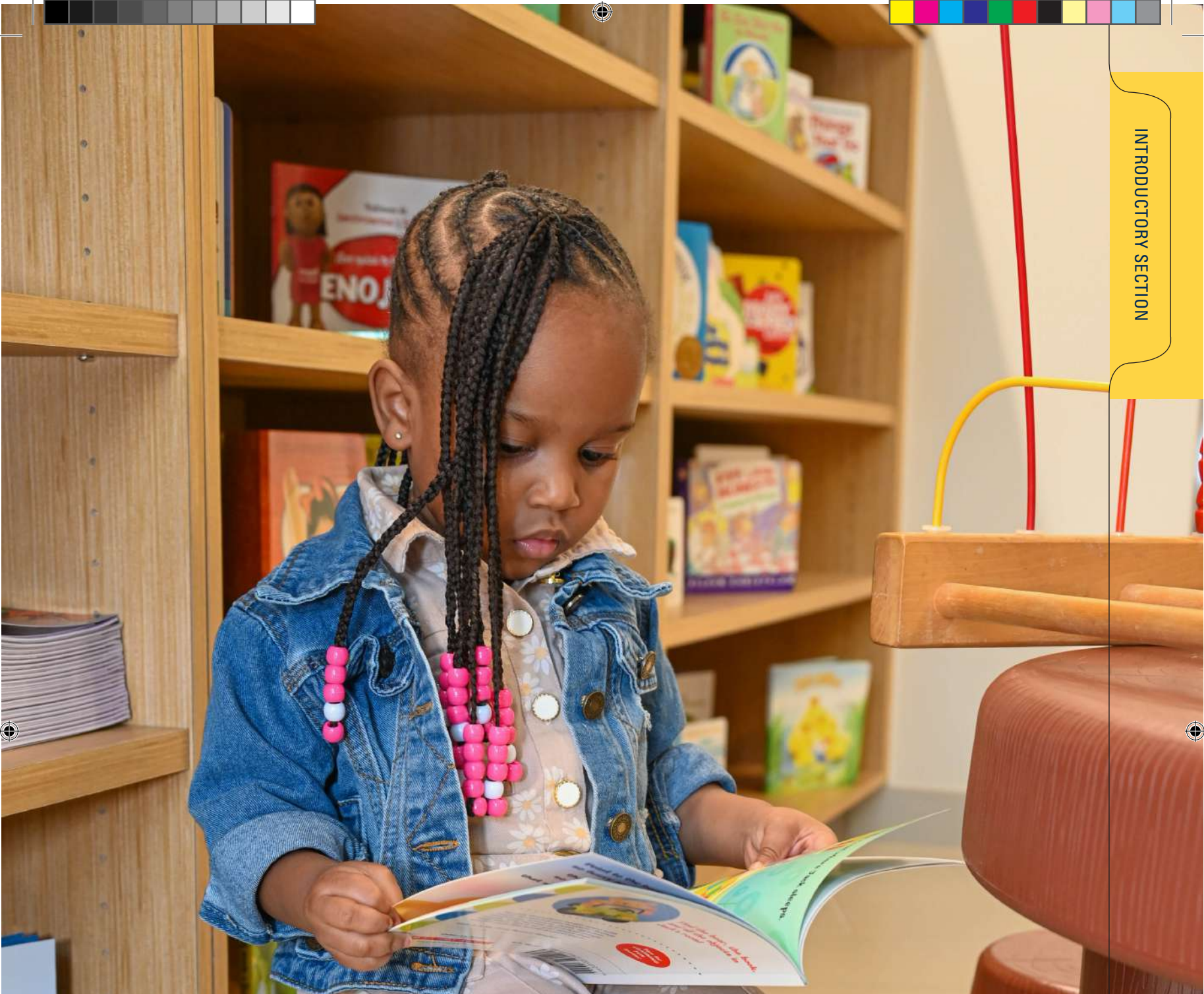
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Harris County
Department of
Education

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Introductory Section





June 2, 2025

Members of the Board of Trustees
Harris County Department of Education

6300 Irvington Boulevard
Houston, Texas 77022

Dear Trustees:

We are pleased to present the Harris County Department of Education's (the Department or "HCDE") Annual Budget for fiscal year 2025-2026. This budget presents the Department's financial and operations plan.

Introduction

In accordance with State requirements, we are presenting our projected budget to the Board of Trustees and to the Harris County community. We encourage you and our citizens to engage in positive dialogue in fine tuning our budget proposal. Given the limited resources, our staff has developed a financial plan for the 2025-2026 General Fund, Debt Service Fund, Enterprise Fund, Capital Projects Fund, and Internal Service Fund Budgets. The development, review, and consideration of the 2025-2026 budget were completed with a detailed review of every revenue and expenditure item within the context of the Department's mission, goals, and financial policies. This document provides information on each of the fund budgets. In addition, we also provide information about our projected grants, which are accounted as Special Revenue Funds.

The primary purpose of this document is to provide timely and useful information concerning the past, current, and projected financial status of the Department, to facilitate financial decisions that support the educational goals of the Department. This budget's focus is the improvement of HCDE divisions with the fiscal resources available to the Department. This budget addresses the essential needs of the Department by directing resources to those areas that will assist our staff in carrying out the mission of HCDE.

With this budget, we are continuing to use our performance-based budgeting model. Our conservative process focuses on evaluating programs and initiatives for efficiencies while considering current resources. Moreover, two variables are then reviewed during our SWOT Analysis Review (Strengths, Weaknesses, Opportunities & Threats Analysis), which includes (1) to determine the fee structure for our clients and (2) the level of taxation based on the property values projected to be received from the Harris County Appraisal District.

James Colbert, Jr.
County Superintendent

Board of Trustees

Amy Flores Hinojosa
President

Richard Cantu
First Vice President

Erica Davis
Second Vice President

Dr. John McGee

Eric Dick

Andrea Duhon

Silky Joshi Malik

The HCDE Accountability System has been used as the basis for this performance-based budgeting model. This is the fourteenth year using goals, objectives, and performance measures to plan the budget. This budget document is the first step towards achieving these goals. It includes sound, prudent fiscal policies that will ensure the continuity of the Department.

About Harris County Department of Education

Harris County Department of Education (HCDE), one source for all learners, is a highly successful educational resource in the Houston Metroplex, is a nonprofit tax-assisted organization dedicated to the equalization of educational opportunity and to the advancement of public schools. HCDE has been serving the county's public schools for 136 years.

HCDE is in Harris County in the upper Gulf Coast region of Texas, approximately 50 miles from the Gulf of Mexico. Harris County, Texas with over 5 million people, is the third most populous county in the United States and houses the fourth largest city in the country. Harris County's population base includes a wide variety of racial, ethnic, and socio-economic groups that give the area a rich diversity and cosmopolitan feel. In Texas, the second largest county is Dallas with 2.68 million people.

Harris County and the Houston metropolitan area comprise a leading region of business development in the nation. Houston continues to be a leader in oil and gas, aerospace, industrial engineering, and medical research, but diversification is fueling the local economy. The County's major hospitals, many of these concentrated just south of downtown Houston in the Texas Medical Center, offer world-class facilities for general and specialized medical needs. Houston is the fourth largest city in the nation and is a leader in numerous industries including oil & gas, manufacturing, healthcare services and engineering.

There are 25 public school districts located either entirely or partially within Harris County, as well as charter, private, and parochial schools. HCDE impacts the educational community through visionary leadership, shared resources, and innovative programs.

HCDE Mission Statement

Harris County Department of Education supports Harris County by enriching educational opportunities and providing value through services.

Department Goals:

1. Impact education by responding to the evolving needs of Harris County.
2. Deliver value to Harris County by utilizing resources in an ethical, transparent, and fiscally responsible manner.
3. Advocate for all learners by using innovative methods to maximize students' potential.
4. Provide cost-savings to school districts by leveraging tax dollars.
5. Recruit and maintain high-quality staff.

In the reaching of these goals, HCDE is a public entity dedicated to helping meet the needs of uniquely challenged learners and school staff through innovative programming and support services. HCDE directly and indirectly serves approximately 101,797 students with four alternative campuses, therapy services provided in local schools, 16 Head Start centers for early childhood education, after-school programming in dozens of community and school settings, the largest adult education program in Texas, and other programs. HCDE also supports educators and staff through a diversity of programs and operational support, which will be presented in more detail in this document.

Each HCDE Division has objectives directly associated with the Department's goals, that are measured annually by the HCDE Accountability System. The Performance Measures are in four constructs:

1. Service Delivery
2. Client Satisfaction
3. Compliance
4. Financial Objectives

Budget Process and Significant Changes

Legal Requirements in Preparing the Budget

The Texas Education Code requires that a local education agency prepare a budget of anticipated expenditures and revenues on or before August 20th. The Board is required to adopt a budget before August 31st. The budget must be itemized in detail according to classification (object) and purpose of expenditure (function) and be prepared according to General Accepted Accounting Principles.

The budget must be legally adopted before the adoption of the tax rate. The president of the Board of Trustees must call a public meeting of the Board of Trustees giving ten days public notice in a newspaper for the adoption of the budget. Any taxpayer within the Department's taxing authority, may be present and participate in the meeting. The budget must be adopted by the Board of Trustees, inclusive of budget amendments no later than August 31st.

Budget Development Process

The budget development process comprises three stages: planning, preparation, and evaluation. The first phase, planning, involves defining the mission, goals, and objectives of campuses, divisions, and the Department. This initial phase took place from September 2024 and lasted until the middle of January 2025.

Once these plans and programs have been established, the preparation phase of budgeting begins by allocating resources to support them. This phase took place in the second quarter of 2025 with several training sessions. Every division started assigning resources and gathering the data.

Evaluation is the last step of the Department's budget cycle, in which information is compiled and analyzed to assess the performance of each individual division and campus, as well as the Department as a whole. During April and May, the data was analyzed, organized, and summarized in the Board Budget Committee Workbook. After several internal review sessions, evaluations, and adjustments, the Administration prepared a Board Budget Book to be presented to the Board Budget Committee on June 18, 2025.

The Human Resources Department played an important role assisting the Business Support Services in the budget process as they developed salary budgets utilizing established staffing guidelines. On June 24th, the Board of Trustees will review a final compensation proposal for adoption and to be implemented on September 1st, 2025.

Amending the Budget

A budget is an estimate of planned expenditures and expected revenues. Many changes can take place between estimating for the proposed budget in March and April and the start of the new fiscal year in September. Program and operational changes will mean budget changes. These changes to the budget are made in the form of budget amendments. The Board delegates to the Superintendent or the Superintendent's designee the authority to approve budget amendments of less than \$200,000 and that do not result in a change to fund balance. Budget amendments of \$200,000 or more or that result in a change to fund balance shall require Board approval.

Initiatives for FY 25-26

In meeting the goals and objectives of the Board of Trustees, the Superintendent has implemented several new initiatives that will enhance the relations with school districts while maintaining a positive business model. Fiscal results and projections include this new planned objective, and the major initiatives include a focus of six major enhancements to program and services to include:

1. Maintaining a positive business model while delivering high quality services.
2. Enhancing HCDE's Special Schools by investing in talent and recruitment.
3. Invest in talent and recruitment and implement recruitment and retention plans.

4. Implement leadership training for Head Start Center Managers
5. Continue to invest in marketing strategies and campaign awareness.
6. Continuing our competitive edge to enhance services to school districts.
7. Implement a staff technology refresh

To this objective, our financial plan encompasses the major elements: (1) the enhancement of local revenues through projected contract commitments that will be presented to the Board during the summer, (2) a review and implementation of program-based budgeting to seek internal efficiencies and budget reductions, (3) the recommendation of competitive salaries and (4) tax revenues due to the adoption of a rate of \$.004798 per \$100 valuation.

Included in the budget are **11.6** new positions aimed at enhancing our capabilities to meet the Department's needs in Business Services, Procurement, and Information Technology; and to enhance our fee revenue stream for School Based Therapy Services, and Choice Partners.

In specific, our operations plan includes the following program enhancements:

1. Wage increase: **2%** for all General Fund, Internal Service Fund, Choice employees, plus TASB suggested adjustments. For Special Revenue Funds, the grant and the granting agency will determine if the fund is able to absorb the salary increase. The cost of the increase is **\$1,297,945**
2. An additional **\$300,000** for the Teacher Supplies program to the Education Foundation.
3. School Based Therapy Program will receive additional **(4.6) FTEs** to increase the level of service to School Districts around the County due to additional service demand. The cost is **\$287,627** and reduction of \$246, 421 for 2.6 OT reduced.
additional local tax subsidy is budgeted in the amount of **\$200,000 and \$104,000** respectively.
4. One Art Teacher for the High Point East Campus in the amount of **\$93,071**.
5. One Instructional Coach for Special Schools in the amount of **\$100,651**.
6. One FTE (Logistics Coordinator), One FTE (Cooperative Coordinator), One (Senior Contract Manager), and One (Contract Billing Specialist) are being added to the Choice Partners to address the growth in the cooperative usage. The cost is **\$366,576**.
7. One Food Services Clerk for the Fortis Academy in the amount of **\$44,570**.
8. The cost of health insurance cost increase for employees only high-deductible premium will continue to be covered by the department. The cost is **\$280,000 (estimated prior to TRS rates to be released)**
9. The Department has also included the continuation of the lobbying cost commitment previously approved by the Board of Trustees. The cost is **\$276,000**.
10. The budget includes **\$3,882,929** for the payment of debt service payments to include the 2024 maintenance note.
11. One time fund balance use of **\$934,560** for a gas generator for the Irvington Building.
12. The budget is based on adopting a tax rate that will bring in more revenue to address revenue loss and implementation of new initiatives such as the campaign awareness and costs associated with talent recruitment and compensation recruitment and retention plan. The **estimated tax rate of \$.004798** will be adopted, and this is below the voter-approval tax rate ("VAR"). Public hearings and notices were required to adopt the tax rate. This rate is key to the funding of the operations plan for the current year.

Accountability and Performance Measures of Business Models

The department has established an accountability model for all divisions, and performance and sustainability are included by division on the Division Section of this document. HCDE has a positive business model for each type of division.

Each division must be identified as an enterprise activity, a support activity, a service delivery activity, or a grant activity.

An **enterprise division** utilizes a business model which aims at being profitable with no tax subsidy. This includes Choice Partners Cooperative.

A **service delivery division** utilizes a business model which aims at providing a high-quality service at a reasonable price with the use of tax resources to lower the economic to the districts in Harris County. Districts that are out of the county are charged additional premium on the fee and/or the overall cost of the program. This includes divisions such as Center for Educator Success, Center for Safe Schools, Therapy Services, AB Schools, Highpoint Schools, Fortis Academy and Records Management.

A **grant division** utilizes a business model that aims at administering a federal, state or local grant. HCDE's policy is to include indirect cost in the grant proposal to support the general operation of these grants. Furthermore, some grants require an in-kind or local match, and the department will utilize multiple means to achieve the match. Major grant divisions include Head Start, Adult Ed, and CASE Afterschool Program.

A **support division** utilizes a business model which aims to provide administrative support and technical services to all other activities in the department. Support divisions include Human Resources, Business, Procurement, Technology, Facilities, and Capital Projects and Misc Support.

Division Type	Revenues	Expenses	Tax	Variance	% Self Supported
Enterprise					
Choice	\$ 10,643,990	\$ 12,397,260	\$ -	\$ (1,753,270)	85.86%
Revenue					
Center for Educator Success	236,400	2,851,340	2,614,940	-	8.29%
Center for Safe Schools	308,729	1,084,113	775,384	-	28.48%
Therapy	13,039,690	16,131,494	3,091,804	-	80.83%
AB East School	4,599,041	6,320,131	1,721,090	-	72.77%
AB West School	5,052,275	5,850,200	797,925	-	86.36%
Highpoint East	2,798,450	4,584,953	1,786,503	-	61.04%
Fortis Academy	22,680	1,733,445	1,710,765	-	1.31%
Records	2,188,750	2,560,951	372,201	-	85.47%
Internal Support					
Human Resources	427,596	1,414,240	986,644	-	30.24%
Business	825,804	2,458,547	1,632,743	-	33.59%
Technology	1,335,092	4,711,943	3,376,851	-	28.33%
Facilities	6,920,429	6,920,429	-	-	100.00%
Capital Projects & Misc Support	20,183,727	43,401,545	13,250,595	(9,967,223)	46.50%
Grant Funded					
Head Start	27,284,430	27,285,378	8,000	7,052	100.00%
Adult Ed	6,240,000	6,804,823	162,971	(401,852)	91.70%
CASE	9,335,958	10,225,679	828,777	(60,944)	91.30%
Totals:	\$ 111,443,041	\$ 156,736,471	\$ 33,117,193	\$ (12,176,237)	71.10%

Summary of Proposed Budgets

The Department utilizes Governmental, Proprietary, and Fiduciary fund types. The Department's Governmental fund types are comprised of General Funds, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. The Proprietary Fund types include the Internal Service Fund and the Enterprise Fund. The Enterprise Fund includes the Choice Partners. The Fiduciary fund types include Agency Funds. It is important to note that the Department approves the annual budgets for the General Fund, Internal Service Fund, Debt Service Fund and Capital Project Funds. Agency (Custodial) Funds and Special Revenue Funds adopt project-length budgets which do not correspond to the Department's fiscal year end. As the notice of grant awards are received, these are presented for Board approval.

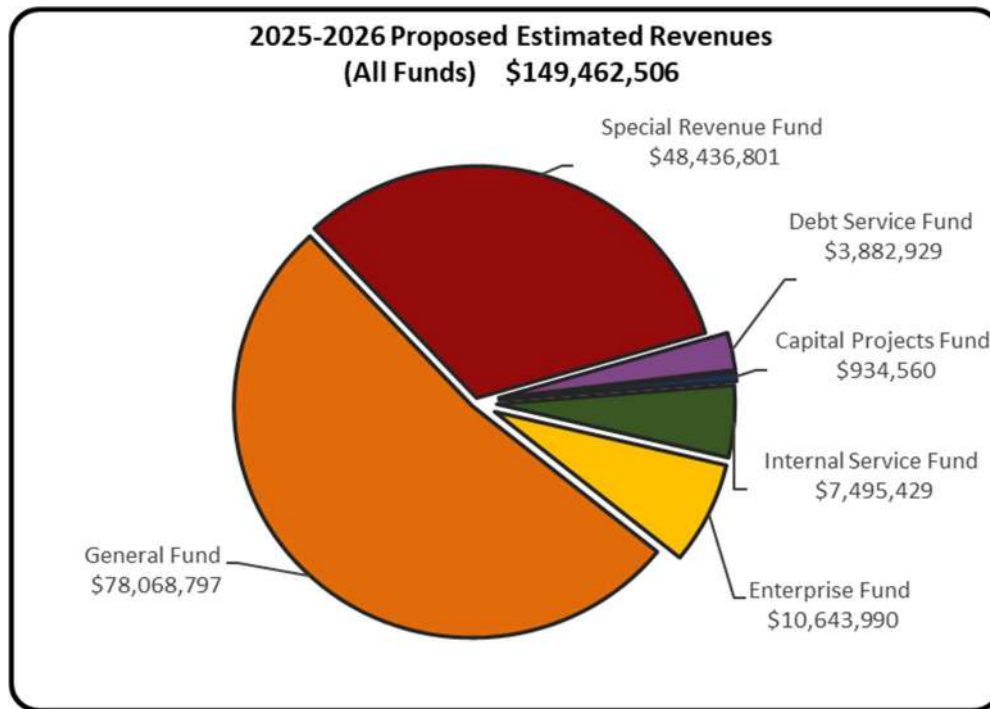
HCDE fiscal year is September 1st to August 31st.

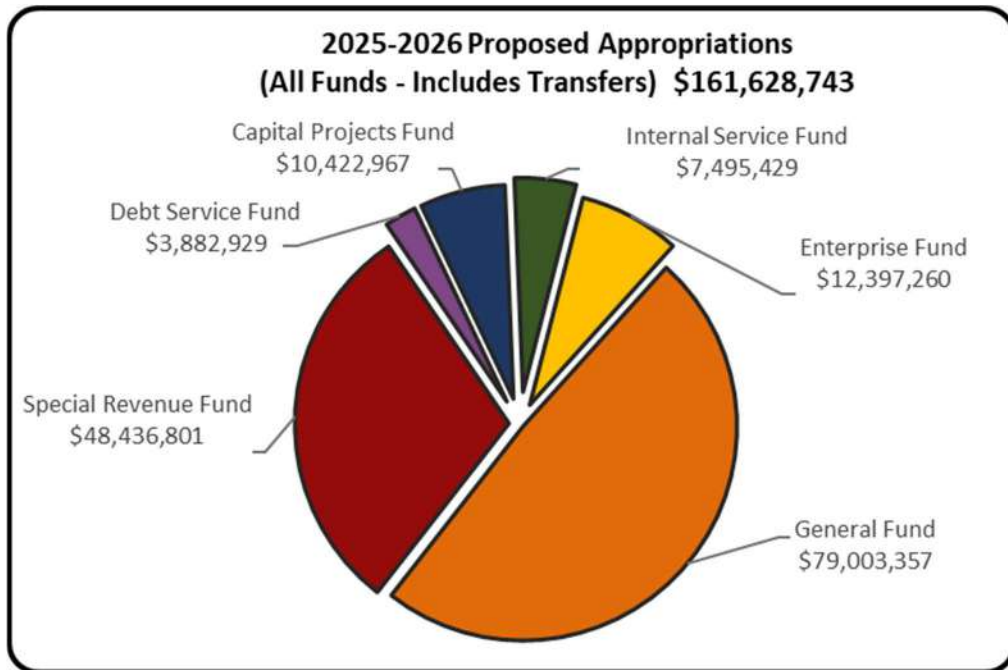
The following table presents a comparison of the proposed expenditures for General Fund with a comparison to fiscal year 2024-2025.

	Adopted Budget 2024-2025	Amended Budget 2024-2025	Proposed Budget 2025-2026	Percent Change
Beg. Fund Balance	\$ 34,637,495	\$ 34,637,495	\$ 34,246,495	
Estimated Revenues	74,743,271	75,073,531	77,965,969	4%
Appropriations	70,074,015	70,404,275	72,945,453	4%
Transfers Out	4,669,256	5,060,256	5,955,076	28%
Total Appropriations	\$ 74,743,271	\$ 75,464,531	\$ 78,900,529	5.56%
Excess/(Deficiency) of Revenues				
Over/(Under) Appropriations	-	(391,000)	(934,560)	
Ending Fund Balance	34,637,495	34,246,495	33,311,935	934,560
<u>Fund Balance categories per GASB 54</u>				
Non-Spendable Fund Balance	234,662	234,662	234,662	
Restricted Fund Balance	-	-	-	
Committed Fund Balance	2,988,291	2,988,291	2,988,291	
Assigned Fund Balance	9,120,200	9,120,200	9,120,200	
Unassigned Fund Balance	22,294,342	21,903,342	20,968,782	
Ending Fund Balance	\$ 34,637,495	\$ 34,246,495	\$ 33,311,935	

The following table presents a comparison of the estimated revenues, appropriations, other financing sources and uses, and beginning and ending fund balance of all governmental funds for fiscal year 2025-2026:

	Governmental				Proprietary		
	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Internal Service Fund	Enterprise Fund	Total
Estimated Revenues	\$ 77,965,969	\$ 43,637,357	\$ 3,882,929	\$ 934,560	\$ 7,495,429	\$ 10,643,990	\$ 144,560,234
Appropriations	\$ 72,945,453	\$ 43,637,357	\$ 3,882,929	\$ 10,422,967	\$ 7,495,429	\$ 4,782,512	\$ 143,166,647
Transfers Out	\$ 5,955,076	\$ -	\$ -	\$ -	\$ -	\$ 7,614,748	\$ 13,569,824
Total Appropriations and Other Uses	\$78,900,529	\$43,637,357	\$3,882,929	\$10,422,967	\$7,495,429	\$12,397,260	\$156,736,471
Appropriations from Fund Balance:	(\$934,560)	\$0	\$0	(\$9,488,407)	\$0	(\$1,753,270)	(\$12,176,237)
Projected Fund Balance Beg.	\$ 34,246,495	\$0	\$756,780	\$9,488,407	\$1,296,525	\$1,753,270	\$47,541,477
Projected Fund Balance End.	\$ 33,311,935	\$ -	\$ 756,780	\$ -	\$ 1,296,525	\$ -	\$ 35,365,240





The Department's Proprietary Funds are the Internal Service Fund and the Enterprise Fund. The Internal Service Fund consists of two funds: The Worker's Compensation Fund and the Facilities Support Charges. For the Worker's Compensation Fund, the Department participated in a partially self-funded pool, originally approved by the Board in the fiscal year 2005. Since 2016-2017, the Department moved to a fully funded program. Claims administration, loss control, and consultant services will be provided for by worker's compensation insurance company and a third-party administrator will handle the run-off claims from the previous self-insurance plan.

Internal Service Fund - Workers Compensation

The following table presents a comparison of the proposed fiscal year 2025-2026 revenues and expenditures for the Workers Compensation Fund with a comparison to fiscal year 2024-2025:

	Adopted Budget 2024-2025	Amended Budget 2024-2025	Proposed Budget 2025-2026
Operating Revenues	\$ 475,000	\$ 550,000	\$ 575,000
Operating Expenses	475,000	550,000	575,000
Total Operating Expenses and Other Uses	475,000	550,000	575,000
Net Position	-	-	-
Projected Balance Beginning	1,296,525	1,296,525	1,296,525
Projected Balance Ending	\$ 1,296,525	\$ 1,296,525	\$ 1,296,525

Internal Service Fund - Facilities Support Charges

The Internal Service Fund also includes the Facilities Support Charges Fund. It consists of facilities support charges that are divided among the divisions based on square footage. The following table presents a comparison of the proposed fiscal year 2025-2026 revenues and expenditures for the Facilities Support Charges with a comparison to fiscal year 2024-2025.

	Adopted Budget 2024-2025	Amended Budget 2024-2025	Proposed Budget 2025-2026
Operating Revenues	\$ 6,830,194	\$ 6,830,194	\$ 6,920,429
Operating Expenses	6,830,194	6,830,194	6,920,429
Transfers Out	-	-	-
Total Operating Expenses and Other Uses	6,830,194	6,830,194	6,920,429
Projected Balance Beginning	-	-	-
Projected Balance Ending	\$ -	\$ -	\$ -

Enterprise Fund – Choice Partners

The Enterprise Fund consist of the Choice Partners Fund which offers quality, legal, procurement and contract solutions to meet the purchasing needs of school districts and other governmental entities. The following table presents a comparison of the proposed fiscal year 2025-2026 revenues and expenditures for Choice Partners Fund with a comparison to fiscal year 2024-2025.

	Adopted Budget 2024-2025	Amended Budget 2024-2025	Proposed Budget 2025-2026
Operating Revenues	\$ 8,183,177	\$ 8,333,177	\$ 10,643,990
Operating Expenses	4,359,370	4,359,370	4,780,206
Transfers Out	5,183,961	5,333,961	7,617,054
Total Operating Expenses and Other Uses	9,543,331	9,693,331	12,397,260
Projected Balance Beginning	1,753,270	1,753,270	1,753,270
Projected Balance Ending	\$ 393,116	\$ 393,116	\$ -

Notes: 1) While the amended FY25 Budget still includes the use of \$1.5M in fund balance, revenues have exceeded the need for this use. Therefore, the expected fund balance transfer will occur in FY26, contingent on Choice Partners' realized revenues. 2) The operating revenues are net of rebates offered to members.

Balanced Budget

Per CE Local Policy, the operating budget requires a balanced budget. This means that for each fund, expenditures are not to exceed revenues plus projected one-time use fund balances. If the fund balance is used, this cost must be a one-time cost and not recurring (i.e., capital expenditures). The Department is projecting a balanced budget for fiscal year 2025-2026. Expenditures plus other financing uses amount to \$79,003,357. Revenues equal \$78,068,797. One-time costs total \$934,560 for specific capital expenditure (Irvington Gas Generator).

We believe that the budget represents a fiscally responsible and conservative approach to the needs of the Department within the available funds. The chart below shows a historical summary and forecast of the General Fund.

Trend Analysis, All Funds

For fiscal year 2027 to 2029 forecasted figures the trend includes 3% growth in revenues and 2% in expenditures. A more detailed projection can be found in the Financial Section.

	Actual 2021-2022	Actual 2022-2023	Actual 2023-2024	Amended 2024-2025	Proposed 2025-2026	Forecast 2026-2027	Forecast 2027-2028	Forecast 2028-2029
Beginning Fund Balance	\$83,222,066	\$64,851,107	\$45,714,359	\$58,586,055	\$47,932,477	\$35,756,240	\$35,756,240	\$36,545,246
General Fund	56,864,265	63,577,861	74,567,730	75,073,531	77,965,969	80,304,948	82,714,097	85,195,519
Special Revenue Funds	31,658,930	40,351,542	40,575,961	44,116,801	43,637,357	44,510,104	45,400,306	46,308,312
Debt Service Fund	3,658,500	3,116,117	3,286,720	3,691,361	3,882,929	4,158,088	4,185,963	4,182,713
Capital Project Fund	2,981,186	4,358,481	17,283,612	411,347	934,560	962,597	962,597	991,475
Internal Service Fund	6,060,000	6,610,512	7,129,741	7,305,194	7,495,429	7,720,292	7,951,901	8,190,458
Enterprise Fund	7,580,665	7,108,364	10,754,083	10,363,331	10,643,990	10,963,310	11,292,209	11,630,975
Estimated Revenues	108,803,546	125,122,878	153,596,845	140,961,565	144,560,234	148,619,338	152,507,072	156,499,452
General Fund	57,029,128	63,798,360	65,628,800	75,073,533	78,900,529	80,478,540	82,088,110	83,729,873
Special Revenue Funds	31,658,930	40,351,542	40,575,961	44,116,801	43,637,357	44,510,104	45,400,306	46,308,312
Debt Service Fund	4,790,544	3,728,904	3,285,109	3,691,361	3,882,929	4,158,088	4,185,963	4,182,713
Capital Project Fund	20,026,783	22,907,568	13,413,856	10,949,168	10,422,967	-	-	-
Internal Service Fund	6,088,455	6,618,159	7,067,340	7,420,949	7,495,429	7,720,292	7,951,901	8,190,458
Enterprise Fund	7,580,665	6,855,093	10,754,083	10,363,331	12,397,260	10,963,310	11,292,209	11,630,975
Appropriations (Exp.)	127,174,505	144,259,626	140,725,148	151,615,143	156,736,471	147,830,333	150,918,489	154,042,330
Difference	(18,370,959)	(19,136,748)	12,871,696	(10,653,578)	(12,176,237)	789,005	1,588,583	2,457,122
Projected Ending Fund Balance	\$64,851,107	\$45,714,359	\$58,586,055	\$47,932,477	\$35,756,240	\$36,545,246	\$37,344,823	\$39,002,367

Projected Fund Balance

We are projecting that the fiscal year 2025-2026 ending General Fund balance will be **\$33,311,935**. This represents a **\$934,560** decrease from the projected 2024-2025 ending fund balance. The use of fund balance is for planned appropriations that are one-time in nature (i.e., construction projects and capital outlay). The amount projected is for the upgrade of the Irvington building generator.

It is the policy of the Department to maintain an unassigned fund balance equivalent to a minimum of two months of operations costs. Currently, the Department projects the desired fund balance. According to our five-year forecast, the Department will have sufficient funds to meet the CE local policy requirements but may need additional cash to fund the Special Revenue Fund since they work on a reimbursement basis.

2024 Maintenance Note Purchases

To balance the budget, the department is assigned several purchases from the 2024 Maintenance Note Budget. These are as follows:

Division	Request / Description	Maintenance
Facilities - Construction	ABS West - 3 roof top AC Units	\$ 493,240
	East and West Delayed Egress Doors	45,000
	Coolwood HS Gate Operators	50,000
Human Resources	Qualtrics - Statement of Word	10,000
Research and Evaluation	Upgrade in Qualtrics	35,000
Communications	Lighting - 502 Conference Room	35,000
Special schools	4 metrasens - \$19,800 each (Detectors)	85,284
	Ipads	53,000
	50 Styrolite flexible Seating (\$200 per piece)	10,000
	50 Styrolite flexible Seating (\$200 per piece)	10,000
	Handheld Radios	10,000
	Security Cameras	37,473
		<u>\$ 873,997</u>

New AB North School Planning

Based on the need to expand the range of Special Education services at our AB locations, the Department is in the process of planning a new AB North location. A feasibility study is underway, and a new Lease Revenue Bond is proposed later FY 2026 and/or early FY 2027. The cost to service this new debt of approximately \$15,000,000 is entertained along with funding for land acquisition and one time use of fund balance. The additional cost of serving the debt is approximately \$500,000 to \$800,000 per year net due to other bonds being paid off in the next two years. The size of the school will be like AB West, and the projected cost of operations is expected to be approximately \$4,500,000 with a ratio of 75% subsidy or \$1,125,000 in additional tax support.

About the 2025-2026 Department Budget

Below are highlights of the Department that will provide you with a general overview of the basis of our assumptions and projections for the coming 2025-2026 fiscal year. To prepare the annual budget, HCDE develops projections for taxable value, collection rate, and expenditure levels.

Appropriation Levels

General Operating Fund –The 2025-2026 appropriation levels for the General Operating Fund are projected at \$78,900,529; this represents an increase of 5.6% or \$3,435,998 from 2024-2025 amended budget.

The budget process was representative of the economic environment. A series of budget meetings and reviews were conducted by the Superintendent and the Budget Committee to achieve this budget. Transfers-out to other funds amounted to \$5,955,076 in fiscal year 2025-2026 composed of the CASE

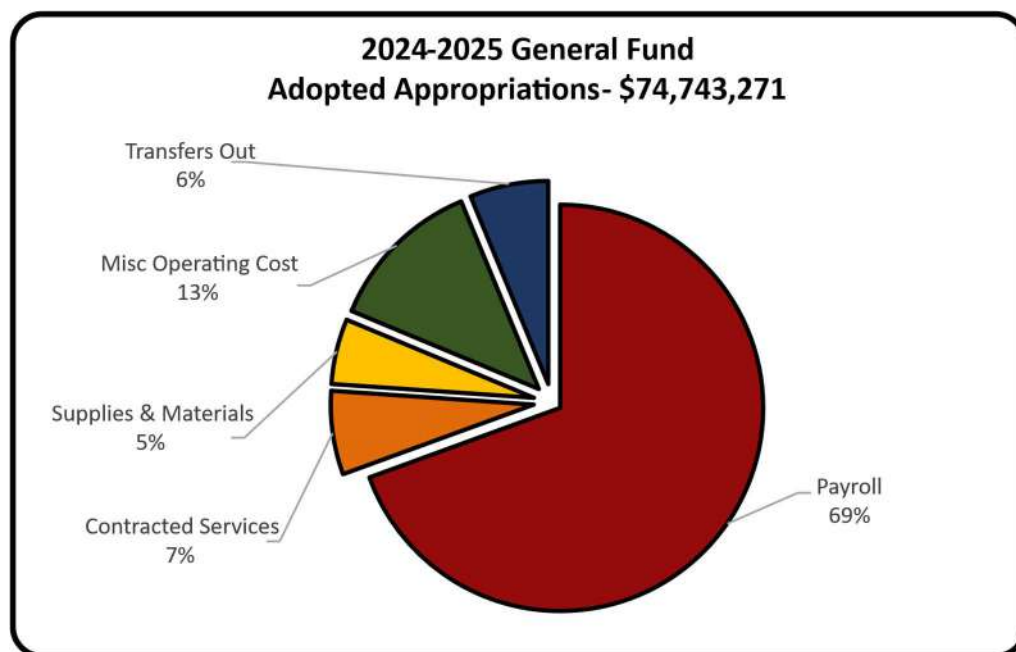
local match of \$550,787, the Head Start local match of \$200,000, OMNY Award Grants to divisions at \$198,000, the Debt Service transfer at \$3,882,929 and capital projects for \$934,560.

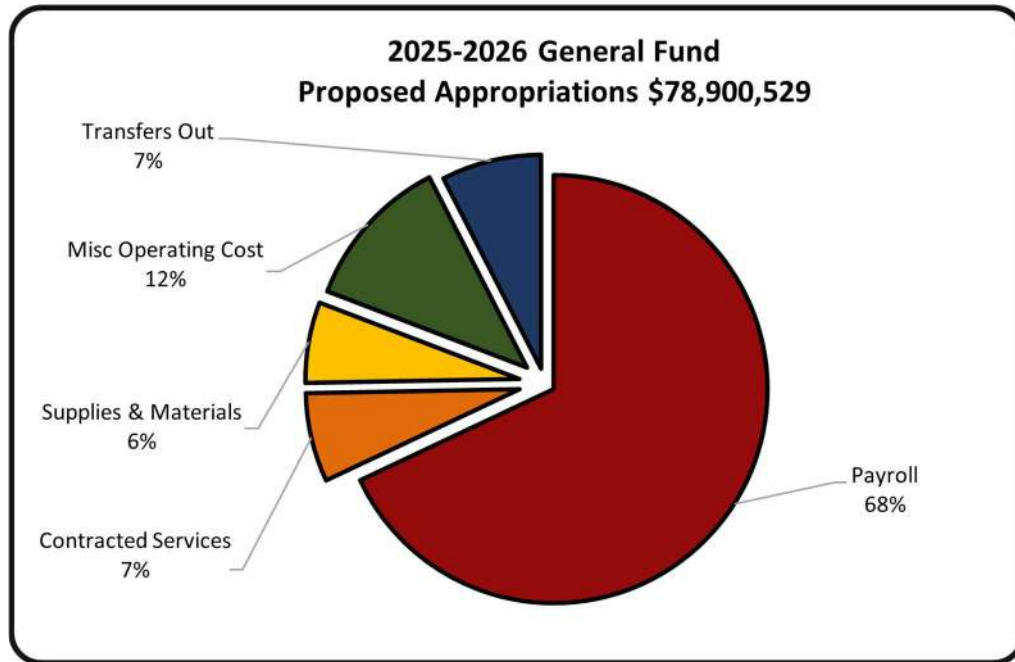
Comparison of General Operating Fund Appropriations by Object

General Fund Only -

Object Code	Adopted Budget 2024-2025	Amended Budget 2024-2025	Proposed Budget 2025-2026	Percent Change
Payroll	\$ 51,835,222	\$ 51,907,890	\$ 53,607,051	3%
Contracted Services	4,966,836	4,995,381	5,287,698	6%
Supplies & Materials	3,879,292	3,903,302	4,809,354	23%
Misc Operating Cost	9,304,707	9,525,244	9,178,392	-4%
Capital Outlay	87,958	72,458	62,958	-13%
Transfers Out	4,669,256	5,060,256	5,955,076	18%
Total Appropriations	\$ 74,743,271	\$ 75,464,531	\$ 78,900,529	5%

In the following charts, please find a comparison of the appropriation for the previous year's budget and the current year's budget.





Debt Service Fund – The Department budgeted \$3,882,929 in appropriations for fiscal year 2025-2026. Resources in the Debt Service Fund must be used to pay for general long-term debt principal and interest for debt issues and other long-term debts for which revenues are dedicated from the General Fund.

Currently the Department has approximately \$58 million plus a premium of \$24.8 million in debt including:

- PFC Lease Revenue bonds for \$26.2 million outstanding for the construction of the 2020 Capital improvement Plan that included new buildings for HP East, AB East, Adult Education Center. For these projects, the General Fund contributed \$5.7 million.
- Series 2020 HCDE Maintenance Note for \$13.8 million for the renovation of the Ronald Reagan building, equipment for the Adult Ed Center, equipment and other resources for AB East, Highpoint East buildings, and other equipment and renovation costs.
- New Series 2024 HCDE Maintenance Note for 15.1 million to continue renovation and repair on existing facilities throughout the Department.
- Previous PFC Lease bond for a remaining value of \$740,000.
- The amount of premium and other resources used from the bond sale was \$1.4 million.

Special Revenues Funds – Appropriations for these funds are restricted to or designated for specific purposes by a grantor. For fiscal year 2025-2026, the Department's appropriation is \$43,637,357. The Department provides information to the Board of Trustees on all Department grants, as the Notice of Grant Awards (NOGA) are received, the estimated revenues and appropriations are adjusted to reflect the awarded grant budget. These grants have restrictions placed by grantors.

Revenue Levels

Revenue estimates are based upon a variety of demographic and tax information. Estimating revenue from the two major sources, customer fees and local property taxes, are critical to the budget.

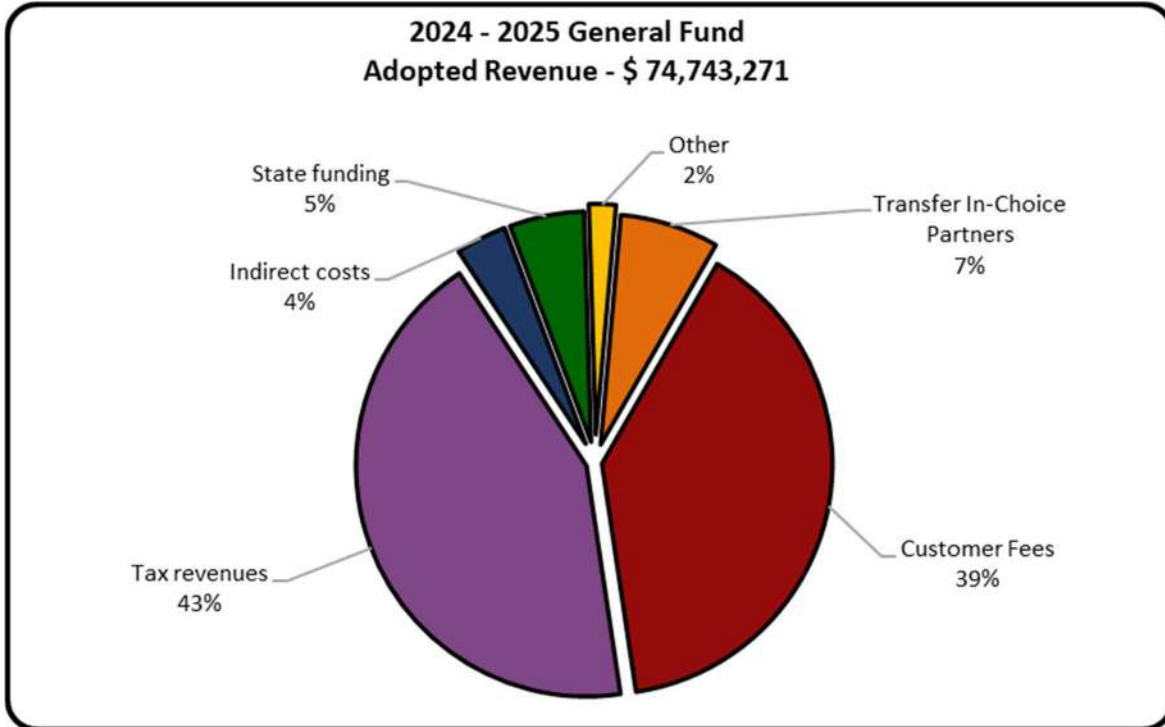
The Department estimates total General Operating Fund revenues of \$78,068,797 for the 2025-2026 fiscal year. Customer fees are projected to be \$28,392,015 or 36% of the estimated revenues. Tax

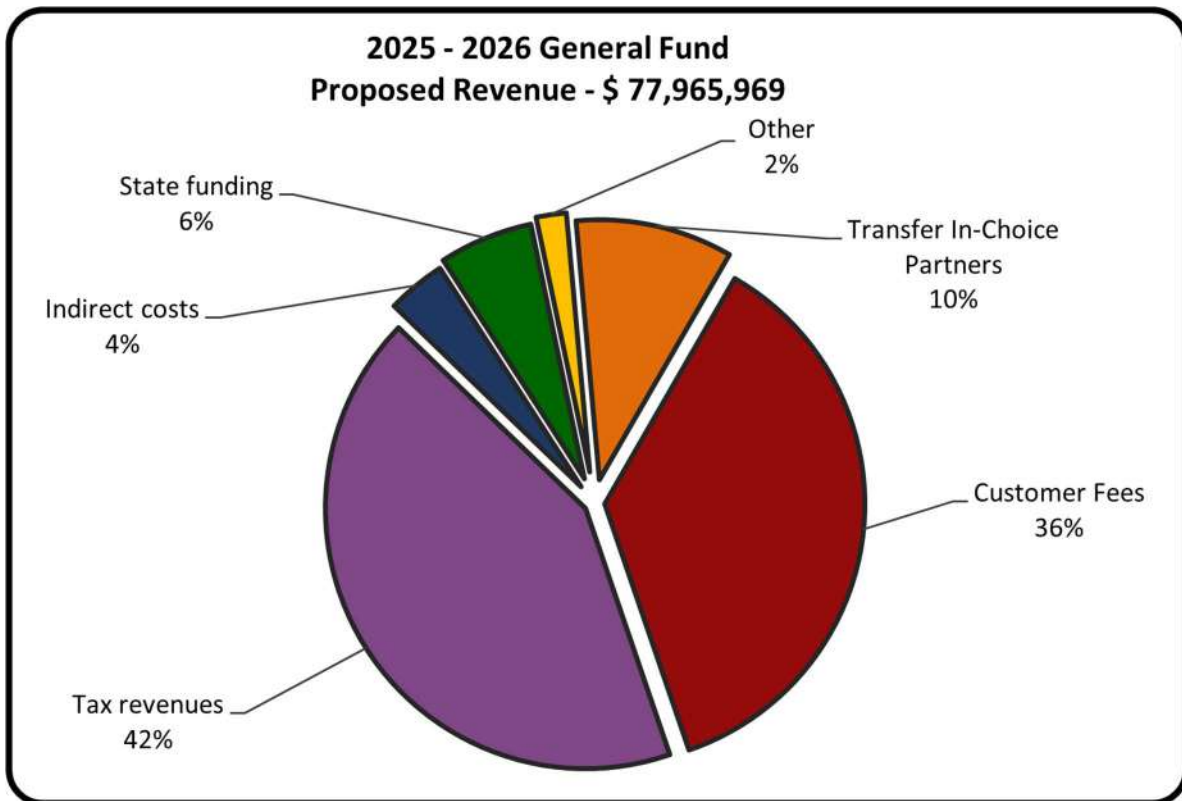
revenues are projected to be \$33,117,193 or 42% of the estimated revenues. The remaining 21% of the revenues are indirect costs at \$2,837,963; state funding \$4,545,050, transfer in from Choice Partners Fund of \$7,614,748 and other revenues at \$1,459,000.

The recommended budget includes an increase in revenues of 4% from the amended fiscal year 2024-2025 budget for the General Fund.

The following charts present the adopted revenue levels for fiscal year 2024-2025 and the proposed revenues for fiscal year 2025-2026.

Object Code	Adopted Budget 2024-2025	Amended Budget 2024-2025	Proposed Budget 2025-2026	Percent Change
Customer Fees	\$ 29,377,667	\$ 29,584,702	\$ 28,392,015	-4.0%
Tax revenues	32,184,041	32,184,041	33,117,193	3%
Indirect costs	2,676,232	2,676,232	2,837,963	6%
State funding	3,915,000	3,915,000	4,545,050	16%
Other	1,406,370	1,379,595	1,459,000	6%
Transfer In-Choice Partners	5,183,961	5,333,961	7,614,748	43%
Total Revenues	\$ 74,743,271	\$ 75,073,531	\$ 77,965,969	4%





Local Revenues

Local revenues are projected to increase by 4%. Revenues from the current year customer fees are expected to decrease by 4% from an amended budget of \$29,584,702 in fiscal year 2024-2025 to a projected \$28,392,015 for fiscal year 2025-2026. HCDE has increased the rates at the special schools by 1% for In-County districts and 3% for Out-of-County districts, and Therapy services rates are increased by 1%. There is no increment in the service rates from Records Management, or the Center for Safe and Secure Schools. In addition, the Department anticipates a 6% increase in tax revenues from \$32,184,041 in fiscal year 2024-2025 to \$33,117,193 in fiscal year 2025-2026 due to the increase in property values and the adopted tax rate. A 2% increase in values is projected based on the preliminary estimate from the Harris County Appraisal District. Also, a 100% collection was used in projecting revenues for fiscal year 2025-2026, and it is expected that this rate will be realized for the fiscal year.

Tax Rate – Effective January 1st, 2020, the State Legislature approved SB3 that included change in terminology for tax rates and tax rate calculations. The new terminology is as follows: Effective Tax Rate – Now called “No-New-Revenue Tax Rate”. Roll Back Tax Rate – Now called “Voter Approval Tax Rate”. In addition, the calculation was changed as the new law requires us to use the average of three-year collection rates.

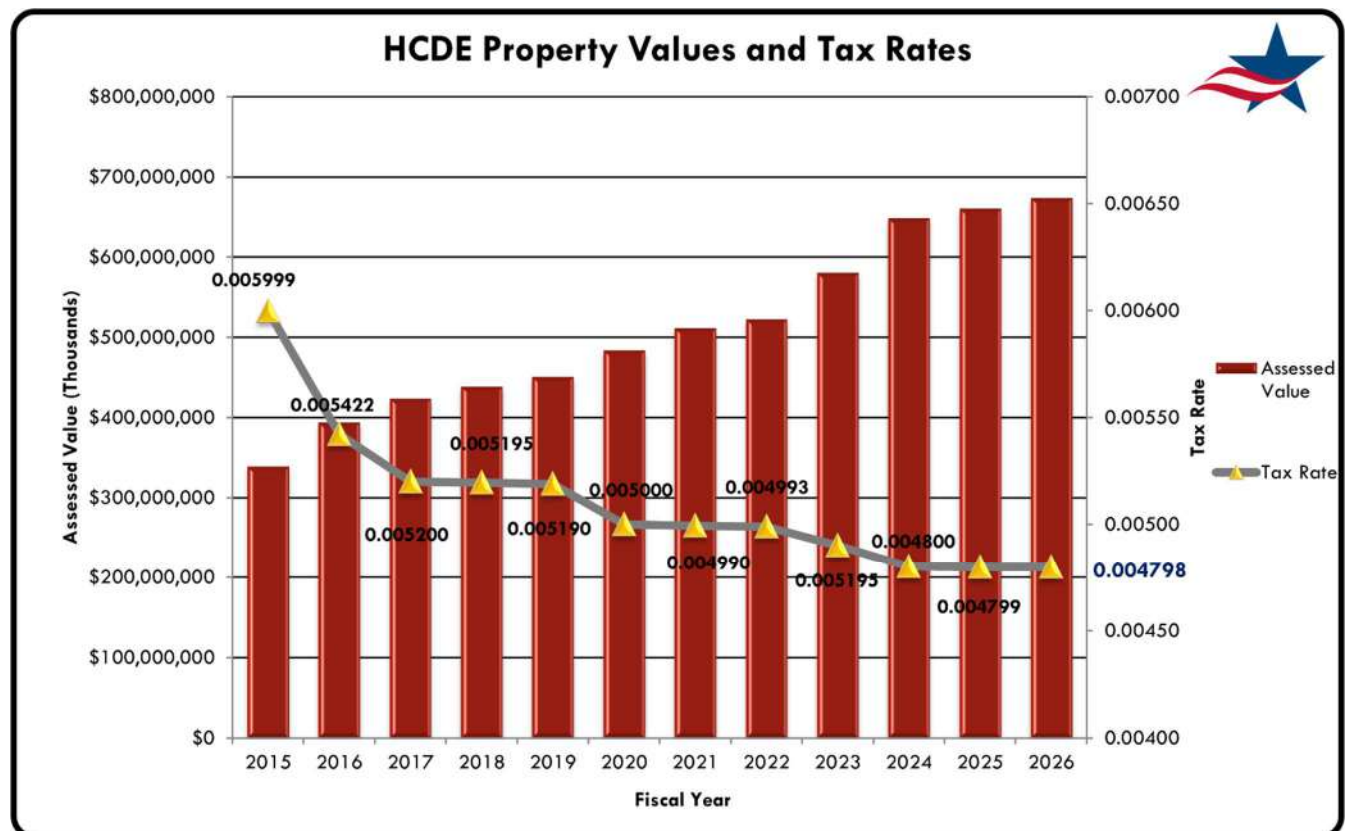
Based on the taxable value, the Department must project the level of taxation that will generate adequate funds to provide funds to meet Department obligations while keeping in mind the ability of local taxpayers to pay their taxes. The Harris County Tax Office calculated the no-new-revenue tax rate (“NNRR”), formerly called the effective tax rate. The adopted tax rate for HCDE fiscal year 2024-2025 was less than the NNRR, which was calculated at \$.0048 for fiscal year 2024-2025, and less than the voter approved rate (VAR) calculated at \$.005259.

Throughout the budget process, we used the current tax rate and the projected values to estimate the level of local effort. Upon receiving the certified values and the NNRR calculation from the Harris County Tax Assessor—Collector, the tax rate proposal will be developed and presented to the board in accordance with the truth in taxation law. Current revenue projections and tax rates are based on projected values and current rates. Projections will be recalculated in accordance with State tax regulations.

Taxable Value – The Harris County Appraisal District certifies the taxable value from which the Department begins to develop the estimates for local tax revenues. The certified valuations of net taxable value for the 2024-2025 fiscal year (tax year 2024) are **\$659,594,771,715** (based on HCAD report updated 4/11/2025). This was a decline of \$6B from the original certified values at the time of tax rate adoption. A budget amendment was approved to reduce the revenues in FY 2025 and adjust the expenditures for FY 2025.

For the tax-year 2025, the Preliminary Property Values Estimate is **\$673 Billion** (based on uncertified value as of 4/30/2025), which is an increase of \$13,429,378,362 or 1.99%. The preliminary range is between **\$673 and \$709 billion**. The final certified value is expected on August 25th. The adjacent chart illustrates the 10-year taxable value history of the Department. The Department is also continuing the Over 65 & Disabled Exemption from \$275,000 to \$320,000 with an estimated impact of \$634,370 at the current rate.

Tax Collections – The collections percentage used to estimate the tax revenues is 100%. This is a realistic approach given the trend of the Department’s collections effort and the projected tax increase.



In the chart above, the tax rate has been reducing as the property values for the Harris County have increased. As the population in the Harris County has grown, new areas have been developed with new construction and new businesses.

Other Tax Revenues

The Department does not have any other local taxes or collections. Harris County Department of Education does not receive sales tax, franchise taxes or any other taxes. It does charge fees for services for various activities. The following are general fee charges by the various divisions.

Fees for Services

School based therapy services are provided to school districts which contract with HCDE to provide occupational therapists. The rates based are based whether the district is within the county boundaries or outside of the boundaries. The fees range from \$520 to \$570 per day. The sustainability of this model has been identified as locally supported activity which is assisted by property taxes. There is a 1% increase over last year's rates.

Special school services are provided to school districts which contract with HCDE to provide services for students with behavioral and disability issues. The rates are based on whether the district is within the county boundaries or outside of the boundaries. The fees range from \$8,200 (Fortis Academy – Out of County) to \$29,750 (AB Schools – Out of County) per year. Since the Spring of FY 2025, Fortis Academy has suspended fees to In-County school districts to increase its enrollment. The sustainability of this model has been identified as a locally supported activity which is assisted by property taxes. There was a 1% to 3% increase in fees compared to last year.

Records management services are provided to school districts which contract with HCDE to provide services for safe keeping documents and records. Rates are based whether the district is within the county boundaries or outside of the boundaries. The fees range from \$.24 to \$.26 cents per box, \$.25 cents per month for tape or film. Rates are lower for educational entities, and other out of County or non-educational entities require a 15% to 25% margin to reduce the cost of providing services to ISDs. There was no increase in fees compared to last year's fees.

Center for Educator Success' services are provided to school districts which contract with HCDE to provide digital training and course development. The rates are based whether the district is within the county boundaries or outside of the boundaries. The fees range from \$850 to \$2,000 depending on the scope of work. The sustainability of this model has been identified as locally supported activity which is assisted by property taxes. The cost per district participation in the teacher institute is \$25,000 per year.

Center for Safe and Secure Schools services are provided to school districts which contract with HCDE to provide facility audits. The rates are based on whether the district is within the county boundaries or outside of the boundaries. The fees range from \$1,500 to \$2,400 per school. There is no increase in fees compared to last year's fees.

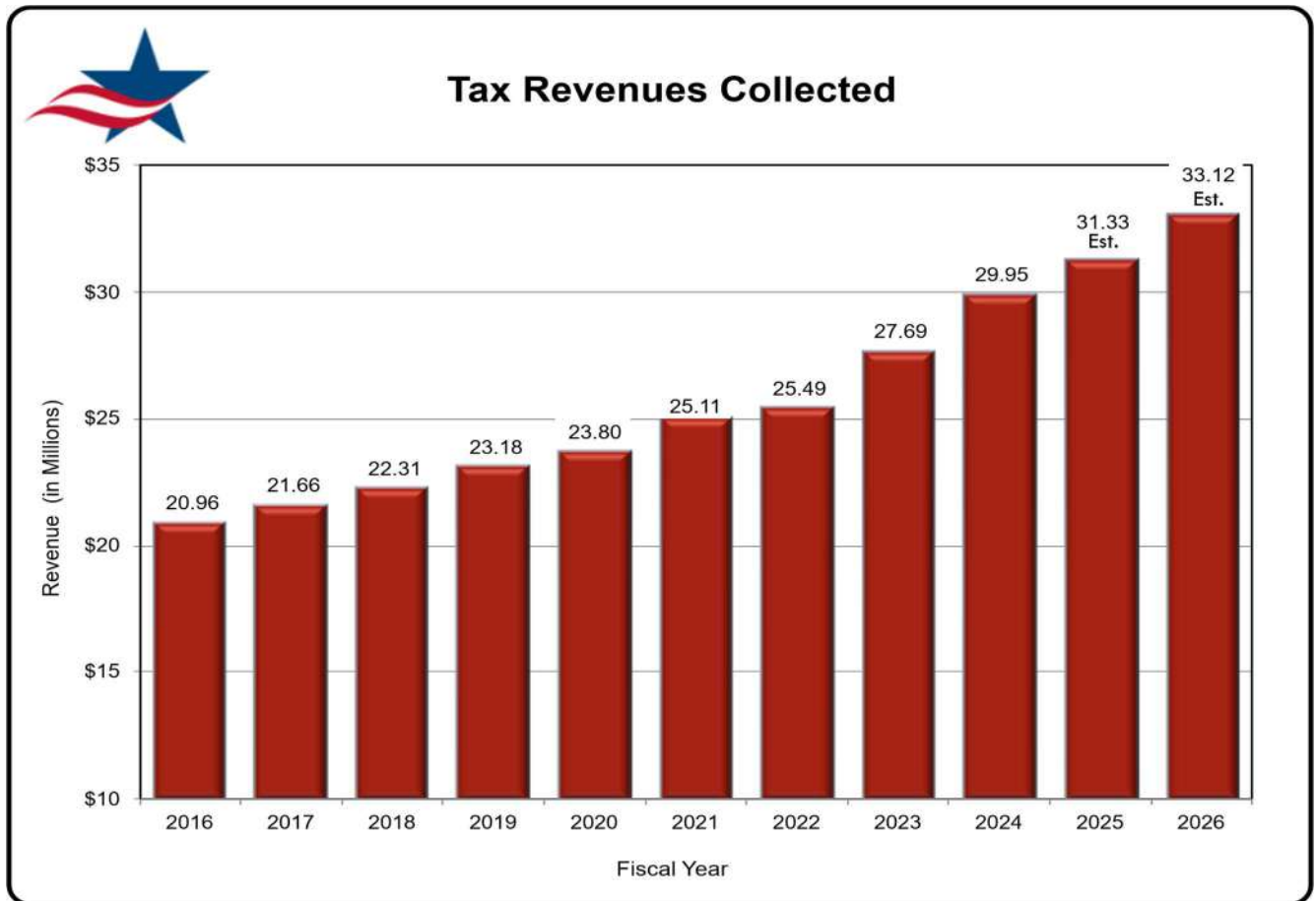
Enterprise Activity

Cooperative procurement services are provided to school districts which contract with HCDE and participate in the national cooperative – Choice Partners. The rates are paid by the vendors based on the type of commodity. The fees range from 1% to 4%. The sustainability of this model has been identified a self-sustaining activity which provides revenue to the General Fund and supports Department activities for grants and other services.

Other Local Revenue Sources

The Department has other sources of revenue. For Fiscal Year 2025-2026 the only source of other revenue is interest. Interest revenues are estimated at \$1,300,000 due to the stability in interest rates for the near term.

The following chart presents the projected tax revenues and those collected in the last ten years.



Other 2025-2026 HCDE Budget Highlights

Salary Increase –

The proposed budget continues the \$15 an hour minimum compensation plan and a 2% for all employees for General Fund, Facilities and Enterprise employees. HCDE plans to recruit, hire, and retain high quality staff to be able to provide the best services available in the marketplace. The new beginning teacher salary will be \$75,000 which is expected to be at the highest level for the region. Grant employees are only included in the increase if the grant can absorb the cost. For the Head Start Program, a \$200,000 additional transfer from General Fund will be required for FY26 to continue the \$15 minimum compensation plan.

Other Payroll Highlights –

Additionally, included in the budget are **11.6** new positions which include 3.6 Occupational Therapy Assistants and 1 Music Therapist for the School Based Therapy Division, 1 FTE each for Fortis Academy, Highpoint East and Special Schools Administration. Choice Partners will have 4 additional FTEs to address growth in the division.

Workers Compensation Insurance –

The amount of \$575,000 was budgeted for fiscal year 2025-2026. There are sufficient funds in the reserve account for uncertainties and to cover any runoff claims.

Transfers Out –

The transfers out increased from \$5,060,256 in fiscal year 2024-2025 to \$5,955,076 in fiscal year 2025-2026. The Head Start transfer is \$200,000, the CASE transfer is \$550,787, and the Debt Service transfer is \$3,882,929.

Transfers In –

Choice Partners Cooperative is an Enterprise Fund with excess funds transferred to the General Fund to support the mission of HCDE. The total transfer (revenue to General Fund) is projected at \$7,614,748.

Below is the five-year all Funds forecast for Harris County Department of Education. The assumption is that revenues will grow at a 3% rate and appropriation will grow at a 2% rate for the estimated years below.

Harris County Department of Education All Funds Revenues and Expenditures Five Year Forecast

	Actual 2021-2022	Actual 2022-2023	Actual 2023-2024	Amended 2024-2025	Proposed 2025-2026	Forecast 2026-2027	Forecast 2027-2028	Forecast 2028-2029	Forecast 2029-2030	Forecast 2030-2031
Beginning Fund Balance	\$83,222,066	\$64,851,107	\$45,714,359	\$58,586,056	\$47,932,478	\$35,756,241	\$36,545,246	\$38,133,829	\$40,590,950	\$43,929,340
Estimated Revenues	108,803,546	125,122,878	153,596,845	140,961,565	144,560,234	148,619,338	152,507,072	156,499,452	160,577,127	164,796,584
Appropriations (Exp.)	127,174,505	144,259,626	140,725,148	151,615,143	156,736,471	147,830,333	150,918,489	154,042,330	157,238,737	160,503,998
Difference	(18,370,959)	(19,136,748)	12,871,696	(10,653,578)	(12,176,237)	789,005	1,588,583	2,457,122	3,338,390	4,292,586
Projected Ending Fund Balance	\$64,851,107	\$45,714,359	\$58,586,056	\$47,932,478	\$35,756,241	\$36,545,246	\$38,133,829	\$40,590,950	\$43,929,340	\$48,221,926
Nonspendable Fund Balance	332,212	219,796	234,662	234,662	234,662	234,662	234,662	234,662	234,662	234,662
Restricted Fund Balance	34,705,559	16,156,472	20,026,228	9,488,407	0	-	-	-	-	-
Committed Fund Balance	2,014,976	2,014,976	2,988,291	2,988,291	2,988,291	2,988,291	2,988,291	2,988,291	2,988,291	2,988,291
Assigned Fund Balance	7,517,685	3,571,629	9,120,200	3,571,629	3,571,629	3,571,629	3,571,629	3,571,629	3,571,629	3,571,629
Unassigned Fund Balance	20,280,675	23,751,486	26,216,674	31,649,488	28,961,658	29,750,664	30,550,241	32,207,785	33,888,631	36,500,371
Cash Flow Required two months	21,195,751	24,043,271	24,043,271	25,269,191	26,122,745	24,638,389	25,153,081	25,673,722	26,206,456	26,750,666
Cash Flow Needed for one month:										
- For Special Revs Funds	2,638,244	3,362,629	3,362,629	3,429,881	3,498,479	3,568,448	3,568,448	3,639,817	3,639,817	3,712,614
- From General Fund	7,959,631	8,659,007	8,659,007	9,204,714	9,562,894	8,750,746	9,008,092	9,197,044	9,463,411	9,662,720
Cash Flow Calculations:										
Special Revenue Funds - Grants	31,658,930	40,351,542	40,351,542	41,158,573	41,981,745	42,821,379	42,821,379	43,677,807	43,677,807	44,551,363
1/12 of Total Grant is (one month)	2,638,244	3,362,629	3,362,629	3,429,881	3,498,479	3,568,448	3,568,448	3,639,817	3,639,817	3,712,614
All Other Funds - Appropriations	95,515,575	103,908,084	103,908,084	110,456,570	114,754,726	105,008,953	108,097,109	110,364,523	113,560,930	115,952,635
1/12 of General Fund for Cash Flow	7,959,631	8,659,007	8,659,007	9,204,714	9,562,894	8,750,746	9,008,092	9,197,044	9,463,411	9,662,720

Note: To reflect the actual events of the construction projects during fiscal year 2024-2025, the amended numbers were also adjusted to reflect expenditures over multiple years.

Going forward beyond fiscal year 2025-2026

Estimated revenues and appropriations for the next five years will depend on the ability of HCDE to remain implementing a positive business model that will maximize fee structure, grant resources, and leverage local tax dollars. The ability to remain competitive in the market relies on maintaining a

knowledgeable and expert work force, safe and secured facilities, 21st century technology, and relevant program and services that client districts and governmental entities need and seek from HCDE.

The future financial situation of HCDE would be the result of the collective Department effort to become a major player in three areas: **(1) Therapy Services:** HCDE's objective is to become the best source of therapy services for the schools in Harris County by offering competitive rates and top of the line services; **(2) Special Schools:** HCDE provides excellent services in schools designed to provide education to students with special needs. HCDE looks forward to expanding its clientele to new schools in other areas of Harris County, such is the case of the Fortis Academy; **(3) Choice Partners:** HCDE provides benefit to school districts in Harris County and other clients by complying with the procurement requirements and vendors in all service areas. Out of every transaction, the vendors that supply Choice Partners members pay a commission as revenue for Choice. After Choice expenses are covered, the remaining excess is transferred to the General Fund to fund HCDE programs that benefit our community and students.

One of HCDE main goals is recruiting, hiring, and retaining high quality staff. Regarding personnel staffing trends, HCDE maintains the minimum level of staff required to provide good quality services. The HCDE advantage is that can utilize tax revenues to provide quality services.

Acknowledgements

In fiscal year 2024-2025, the Business Office earned the Distinguished Budget Presentation Award for Budgeting from ASBO, and the Distinguished Budget Presentation Award from GFOA. This was the fourteenth submission for ASBO and the sixteenth submission for GFOA for HCDE in its history. All budget managers also were instrumental in providing timely information to the Business Office.

Uncertainty in Grants and Legislative Impact from State and Federal Governments

In projecting FY 25-26, the department took into consideration various assumptions of grant funding based on data available as of May 25, 2025. There are two types of external variables with economic impact that are forecasted within this budget, and major shifts in funding or policies that will affect the budget will require a budget adjustment going forward. Our staff continues to monitor legislative at the state and federal level.

Major budget impacts from State and Federal Legislation

1) State Legislation

- a) The State of Texas has approved a voucher program that may impact the schools by reducing contracts entered with school districts. Special Schools are in the process of setting contracts for FY 2026, and we will evaluate level of contracts and adjust spending levels at our AB Schools, Highpoint and Fortis Academy.
- b) Additional legislation from the State of Texas includes increases in teacher salaries. HCDE ability to recruit and provide a higher salary will be impacted due to the State mandated salary increases for teachers. HCDE does not receive foundation funding under HB 2, thus if increases in teacher salaries are required to compete with school districts, it will be necessary to increase our salary scale which will require additional revenue resources. Moreover, the increases in funding will alter the teacher pay scale in order to align to school district increases and to base it on years of experience and district size,
- c) State Legislation is projected to be effective **Sept 1, 2025**. Current bill HB 1961 impacting HCDE is not projected to be heard in the State House of Representatives.

2) Federal Legislation

- a. The federal budget is projected to be effective **October 1, 2025**, and the federal budget is currently being discussed at Congress. The department is awaiting notification of the FY

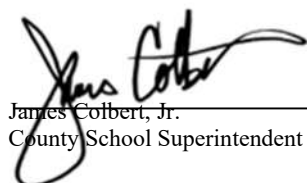
2026 allotments for adult education grant (passed through the state), the head start grant (direct allocation), and the after-school program grant (CASE which is a pass through the State).

- i. Depending on the level of funding, the department may need to evaluate the level of **program delivery** and seek other funding sources in the future.
 - ii. Any level of reduction in grants will also have an impact on the general fund in two ways: (1) a reduction in **indirect costs** that fund local costs of implementing the grant and (2) the level of **support available for grants** in the support divisions (human resources, business, technology, and facilities).
- b. Another variable from the federal budget is the implementation of **tariffs** on imported goods by the US administration. This may potentially increase the cost of operations for things such as supplies, furniture and equipment. HCDE has budgeted the same expenditure level other than payroll for FY 26, and budget adjustments may be necessary during the year due to increased costs.
- c. As tariffs are implemented and not delayed, the economy continues to react and impact on the **economic activity of stocks and bonds**.
- i. **Interest Earnings** - This uncertainty has created a challenge for the Federal Reserve in setting monetary policy through its Fed funds rate. The current rate is projected between 4.25% and 4.50%, and there have been talks about reduction in fed funds which would reduce the investment earnings at the lower end of the yield curve. This has been paused in the last several months, and it has created a flattening of the yield curve and increasing interest rates on the long end of the yield curve. Depending on the Federal Reserve Bank's direction, this may reduce our interest rate earnings since HCDE invests in the shorter side of the yield curve.
 - ii. **Choice Partners Revenues** – The implementation of additional tariffs is expected to increase the cost of goods and a potential slow down of the Choice Partners revenues as members buy less due to higher prices. However, the tariffs may also have the potential to increase the level of purchases and participation due to higher costs. The impact will be monitored to adjust spending patterns in the department and the Choice Partner Cooperative.

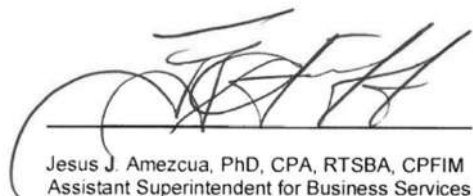
Final Comments

The preparation of the Department's budget is a coordination of many efforts from divisions, Research & Evaluation, Human Resources, Technology and Business Support Services. We are excited about the performance-based budgeting and look forward to FY 2025-2026. We thank the Budget Team that coordinated the wealth of information before you and we look forward to your input and feedback on our financial and operations plan.

Respectfully,



James Colbert, Jr.
County School Superintendent



Jesus J. Amezcua, PhD, CPA, RTSBA, CPFIM
Assistant Superintendent for Business Services



OFFICIALS, STAFF & CONSULTANTS

Harris County Department of Education

COUNTY BOARD OF TRUSTEES

NAME	TITLE	SERVICE DATE
Amy Flores Hinojosa	President	2019
Richard Cantu	1st Vice President	2019
Erica Davis	2nd Vice President	2021
James Colbert, Jr.	Secretary	2014
Andrea Duhon	Member	2019
Eric Dick	Member	2017
John McGee, Ph.D.	Member	2023
Silky Joshi Malik	Member	2025

ADMINISTRATIVE OFFICIALS

Name	Position
James Colbert, Jr.	Superintendent
Jesus Amezcua, PhD, CPA, RTSBA, CPFIM	Assistant Superintendent for Business Services
Jonathan Parker	Assistant Superintendent for Academic Support Assistant
C.J. Rodgers, Ed.D.	Superintendent for Education & Enrichment
Danielle Bartz	Chief of Staff
Danielle Clark	Chief Information Officer
Tyrone Sylvester, Ed.D.	Chief Human Resources Officer
Michelle Williams, Ed.D.	Chief Operating Officer

CONSULTANTS & ADVISORS

Financial Advisor	US Capital, LLC. Houston, Texas
Bond Counsel.....	Orrick, Herrington & Sutcliffe LLP Houston, Texas
Certified Public Accountants	Whitley Penn, LLP Houston, Texas
General Counsel	Spalding, Nichols, Lamp, Langlois Houston, Texas



SUPERINTENDENT'S BIOGRAPHY

Harris County Department of Education



James Colbert, Jr

Mr. James Colbert, Jr. is the County School Superintendent of Harris County Department of Education since 2014. Harris County is the most populous county in Texas and encompasses 25 school districts. Superintendent Colbert is probably best known for being a fearless advocate for students and for his ability to transform academic performance.

Prior to joining Harris County Department of Education, Mr. Colbert served as Superintendent of West Orange-Cove Consolidated Independent School District. Before that post, he was Assistant Superintendent at Hamilton County Department of Education in Tennessee where he had oversight of 72 campuses with more than 42,000 students.

A native of Washington, D.C., Colbert was the recipient of a track and field scholarship to the University of Texas at Austin, where he earned a Bachelor's degree in Special Education. He received his Master's degree in Education Administration from Texas State University and holds certification in the areas of the Superintendency, Administration, and Special Education in both Texas and Tennessee.

He and his wife Angie are the parents of a son, Isom, who graduated from Louisiana State University. Mr. Colbert and his family have made Kingwood, Texas their home upon relocating to the Houston area.



ASSISTANT SUPERINTENDENT OF BUSINESS

Harris County Department of Education



Jesus J. Amezcua, PhD, CPA, RTSBA, CPFIM

Dr. Amezcua has been the Department's Assistant Superintendent for Business Services since 2008 and he oversees the financial management, investment management, debt management, procurement, compliance, tax collections, and school's finance council.

Under his leadership, the Department secured over \$8 million in Quality Zone (QZAB) credit contracts and over \$5.8 million in E-RATE technology funding, the 2016 Bond series for the construction of the AB West new campus for \$7 million, and recently the \$44.9 2020 Bond Series for the Construction plan of several new schools and buildings. Dr. Amezcua also coordinated the creation of the School Finance Council to provide professional development opportunities, sharing of ideas and networking opportunities for business managers in Harris County.

After graduating from Martin High School, Dr. Amezcua attended Tarkio College in Missouri and earned three master's degrees, including an MBA from Texas A&M International University. Dr. Amezcua is a Certified Public Accountant and has taught since 1991 at Texas A&M International University. He earned his doctorate in educational administration from Texas A&M University in December 2014, and his Texas Superintendent Certificate in 2016.

Before HCDE, Dr. Amezcua worked for Laredo Independent School District as the Chief Finance Officer for 12 years. Prior to Laredo ISD, Dr. Amezcua worked for the City of Laredo. During his tenure with the City, he served as the assistant director of finance, revenue manager, internal auditor, and staff accountant.

Dr. Amezcua is member of the Houston Rotary Club and is actively involved in numerous community events and organizations. He is a member of the best practice committees for GFOA and ASBO, and a member of the Professional Standards Committee by the Texas Society of CPAs. He is also a member of the AICPA.

Dr. Amezcua and his wife, Ramona, have three children who graduated from St. Edwards University and a grandchild.



BOARD OF TRUSTEES BIOGRAPHIES

Harris County Department of Education

Amy Flores Hinojosa
Board President
Position 1, Precinct 2



Amy Hinojosa was sworn in on January 2, 2023, and her Position 1, Precinct 2, 6-year term runs from January 1, 2023 – December 31, 2028. She was first appointed to the Board in 2019, then won the general election in 2022.

As a process engineer, she is employed by Chevron Corporation as project manager in technology development. She earned a Bachelor of Science in Chemical Engineering from the University of Houston.

She resides in Pasadena with her husband and two children and shares her passion for education through several student and professional mentoring initiatives. As the founder of Community Leaders Encouraging Academia Through Sports, Inc. or CLEATS, the Pasadena native heads a community youth athletic program which allows students to explore their college futures by visiting local universities.

During 2020, Hinojosa serves as director on the board of ProUnitas, a nonprofit dedicated to raising awareness for health and wellness resources for youth to be successful in school and beyond. She continues to grow her leadership skills as a Houston Leadership ISD 2020 fellow and a Houston Latinos for Education 2019 fellow.

Richard Cantu
First Vice President
Position 3, At Large



Richard Cantu is the executive director of the East Aldine Management District and has more than 28 years of experience as a public servant. He has also worked in management and executive level positions at the City of Houston (Parks and Recreation Department and Mayor's Office), as director of the Houston Mayor's Citizens' Assistance Office and as a program and community center director at BakerRipley.

He serves as president of the Aldine Education Foundation and board member of the Greens Bayou Coalition, the North Harris County Education Alliance, and the Lone Star College Foundation. He is a graduate of Leadership North Houston, and the Citizens Police Academy of the Houston Police Department and the Harris County Sheriff's Office. He is also a senior fellow of the American Leadership Forum.

He earned a Bachelor of Arts in Political Science from the University of Houston and a Master of Liberal Arts in Public Administration from the University of St. Thomas.

Cantu began his term in January 2019 with the term expiring in December 2030.

Erica Davis
Second Vice President
Position 5, At Large



Erica Davis is the Chief of Staff for the Harris County Precinct One Constable's Office of Alan Rosen where she focuses on building bridges between Law Enforcement and the Community.

She earned her Bachelor of Arts in Interpersonal Communication & Spanish from the University of Houston, a Master's in Public Affairs from the LBJ School at the University of Texas, a Master's in Strategic Communications from Columbia University and is now pursuing her Doctorate of Education and Organizational Leadership from the University of Pennsylvania.

As a true public servant, Erica develops educational safety seminars to all communities, provide resource fairs for low-income communities and developed multiple platforms for diversity and inclusion and youth to dialogue on progressive issues.

Erica Davis is a proud Veteran's wife to David, devoted bonus mom to Elijah, & native Houstonian. In her free time, you can find her serving in all communities.

Davis began her term January 2021 with the term ending December 2026.

Davis believes the community needs to know about all the resources available for our children.

Andrea Duhon
Position 2, Precinct 4



Andrea Duhon serves as board member for Harris County Department of Education Position 4, Precinct 3.

Duhon is a territory manager and marketing strategist for Plant Sight 3D. She graduated with a Bachelor of Science in marketing from McNeese State University.

Her affiliations include community leader for Combined Arms, formerly Lone Star Veterans Association, a nonprofit helping veterans' transition to civilian life. Husband Hand is active-duty Navy. Her daughter attends school in Katy.

Duhon was appointed to her position in December 2019 with the term ending December 2025.

Eric Dick
Position 4, Precinct 3



Eric Dick is a homeowner's insurance lawyer and owner of Dick Law Firm, PLLC.

After obtaining an associate's degree from Houston Community College, he gained his bachelor's degree from the University of Phoenix. He earned a Juris Doctor from Thomas M. Cooley Law School, a Master of Laws from the University of Alabama, a Master of Business Administration from Rice University, and a Master of Accelerated MSQM in Business Analytics from Duke University.

Trustee Dick was elected to Position 2, Precinct 4, in January 2017, and his term expired on December 31, 2022. Trustee Duhon's former Position 4, Precinct 3, seat was left vacant effective January 2, 2023, leaving an open seat on the HCDE Board.

On January 12, 2023, the Board met in a Called Board meeting and appointed Eric Dick to fill the unexpired portion of the Position 4, Precinct 3 seat. His term will end on December 31, 2030.

John McGee, Ph.D.
Position 6, Precinct 1



John Fitzgerald McGee began his 33-year career in public service as a budget examiner with the Legislative Budget Board. He was the assistant budget director for the Texas Education Agency (TEA) when the commissioner of education, Dr. Mike Moses, and associate commissioner, Dr. Carol Francois, asked if he would consider serving as the chief financial officer for a small district the agency was overseeing in his hometown of Dallas.

After spending the next six weeks in prayer, McGee decided to shift the focus of his career to local schools. He served as the budget director for Dallas ISD for seven years and relocated to Houston, where he served in Spring Branch and Houston ISDs. He retired in August of 2022 from Aldine ISD as the director of accounting and business services. Continuing his life's walk of public service, McGee performs financial reviews and analysis for 37 multi-family properties totaling \$273 million for the City of Houston's Housing and Community Development Department.

He holds a bachelor's degree in finance and a master's in business administration from the University of Texas at Austin. He completed his doctorate in biblical servant leadership from Dallas Baptist University in 2015. McGee previously served on the board of a local YMCA and as a mentor for Project Graduation. McGee is a volunteer deputy voter registrar and an active Texas Association of School Business Officials (TASBO) member.

McGee began his term in November 2023, with the term expiring in December 2024.

Silky Malik
Position 7, At-Large



As a former educator and researcher, U.S. congressional candidate and current Ph.D. candidate with a focus on public policy, Malik has developed a nuanced understanding of educational systems and the dynamics of policymaking and advocacy. She has also served as a board member for organizations such as Annie's List Training Fund, which provides governance skills and experience in strategic oversight.

Appointed unanimously by HCDE's Board of Trustees, Malik is fulfilling the remainder of the term for Position 7, At-Large, which expires in December 2026. The seat was previously held by David Brown, who stepped down in January 2025.



Organizational Section





Department Mission & Goals

Harris County Department of Education

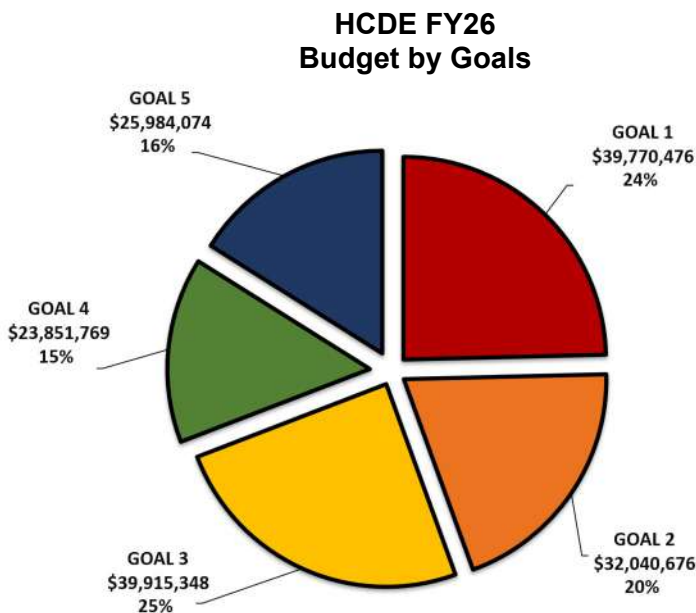
Harris County Department of Education ("HCDE"), a highly successful educational resource in the Houston Metroplex, is a nonprofit tax-assisted organization dedicated to the equalization of educational opportunity and to the advancement of public schools. HCDE has been serving the county's public schools since 1889. Harris County Department of Education was formed as the original area district to provide free public schools. Today, HCDE has about 1150 employees and provides education services for school districts and the public in Harris County and beyond. The organization impacts the educational community through visionary leadership, shared resources, and innovative programs.



HCDE Mission Statement

Harris County Department of Education supports Harris County by enriching educational opportunities and providing value through services.

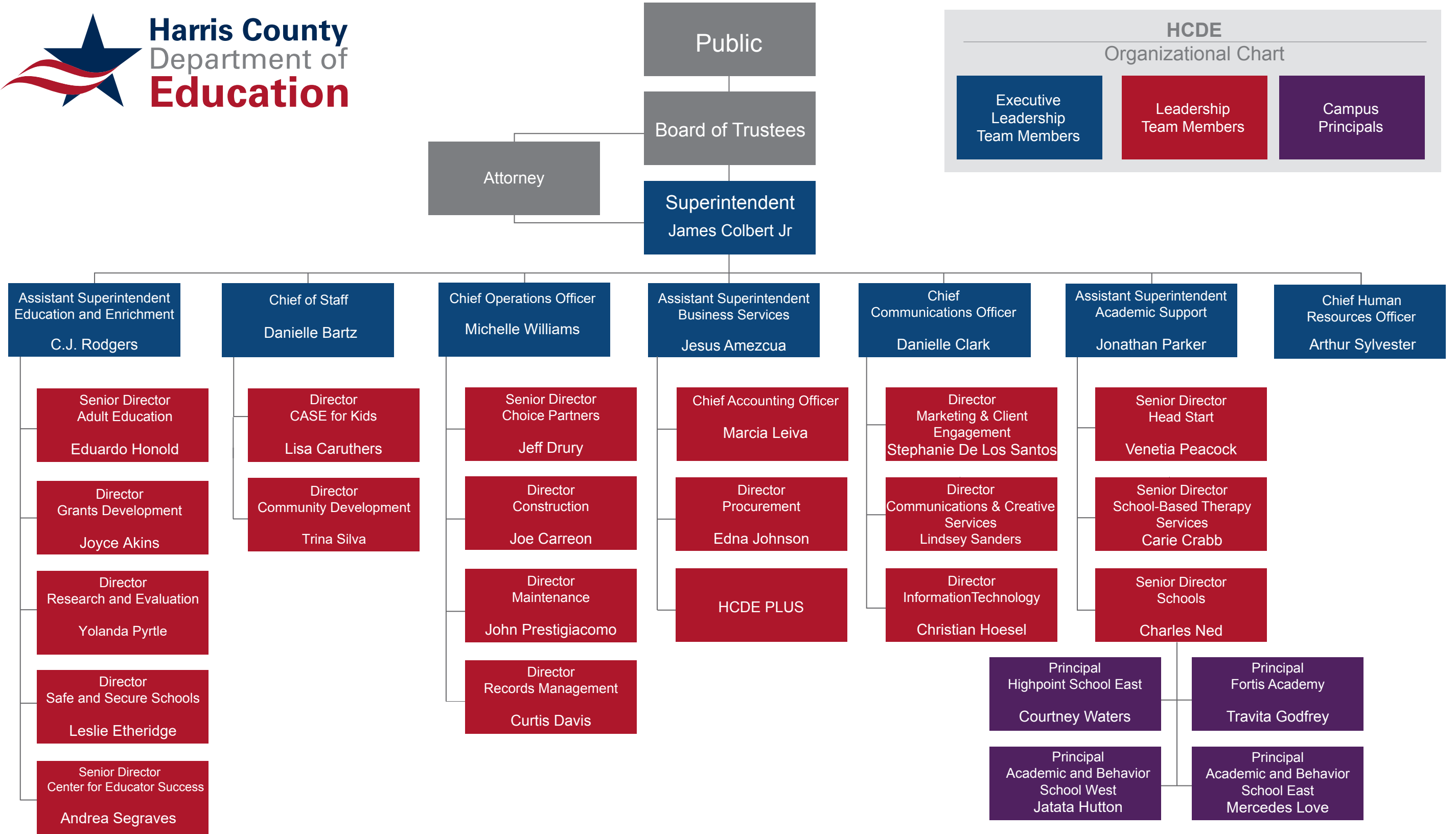
The chart below shows the Budget by Goals. Every division provided the Business Office the percentage of their task devoted to each goal. Divisions budget get allocated accordingly and as we add all division, we get the total amount of the budget devoted to every Goal. The process is reviewed and approved by the Assistant Superintendent for Business Services.



Goals

Harris County Department of Education will:

1. Impact education by responding to the evolving needs of Harris County
2. Deliver value to Harris County by utilizing resources in an ethical, transparent, and fiscally responsible manner
3. Advocate for all learners by using innovative methods to maximize students' potential
4. Provide cost-savings to school districts by leveraging tax dollars
5. Recruit and maintain high-quality staff



PROFILE OF THE DEPARTMENT

Harris County Department of Education, incorporated in 1889, is a political subdivision of the State of Texas. HCDE is in Houston, Texas. Originally every county in Texas had its own department of education. Therefore, Harris County Department of Education was the first school district in Harris County, Texas.

It is important for the reader of this budget to know and understand that the name 'Harris County Department of Education' stands as an entity separate and distinct from county agencies of the Harris County, in Texas. Also, HCDE is not a school district but a governmental entity. It has evolved in response to educational and community needs to provide educational services to students (of all ages) and school districts primarily within but also outside of Harris County, Texas.

The HCDE County Board of School Trustees (Board), elected by voters of Harris County, Texas, has governance responsibilities over all activities and operations of the Department. The Board consists of seven members who serve overlapping six-year terms. Trustees are elected in even numbered election years for six-year staggered terms to provide board continuity. Four trustees must be elected from districts conforming to the four Harris County Commissioners' precincts. The other three trustees are elected at-large.

COUNTY BOARD OF TRUSTEES

NAME	TITLE	SERVICE DATE
Amy Flores Hinojosa	President	2019
Richard Cantu	1st Vice President	2019
Erica Davis	2nd Vice President	2021
James Colbert, Jr.	Secretary	2014
Andrea Duhon	Member	2019
Eric Dick	Member	2017
John McGee, Ph.D.	Member	2023
Silky Joshi Malik	Member	2025

ADMINISTRATIVE OFFICIALS

Name	Position
James Colbert, Jr.	Superintendent
Jesus Amezcua, PhD, CPA, RTSBA, CPFIM	Assistant Superintendent for Business Services
Jonathan Parker	Assistant Superintendent for Academic Support Assistant
C.J. Rodgers, Ed.D.	Superintendent for Education & Enrichment
Danielle Bartz	Chief of Staff
Danielle Clark	Chief Information Officer
Tyrone Sylvester, Ed.D.	Chief Human Resources Officer
Michelle Williams, Ed.D.	Chief Operating Officer

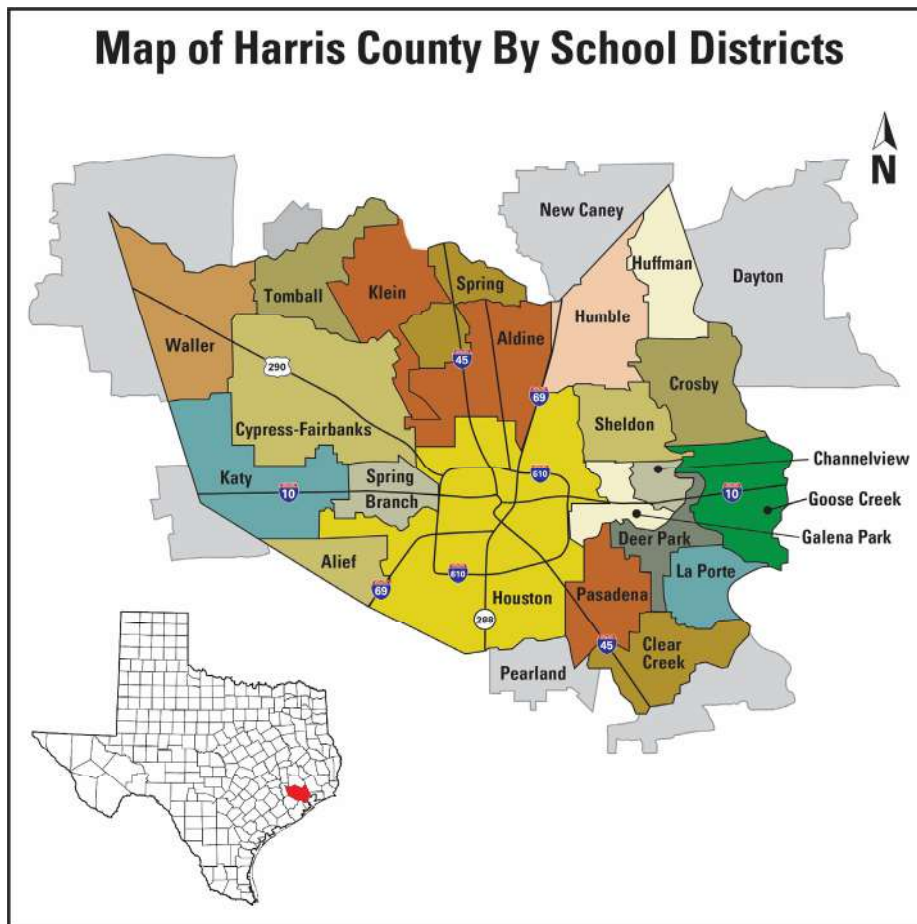
The Department is a primary governmental unit and is not included in any other governmental reporting entity. There is a blended component unit, the Harris County Department of Education Public Facilities Corporation (PFC), included within the reporting entity.

The PFC Board of Directors:

NAME	TITLE
Michelle Williams	President
Richard Cantu	First Vice President
Andrea Duhon	Second Vice President
Dr. Jesus Amezcua	Treasurer / Secretary
James Colbert, Jr	Director
Amy Flores Hinojosa	Director
Joe Carreon	Director

Organization Authority

HCDE was created by the Texas Legislature in 1889 and operates under Chapter 17 &18 of the education code.



Harris County School Districts

Aldine ISD
Alief ISD
Channelview ISD
Clear Creek ISD
Crosby ISD
Cypress-Fairbanks ISD
Dayton ISD
Deer Park ISD
Galena Park ISD
Goose Creek ISD
Houston ISD
Huffman ISD
Humble ISD
Katy ISD
Klein ISD
La Porte ISD
New Caney ISD
Pasadena ISD
Pearland ISD
Sheldon ISD
Spring ISD
Spring Branch ISD
Stafford MSD
Tomball ISD
Waller ISD

Organizational Philosophy

The core ideology of Harris County Department of Education outlines the direction of the Department and the expectation held for all employees. The mission defines what we are. Our goals define how we intend to achieve our mission.

Primary Services

The Department's primary service area geographically covers 1,788 square miles within Harris County, Texas in the upper Texas Gulf Coast region. Harris County's population base includes a wide variety of racial, ethnic, and socio-economic groups that gives the area a rich diversity and cosmopolitan feel. The Department offers services to 25 rural, suburban, and urban school districts entirely or partially within its primary service area of Harris County. It also serves school districts and governmental agencies in surrounding counties, as well as schools, education services centers, and other governmental agencies statewide.

Responding to and serving the needs of learners of all ages, socio-economic status, ethnic backgrounds, educational or development delays and at-risk behaviors requires the Department to be an institution of great flexibility as evidenced by the activities described below. Affordable and highly flexible programs and products are developed with clients in mind. Client population examples are:

Academic and Behavior Schools serve children, youth, and young adults ages 5-22 with severe emotional disturbances, mental retardation, pervasive developmental disorders, and other health impairments.

Adult Education Program prepares youths and adults aged 16-plus to read and speak English, complete a high school General Equivalency Diploma, and/or sit for the citizenship and naturalization exam. HCDE Adult Education also offers certification courses for nursing assistants, phlebotomists, and professional development.

Business Services / HCDE Plus provides professional services in school finance to school districts and charter schools. It also, through the School Finance Council, serves school districts business managers and CFOs with training and pertinent information relative to school finance and business operations.

CASE - The Center for After-School, Summer and Enrichment serves elementary, middle, and high school students delivering quality after-school learning opportunities. In collaboration with Houston ISD, CASE offers an out-of-school-time debate program for low income and minority high school students as an expansion of HUDL – Houston Urban Debate League.

Center for Educator Success transforms educator talent pipelines by partnering directly with districts to reimagine a comprehensive approach to educator recruitment, growth, advancement and leadership with the primary goal to inspire a new generation of educators to teach and lead in ways that generate real results and new opportunities for all children.

Center for Safe and Secure Schools was created in 1999 in response to a request from School Superintendents in Harris County. The Center was tasked with the mission of supporting school districts' efforts to have safe and secure learning environments; it provides a wide variety of services pertaining to best practices in the fields of Emergency Preparedness and School Safety.

Choice Partners National Cooperative offers quality, legal procurement, and contract solutions to meet the purchasing needs of school districts and other governmental entities. Through this cooperative purchasing program, members gain immediate access to legal, competitively bid contracts they need, saving time and money on the bidding and purchasing process.

Fortis Academy serve youth coming out of treatment from substance dependency by providing a safe place with counseling and curriculum to continue academic requirement for finishing school.

Head Start / Early Head Start Programs serve preschool children ages 6 weeks to 5-years old from economically disadvantaged families, and their families with school readiness abilities. Over 10 percent of those children have an identified disability requiring intervention.

Highpoint School serve adjudicated youth by providing intensive counseling and a technology-driven curriculum in a strict disciplinary environment.

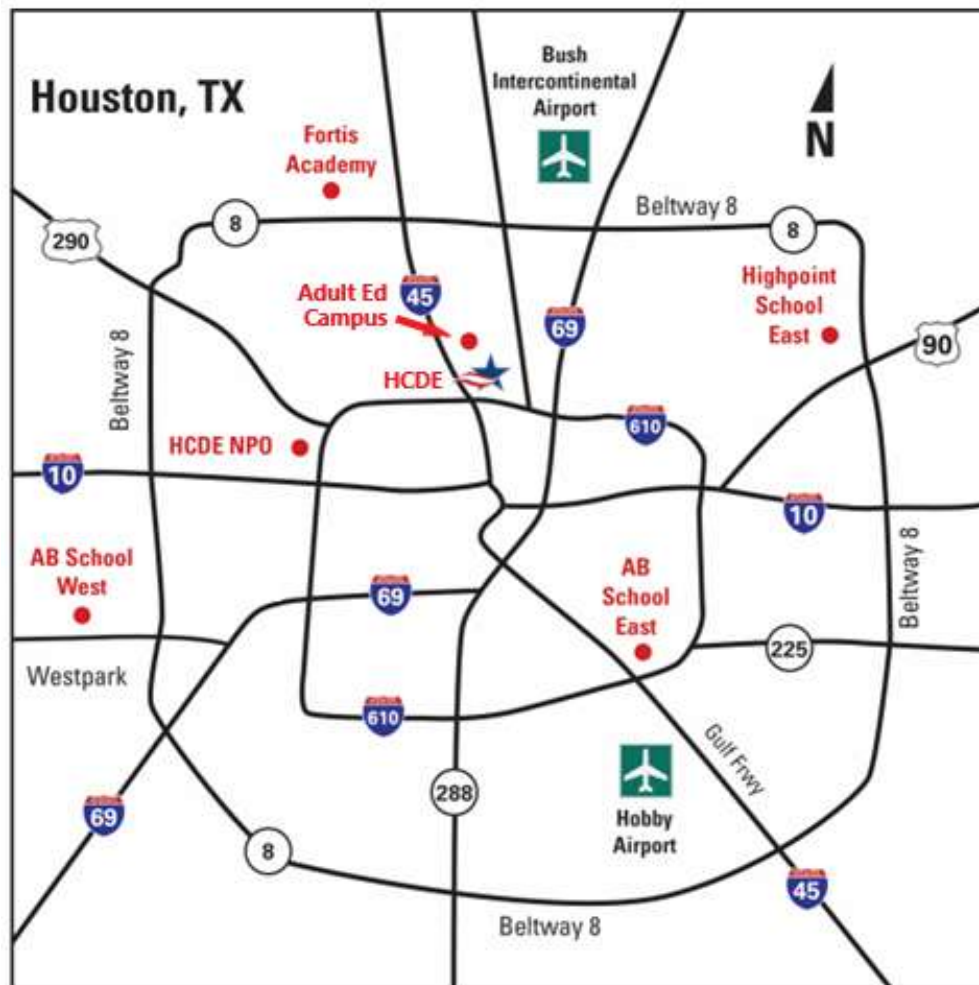
Records Management Cooperative assists Houston-area school and governmental agencies to achieve and maintain compliance with State of Texas Local Governmental Records Act of 1989.

Resource Development / Texas Center for Grant Development supports efforts to locate and obtain funds which forward new programs, program enhancement and expansion needs.

Research and Evaluation provides quality, scientific-based evaluations services that meet the needs of HCDE, School districts, and other community groups.

School-Based Therapy Services provides assessment, intervention, consultation training and direct service to children with disabilities and their families.

Below is a map of Houston identifying the locations of the administrative building and the six different campuses, including the new Adult Education campus.





Budget Administration & Financial Policies

Harris County Department of Education

Legal Requirement for Budgets

Legal requirements for school district budgets are formulated by the state, the Texas Education Agency (“TEA”), and the local district. In addition to these requirements, individual school districts also may have their own legal requirements for budget preparation. Additional legal requirements also may be imposed by state and federal grants; however, this section deals only with state legal mandates, TEA legal requirements and local district requirements for basic budget development and submission.

HCDE follows the legal budget requirements for school districts in accordance with the education code and the tax adoption requirements for counties in accordance with the Government code. HCDE policies can be found at <http://pol.tasb.org/Home/Index/578>.

Statement of Texas Law

Sections 44.002 through 44.006 of the Texas Education Code establish the legal basis for budget development in school districts. The following six items summarize the legal requirements from the code:

1. The superintendent is the budget officer for the district and prepares or causes the budget to be prepared.
2. The district budget must be prepared by a date set by the state board of education, currently August 20th.
3. The president of the board of trustees must call a public meeting of the board of trustees, giving ten days public notice in a newspaper, for the adoption of the district budget. Any taxpayer in the district may be present and participate in the meeting.
4. No funds may be expended in any manner other than as provided for in the adopted budget. The board does have the authority to amend the budget or adopt a supplementary emergency budget to cover unforeseen expenditures.
5. The budget must be prepared in accordance with GAAP (generally accepted accounting principles) and state guidelines.
6. The budget must be legally adopted before the adoption of the tax rate.

Texas Education Agency (TEA) Legal Requirements

TEA has developed additional requirements for school district budget preparation as follows:

1. The budget must be adopted by the board of trustees, inclusive of amendments, no later than August 31st.
2. Minutes from district board meetings will be used by TEA to record adoption of and amendments to the budget.
3. Budgets for the General Fund, the Food Service Fund (whether accounted for in the General Fund, a Special Revenue Fund or Enterprise Fund) and the Debt Service Fund must be included in the official district budget (legal or fiscal year basis). These budgets must be prepared and approved at least at the fund and function levels to comply with the state’s legal level of control mandates.

Tax Authority

HCDE received its tax authority in 1935 from the 44th Texas Legislature statute creating an equalization tax not to exceed of \$0.01 in counties with population exceeding 350,000 residents. HCDE follows Property Tax Code Chapter 26 for the tax setting process. HCDE follows the Texas Comptroller’s Truth in Taxation - A Guide for Setting Tax Rates for Taxing Units Other than Schools.

Code of Ethics

All Business Services and Purchasing Division employees are required to read and sign the HCDE Code of Ethics for Business Support Services and Purchasing Division Employees on an annual basis. The management of the Business Support Services and Purchasing Division is dedicated to making ethical and lawful choices by providing a structured code of ethics for its personnel to follow. Business Support Services and Purchasing Division employees shall model and promote ethical behavior to all HCDE employees through their behavior.

Risk Awareness

Risk awareness is an organization wide process to address internal control and risk-based standards in an audit requirement, per Statement of Auditing Standards (SAS) No. 115 Communicating Internal Control Related Matters, issued by the American Institute of Certified Public Accountants (AICPA). The finished product, the packet of completed forms, is provided to the independent auditors for their review during the audit process.

Each Division is given a Risk Awareness packet early in the budget process. This packet is completed and returned to the Business Office. The Business Office reviews each packet and looks for high risk items and discuss the reasons why the division manager considers the item a high risk. The information is documented and placed in folders for additional review. There is a Mid-Year review and assessment during the budget process in February in addition to a Year End Review by the Executive Team member for that division.

Fraud Prevention

The HCDE Fraud Prevention Model and Awareness Program supports SAS #99 by communicating to management and others an awareness and understanding of FRAUD and educating management about FRAUD and the types of controls that will deter and detect FRAUD. The Business Office alone cannot prevent and/or detect all the types of FRAUD that may be perpetrated within the Department. It takes all HCDE employees being aware and being knowledgeable that FRAUD could occur to possibly prevent FRAUD from occurring or even detecting a FRAUD that has occurred.

HCDE Financial Policies

In addition to state legal requirements, HCDE has established its own requirements for annual budget preparation. HCDE recognizes the importance of maintaining its financial integrity; therefore, it has developed this policy to support its mission and its goals and objectives. Five-year financial forecasts are used to estimate financial decisions on subsequent fiscal years. The forecasts are updated, reviewed, and evaluated annually by the Assistant Superintendent of Business Services to identify areas where resources have been over/under allocated. Long term financial plans will include, but not be limited to, an analysis that may include such factors as:

1. Economic growth rates
2. Property tax valuations
3. The full ongoing impacts of grants
4. The costs of new programs that are not fully funded
5. The difference between ongoing and one-time expenses and revenue
6. Analyze financial trends

HCDE's fiscal policies dictate budgetary requirements that go beyond those required by the Texas Education Code and TEA. These policies are delineated below.

Local Board Policies are reviewed and approved by the Board of Trustees periodically when there is a change in Federal or State Law. Administrative procedures are implemented consistent with Board Policy.

Fiscal Policy & Objectives

Financial Stability

In seeking to fulfill its mission, HCDE shall maintain a high level of financial stability and shall not compromise the long-term financial integrity to achieve short term benefits.

To provide adequate cash flow for its operations, HCDE shall maintain a fund balance (the difference between assets and liabilities in a governmental fund) with five categories to meet the GASB 54 requirements:

1. Non-Spendable fund balance
2. Restricted fund balance
3. Committed fund balance
4. Assigned fund balance
5. Unassigned fund balance

As of August 31, 2024, HCDE will have a fund balance of approximately 2 months of operating costs. To achieve this goal, the Superintendent and the Assistant Superintendent for Business Services are instructed to implement the following financial plan:

1. Develop and submit for Board approval a balanced budget with input from Division Managers to the Budget Committee. (A balanced budget means that for each fund, expenditures are not to exceed revenues plus available fund balances; if the fund balance is to be used, then this must be for a one-time cost and not reoccurring costs.)
2. Restrict any surplus funds towards unassigned fund balance.

Funds from Operations

Funds from operations should provide adequate funds to support its:

1. Special schools and alternative schools
2. Instructional programs
3. Capital programs
4. Debt service programs

Revenue

Revenue levels shall be evaluated with staff recommendations yearly, in consideration of:

1. Student growth assumptions
2. The projected level of expenditures
3. Facility and construction requirements
4. Current business conditions (local economy)
5. Economic projections (state economy, legislative issues, etc.)
6. Bond ratings

General Operating Fund Expenditures

General Fund expenditures shall maintain the following priorities of obligation:

1. Payments of all legal and reasonable expenditures relating to maintenance and operations of the HCDE operating fund.
2. Payments to meet all debt service requirements of outstanding bond indebtedness including the interest and sinking fund.
3. Payments to special revenue funds that require a matching for federal or state grants, including the CASE fund, the Head Start fund and others.
4. All net surpluses after payment of items 1 to 3 above may be used to fund necessary capital equipment purchases, facility expansion, and renovation. All remaining funds will go toward maintaining a budgeted ending cash balance (unassigned fund balance) which equates to at least two months of operating costs. This amount would be determined by first adding

budgeted operations and maintenance costs plus debt service requirements. This total would be divided by 12 and then multiplied by two to calculate the two months operating costs requirements.

Long Term Financing

In the absence of surplus funds in item 4 above, the HCDE will utilize long term financing for capital projects and equipment funded through the maintenance and operations tax rate. Available mechanisms include the following:

1. Public Property Finance Contractual Obligations (PPFCO)
2. Time Warrants
3. Delinquent Tax Notes
4. Any other legal mechanism
5. Public Facilities Corporation (PFC)

Short Term Financing

HCDE will strive to minimize its short-term financing by maintaining a two-month unassigned fund balance. Based on cash flow projections, the Assistant Superintendent for Business may recommend to the Board to utilize short term financing to satisfy the cash flow requirements of the HCDE.

Available mechanisms include the following:

1. Tax anticipation notes
2. Tax warrants
3. Delinquent tax notes

Reporting –Department and Public Facilities Corporation (PFC)

HCDE will prepare reports of financial operations as follows:

1. A monthly operating and financial report, requiring review by the Audit Committee and/or the Board as the Board deems necessary.
2. An annual financial plan (budget) detailing revenues, expenditures, and capital additions presented for approval prior to September 1 of each year. Midyear analysis and review shall be presented to the Board for approval.
3. An annual audit by an outside professional auditing firm that would include all necessary details in reconciling all the year's financial operation. The audit report will be submitted for review and approval to the Board after the end of the fiscal year. A copy of the audit report will be submitted to Harris County and other respective oversight agencies.

Investments

Investment Authority

Department depository and investment authority is established within the office of the Superintendent. By the authority of the Board, the Assistant Superintendent - Business Services, Chief Accounting Officer, and Senior Accountant are designated as the HCDE's investment officers. The investment officers are responsible for depositing funds, investing such funds, assuring that each investment has the proper authorized collateral, monitoring investments, assuring the security of HCDE's principal and interest, receiving and reporting principal and interest at the maturity of each investment, and providing the proper documentation and reports on such investments to the Superintendent and the Board in accordance with the HCDE's written investment policy and generally accepted accounting procedures.

The investment officers shall be bonded or shall be covered under a fidelity insurance policy. All investment transactions except investment pool funds and mutual funds shall be executed on a delivery-versus-payment basis.

Approved Investment Instruments

From those investments authorized by law and described further in CDA (LEGAL), the Board shall permit investment of Department funds in only the following investment types, consistent with the strategies and maturities defined in this policy:

1. Obligations of or guarantees by governmental entities as permitted by Government Code 2256.009.
2. Certificates of deposit and share certificates as permitted by Government Code 2256.010.
3. Fully collateralized repurchase agreements permitted by Government Code 2256.011.
4. A securities lending program as permitted by Government Code 2256.0115.
5. Banker's acceptances as permitted by Government Code 2256.012.
6. Commercial paper as permitted by Government Code 2256.013.
7. No-load money market mutual funds, as permitted by Government Code 2256.014.
8. No-load mutual funds as permitted by Government Code 2256.014.
9. A guaranteed investment contract as an investment vehicle for bond proceeds provided it meets the criteria and eligibility requirements established by Government Code 2256.015.
10. Public funds investment pools as permitted by Government Code 2256.016, .019.
11. Corporate bonds as permitted by Government Code 2256.0204 (a)-(c).

Safety and Investment Management

The main goal of the investment program is to ensure its safety and maximize financial returns within current market conditions in accordance with this policy avoiding any financial risk. Investments shall be made in a manner that ensures the preservation of capital in the overall portfolio, and offsets during a 12-month period any market price losses resulting from interest-rate fluctuations by income received from the balance of the portfolio. No individual investment transaction shall be undertaken that jeopardizes the total capital position of the overall portfolio.

Liquidity and Maturity

Any internally created pool fund group of HCDE shall have a maximum dollar weighted maturity of 180 days. The maximum allowable stated maturity of any other individual investment owned by HCDE shall not exceed one year from the time of purchase. The Board may specifically authorize a longer maturity for a given investment, within legal limits. HCDE's investment portfolio shall have sufficient liquidity to meet anticipated cash flow requirements.

Diversity

The investment portfolio shall be diversified in terms of investment instruments, maturity scheduling, and financial institutions to reduce risk of loss resulting from over concentration of assets in a specific class of investments, specific maturity, or specific issuer. It does not apply to U.S. Treasury securities and money market mutual funds.

Monitoring Market Prices

The investment officer shall monitor the investment portfolio and shall keep the Board informed of significant declines in the market value of HCDE's investment portfolio. Information sources may include financial / investment publications and electronic media, available software for tracking investments, depository banks, commercial or investment banks, financial advisors, and representatives / advisors of investment pools or money market funds. Monitoring shall be done monthly, or more often as economic conditions warrant by using appropriate reports, indices, or benchmarks for the type of investment.

Funds / Strategies

Investments of the following fund categories shall be consistent with this policy and in accordance with the strategy defined below.

- Operating Funds – Investment strategies for operating funds (including any co-mingled pools containing operating funds) shall have as their primary objective's safety, investment liquidity, and maturity sufficient to meet anticipated cash flow requirements.
- Agency Funds – Investment strategies for agency funds shall have as their objective's safety, investment liquidity, and maturity sufficient to meet anticipated cash flow requirements.
- Debt Service Funds – Investment strategies for debt service funds shall have as their objective sufficient investment liquidity to timely meet debt service payment obligations in accordance with provisions in the bond documents. Maturities longer than one year are authorized provided legal limits are not exceeded.
- Capital Projects – Investment strategies for capital project funds shall have as their objective sufficient investment liquidity to timely meet capital project obligations. Maturities longer than one year are authorized provided legal limits are not exceeded.

Safekeeping and Custody

HCDE shall retain clearly marked receipts providing proof of HCDE's ownership. HCDE may delegate, however, to an investment pool the authority to hold legal title as custodian of investments purchased with HCDE funds by the investment pool.

Brokers / Dealers

Prior to handling investments on behalf of HCDE, brokers / dealers must submit required written documents in accordance with Law. Representatives of brokers / dealers shall be registered with the Texas State Securities Board and must have membership in the Securities Investor Protection Corporation (SIPC) and be in good standing with the Financial Industry Regulatory Authority (FINRA).

Soliciting Bids for CD's

To get the best return on its investments, HCDE may solicit bids for certificates of deposit in writing, by telephone, or electronically, or by a combination of these methods.

Internal Controls

A system of internal controls shall be established and documented in writing and must include specific procedures designating who has authority to withdraw funds. Also, they shall be designed to protect against losses of public funds arising from fraud, employee error, and misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees and officers of HCDE. Controls deemed most important shall include:

1. Separation of transaction authority from accounting and recordkeeping and electronic transfer of funds.
2. Avoidance of collusion.
3. Custodial safekeeping.
4. Clear delegation of authority.
5. Written confirmation of telephone transactions.
6. Documentation of dealer questionnaires, quotations and bids, evaluations, transactions, and rationale.
7. Avoidance of bearer-form securities.

These controls shall be reviewed by HCDE's independent auditing firm.

Portfolio Report

In addition to the quarterly report required by law and signed by HCDE's investment officer, a comprehensive report on the investment program and investment activity shall be presented annually

to the Board. This report shall include a performance evaluation that may include, but not be limited to, comparisons to 91-day U.S. Treasury Bills, six-month U.S. Treasury Bills, the Fed Fund rate, the Lehman bond index, and rates from investment pools. The annual report shall include a review of the activities and total yield for the preceding 12 months, suggest policies, strategies, and improvements that might enhance the investment program, and propose an investment plan for the ensuing year. The Government Treasurers' Organization of Texas (GTOT) has certified our policy.

Ad-Valorem Taxes

Discounts

Discount options shall not be provided for the early payment of property taxes in HCDE.

Split Payments

Split payment of taxes shall be allowed in accordance with statutory provisions.

Purchasing & Acquisition

Purchasing Authority

The Board delegates to the Superintendent or designee the authority to determine the method of purchasing, in accordance with HCDE Board policy CH (LEGAL), and to make budgeted purchases. However, any single budgeted purchase of good or services that costs or aggregates to a cost of \$50,000 or more shall require procurement. In accordance with CH LEGAL, there are 7 methods of procuring goods and services:

1. Competitive bidding for services other than construction services;
2. Competitive sealed proposals for services other than construction services;
3. A request for proposals, for services other than construction services;
4. An interlocal contract;
5. A method provided by Chapter 2269, Government Code, for construction services;
6. The reverse auction procedure as defined by Section 2155.062(d), Government Code; or
7. The formation of a political subdivision corporation under Section 304.001, Local Government Code.

In addition, contracts amounting to more than \$75,000 must be approved by the Board according to HCDE Board policy CH (LOCAL). Additionally, all purchases of political services, including, without limitation, lobbying services, shall require Board approval. The Board is informed of purchases that aggregate to \$50,000 or greater from a single vendor in the absence of prior Board approval.

A competitive bid and a competitive proposal are both purchasing methods that may be used when making formal purchases valued at \$50,000 or greater. The key difference between the two methods is that the competitive bid does not allow for negotiation and the competitive proposal does allow for negotiations.

Competitive Bidding

Competitive Bids, or Invitation to Bid ("ITB"), are used when you can clearly define what goods or services you need. If competitive bidding is chosen as the purchasing method, the Superintendent or designee shall prepare bid specifications. All bids shall be submitted in sealed envelopes, plainly marked with the name of the bidder and the time of opening. All bidders shall be invited to attend the bid opening. Any bid may be withdrawn prior to the scheduled time for opening. Bids received after the specified time shall not be considered. The Department may reject any and / or all bids.

Competitive Sealed Proposals

Competitive Proposals and Request for Proposal ("RFP") are used when the user has a good idea of what he / she wants but there might be different ways of arriving at the same goal. Competitive proposals may be the preferred method of acquisition when the need exists to generate a spectrum of alternative responses to the need proposed and to retain the ability to refine these responses through negotiation. The competitive proposal will have a scope of work that describes the goods or services being purchased and the application, but HCDE is going to leave it up to the company as to how to best accomplish the end result. Competitive Sealed Bids is used on generic goods or services that normally are awarded to low bidder meeting specifications. RFP is used on more complicated purchases that require an evaluation to take place along with possible negotiations. If competitive sealed proposal method is chosen as the purchasing method, the Superintendent or designee shall prepare the request for proposals and/or specifications for items to be purchased. All proposals shall be submitted in sealed envelopes, plainly marked with the name of the proposer and the time of opening.

Proposals received after the specified time shall not be considered. Proposals shall be opened at the time specified, and all proposers shall be invited to attend the proposal opening. Proposals may be withdrawn prior to the scheduled time of opening. Changes in the content of a proposal, and in prices, may be negotiated after proposals are opened. HCDE may reject any and / or all proposals.

Responsibility for Debts

The Board shall assume responsibility for debts incurred in the name of the Department so long as those debts are for purchases made in accordance with adopted Board policy and current administrative procedures regarding purchases and expenditures. The Board shall not be responsible for debts incurred by unauthorized persons or organizations not directly under Board control or who were acting outside their Departmental authority. Full responsibility for payment of unauthorized purchases shall be assumed by persons making such purchases.

Purchase Commitments

Purchase commitments shall be made by the Superintendent or the Superintendent's designee on properly drawn and issued Departmental documents.

Conflict of Interest rules

HCDE has developed conflict of interest rules for all its employees in the past. Effective with new federal EDGAR rules under 2 CFR Section 200 and Chapter 176 of the Texas Local Government Code, conflict of interest guidelines are in effect which impact employees who plan, recommend, select, and implement grants and contracts.

HCDE (i.e. Districts) is required to comply with House Bill 1295, which amended the Texas Government Code by adding Section 2252.908, Disclosure of Interested Parties. Section 2252.908 prohibits HCDE from entering a contract resulting from this RFP with a business entity unless the business entity submits a Disclosure of Interested Parties (Form 1295) to the HCDE at the **time business entity submits the signed contract**. The Texas Ethics Commission has adopted rules requiring the business entity to file Form 1295 electronically with the Texas Ethics Commission.

EDGAR Conflict of Interest Requirements

It should be noted that in accordance with EDGAR requirements as amended on Dec 26, 2014 under 2 CFR Part 200, the requirements include the following: No employee, officer, or agent may participate in the selection, award, or administration of a contract if he or she has a real or apparent conflict of interest. Such a conflict of interest would arise when the employee, officer, or agent, any member of his or her immediate family, his or her partner, or an organization which employs or is

about to employ any of the parties indicated herein, has a financial or other interest in or a tangible personal benefit from a firm considered for a contract. The officers, employees, and agents of HCDE may neither solicit nor accept gratuities, favors, or anything of monetary value from contractors or parties to subcontracts. However, HCDE has set a de minimis amount of less than \$50 per year for items that are unsolicited and of minimal and promotional items. Violations of this standard by an employee will be reported to the Superintendent's Office and addressed through our personnel policies. Violations of this standard by an officer or the Superintendent shall be addressed to the Board President and addressed through the board policies.

State of Texas Conflict of Interest requirements

In addition, Chapter 176 of the Local Government Code, a local government officer shall file a **conflict of interest disclosure** with respect to a vendor if: (1) the vendor enters a contract with the local government entity or the local governmental entity is considering entering a contract with the vendor **AND**, (2) the vendor has **(A)** an employment or other business relationship with the local government officer or a family member of the officer that results in the officer or family receiving taxable income, other than investment income, that exceeds **\$2,500** during the 12-month preceding the date that the officer becomes aware that: (i) A contract between the local governmental entity and vendor has been executed by (ii) The local governmental entity is considering entering a contract with the vendor **(B)** has given to the local government officer or a family member of the officer one or more gifts that have an aggregate value of more than \$100 in the 12-month period preceding the date the officer becomes aware that (i) a contract between the local governmental entity and vendor has been executed or (ii) the local governmental entity is considering entering into a contract with the vendor or **(C)** has a family relationship with the local government officer.

Personnel

New Positions

Any new positions of employment shall be prominently described and set out in the budget for the fiscal year in which the position is created and shall be approved by the Board at the time that the budget is approved. Notice of vacancies shall be posted at campuses but not be limited to campuses.

New positions created after approval of the budget shall be approved by the Board at public meeting before the positions can be advertised, offered, or funded. For fiscal year 2025-2026, there are 11.6 new positions added to the budget that are budget neutral.

Annual Operating Budget

Fiscal Year

HCDE operates on a fiscal year beginning September 1 and ending August 31.

Budget Planning

Budget planning is an integral part of overall program planning so that the budget effectively reflects the HCDE's programs and activities and provides the resources to implement them. In the budget planning process, general educational goals, specific program goals, and alternatives for achieving program goals shall be considered, as well as input from the HCDE Administration, division managers, and campus-level planning. Budget planning and evaluation are continuous processes and are part of each month's activities.

Availability of Proposed Budget

After it is presented to the Board and prior to adoption, a copy of the proposed budget shall be available upon request from the business office or Superintendent. The Superintendent or designee shall be available to answer questions arising from inspection of the budget.

Budget Meeting

The annual public meeting to discuss the proposed budget and tax rate shall be conducted as follows:

1. The Board President shall request at the beginning of the meeting that all persons who desire to speak on the proposed budget and/or tax rate sign up on the sheet provided.
2. Prior to the beginning of the meeting, the Board may establish time limits for speakers.
3. Speakers shall confine their remarks to the appropriation of funds as contained in the proposed budget and/or the tax rate.
4. No Trustee, officer, or employee of HCDE shall be required to respond to questions during the meeting from speakers or the public.

Authorized Expenditures

The adopted budget provides authority to expend funds for the purposes indicated and in accordance with state law, Board policy, and HCDE's approved purchasing procedures. The expenditure of funds shall be under the direction of the Superintendent, Assistant Superintendent - Business Services, or appropriate designee who shall ensure that funds are expended in accordance with the adopted budget.

Budget Amendments

The budget shall be amended when a change in expenditures is made between or among divisions or increasing / decreasing revenue object accounts and other resources.

Budget Transfers & Amendments Signature Authority

Budget amendments / transfers must be aligned with modifications to division plans. For any significant change made to a division budget, the change must be reflected in their division plan. In the processing of the budget amendment, the division must include required documentation. Budget amendments will not be approved if the required documentation is not included with the amendment form. Budget transfers are approved online and require division budget manager approval. Budget transfers over \$25,000 require Assistant Superintendent for Business' approval.

Administration is authorized to move funds between line items. The budget shall be amended when a change in expenditures is made between or among divisions increasing/decreasing revenue object accounts and other resources. The Board delegates to the Superintendent or the Superintendent's designee the authority to approve budget amendments of less than \$200,000 and that do not result in a change to fund balance. Budget amendments of \$200,000 or more or that result in a change to fund balance shall require Board approval.

For Special Revenue Funds, intra-function budget transfers are subject to the approval by the granting agency. The Superintendent is authorized to apply for grants, approve commitment of district funds for matching, cost sharing, cooperative or jointly funded projects up to the amounts specifically allowed under the district budget approved by the board and approve grant and award amendments as necessary, and approve grant budgets and amendments as necessary.

Capital Expenditures Policies

Capital Expenditures are funds committed for improving facilities or for the construction of new facilities. Capital expenditures also include costs of maintenance and operations on facilities and are financed through various funds depending on available funding. The Budget Process includes a review of capital expenditures to be undertaken with General Funds (if any) or the need for additional bonds.

New Purchases

Capital assets are identified as any item having a value of \$5,000 or more and have an expected useful life of more than one year. Items should be considered individually and not in groups when using these criteria. The only exceptions are computers and printers. These items are charged to object code 663X (new purchase).

Assets having a value of \$1,000 or more, but less than \$5,000-unit cost should use object codes 6393 (new purchase). Sensitive items in excess of \$250, should use the account 63990006. Items, such as desks, file cabinets, etc., under \$1,000 should be charged to general supply object code 6399. For software purchases and purchase of computer software including site license, application, and anything associated with software the code 6497 is used.

Bulk purchases: New guidance was issued in 2024 (that is retroactive to 2021) requiring capitalization of some non-capital items (costs less than \$5,000 per item) if 1) the purchase is *significant* and 2) items are acquired *at the same time*. Current interpretation is that the bulk purchase must be procured on a single PO, and the threshold for *significance* is at that the discretion of the Assistant Superintendent of Business Services.

The funds utilized for capital expenditures include the following:

- **PFC Fund** – capital expenditures are funded through this fund when a new bond is issued and committed for capital expenditures
- **Local Construction Fund** – capital expenditures are funded on a pay as you go basis and funded from excess General Funds. These projects and capital expenditures are appropriated annually.
- **Facilities Fund** – capital expenditures are funded on a pay as you go basis and funded from facilities charges allocated to all divisions. These projects and capital expenditures are appropriate annually.

One Time Expenditures and Capital Expenditures

For FY26, one-time expenditures from the General Fund balance are as follows:

Generator Replacement	\$934,560
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Budgetary Controls & Basis of Accounting

Harris County Department of Education

Reporting Entity

The County School Board (“Board”), a seven-member group, has governance responsibilities over all departmental activities within the jurisdiction of the Department. The Board is elected and has the exclusive power and duty to govern and oversee the management of the Department. All powers and duties not specifically delegated by statute to the Texas Education Agency (“TEA”) or the State Board of Education are reserved for the Board, and the TEA may not substitute its judgment for the lawful exercise of those power and duties by the Board. The Department receives funding from local, state, and federal government sources and must comply with the requirements of those funding entities. The Department is considered an independent entity for financial reporting purposes and is considered a primary government.

Accounting System Structure

The Business Support Services division is responsible for providing all Department financial services including financial accounting and reporting, payroll and accounts payable disbursement functions, cash and investment management, debt management, budgeting, fixed assets, tax office collections, and special financial and policy analyses to Department management. The Assistant Superintendent for Business Services, appointed by the Superintendent, has oversight responsibility of the division’s operations.

The Department’s hardware includes three servers that are virtualized as well as numerous personal computers and system terminals. The Department utilizes the eFinancePlus a software application from PowerSchool which during February of 2017 acquired SunGard, the manufacturer of Pentamotion software application and computerized financial accounting system, which includes a system of internal accounting controls. Such controls have been designed and are continually being reevaluated to provide reasonable, but not absolute assurance for the safeguarding of assets against loss from unauthorized use of disposition and the reliability of financial records for preparing financial statement and maintaining accountability of the Department’s assets.

The concept of reasonable assurances recognizes that the cost of a control should not exceed the benefits likely to be derived, and the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within this framework and are believed to adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Basis of Accounting

Accounting records for governmental fund types are maintained on a modified accrual basis with revenues recorded when services or goods are received, and the liabilities when incurred.

The modified accrual basis of accounting is used for the governmental fund types. This basis of accounting recognizes revenues in the accounting period in which they become susceptible to accrual (i.e., both measurable and available), and expenditures in the accounting period in which the fund liability is incurred, if measurable, except for certain compensated absences, which are recognized when obligations are expected to be liquidated with expendable, available financial resources.

Federal grant funds are generally considered to be earned to the extent of expenditures made under the provisions of the grant and, accordingly, when such funds are received, they are recorded as deferred revenues until earned.

Basis of Budgeting

Harris County Department of Education accounting policies substantially comply with the rules prescribed in the Texas Education Agency's Financial Accountability System Resource Guide and conforms to generally accepted accounting principles applicable to governmental units. The Board of Trustees requires that annual budget be adopted for the General Fund. Budgets are prepared using the same accounting basis (modified accrual) as for financial statements. The modified accrual basis of accounting recognizes revenues in the accounting period in which the fund liability is incurred, if measurable, except for un-matured interest and principal on long-term debt, which is recognized when due.

The Special Revenue Funds and Capital Projects Funds adopt project-length budgets which might not correspond with the Department's fiscal year. Following is a description of the Department's funds. The basis of budget and the basis of accounting are shown in the chart below:

Fund Type	Operating Budget	Audited Financial Statements
Governmental		
General Fund	Modified Accrual	Modified Accrual
Special Revenue Fund	Modified Accrual	Modified Accrual
Debt Service Funds	Modified Accrual	Modified Accrual
Capital project Fund	Modified Accrual	Modified Accrual
Proprietary		
Internal Service Funds	Accrual	Accrual
Enterprise Funds	Accrual	Accrual
Fiduciary		
Custodial Funds	Accrual	Accrual

Funds and Fund Types

The Department's accounting system is organized and operated on a fund basis and account groups. In addition, the department budgets on an organizational unit basis within each fund. Each fund is considered a separate accounting entity. The operations of each fund are accounted for through a separate set of self-balancing accounts that are comprised of its assets, liabilities, fund equity, revenue, and expenditures and / or expenses. Governmental resources are allocated and accounted in individual funds based upon the purposes for which spending activities are controlled. The Department utilizes the following fund types:

Governmental fund type

General Fund – used to account for financial resources used for general operations. Any fund balances are considered resources available for current operations. All general tax revenues and other receipts that are not allocated by law or contractual agreement to other funds are accounted for in this fund. Included in this fund is the Local Construction and the Retirement Fund.

Special Revenue Funds – used to account for resources restricted to, or designated for, specific purposes by a grantor. Federal, state, and local grants are accounted for in separate special revenue funds.

Debt Service Fund – used to pay interest, related costs and to retire long-term debt. A transfer from the General Fund is made to fund for debt issued by using the maintenance and operations taxes.

Capital Projects Fund – accounts for the proceeds of general obligation bond sales. Revenues from sale of bonds are used for acquiring sites, constructing, and equipping new facilities and renovating existing facilities. The Harris County Department of Education Public Facility Corporation (PFC) issues bonds to provide for the acquisition of and the construction and renovation of educational facilities in accordance with the Public Facility Corporation Act.

Proprietary fund types

Internal Services Fund – used to account for revenues and expenses related to services provided by one division within the Department to other divisions. This fund facilitates distribution of facility support costs to the users of support services and workers compensation costs. HCDE remains fully insured with Texas Association of Schools Board (TASB) Risk Pool.

Enterprise Fund – used to report an activity for which a fee is charged to external users of goods and services. It is to account for Choice Partners Cooperative.

Fiduciary fund types

Custodial Funds – used to account for clearing accounts and campus activities funds and are not budgeted.

HCDE Fund Codes

100 - GENERAL FUND	400 - LOCAL GRANTS - CONT.
199-GENERAL FUND	467-LOC-CITY OF HOUSTON
200 - FEDERAL GRANTS	468-COUNTY CONNECTION PROGRAM
205-HEAD START	475-EARLY HEAD START IN-KIND
206-HEAD START TRAINING	479-HEADSTART INKIND
208-EDUCATORS & FAMILIES ENGL	495-HOGG GRANT - MENTAL HEALTH
209-HS - COOLWOOD CONSTRUCTIO	496-LOC-HOGG FOUNDATION
212 - 2022 HS CARE RELIEF FUNDS	498-LOC-OTHER LOCAL GRANTS
213-TECQ/ AUDUBON	500 - DEBT SERVICE
214-EARLY HEADSTART START-UP	599-DEBT SERVICE ADMIN
215-EARLY HEADSTART OPERATION	600 - CAPITAL PROJECT FUNDS
216-EARLY HEADSTART T&TA	692-MAINTENANCE NOTE SERIES 2024
218-HS - COOLWOOD LAND ACQUI	693-DISASTER RELIEF FUND
224 - TCEQ - ENGAG COMMUN CASE	694-CAPITAL PROJECTS - PFC
230-FED ADULT ED REGULAR	695-CAPITAL PROJ LOCAL FUNDS
234-FED-ADULT ED-EL/CIVICS	697-CAPITAL PROJECT FUND
231 -TWC - ADULT EDUCATION	698-PFC REFUNDING BONDS
237 - EMPLOYER ENGAGEMENT	699-PUBLIC FACILITIES CORP
238 - FAMILY MATH LITERAC	700 - PROPRIETARY FUNDS
243 -TWC - ADULT ED-EL/CIVICS	711-CHOICE PARTNERS
264-FED 21ST CENT CYCLE 12	753-ISF-WORKERS COMPENSATION
265-21ST CENTURY - CYCLE 11	799-ISF-FACILITIES
268-FED 21ST CENTURY CYCLE 10	800 - FIDUCIARY - TRUST/CUSTODIAL FUNDS
286-TX COUNCIL DEV DISABILITY	811-HIGHPOINT EAST ACTIVITY
288-FED-AFTER SCHOOL PTNRSHIP	815-COURTESY COMMITTEE
400 - LOCAL GRANTS	829-BLAIR ENDOWMENT FUND
437-HS - DISASTER RELIEF COVI	900 - ACCOUNT GROUPS
451-DCF - EPP GRANT	901-GENERAL CAPITAL ASSETS
462 - EVERY HOUR COUNTS	902-PFC CAPITAL ASSETS
463-LOC-HOUSTON ENDOWMNET	903-LONG TERM DEBT
464-YOUR VOICE MATTERS PROJ	904-LONG TERM DEBT PFC

Accounting Measurement Focus

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The Governmental Fund Types are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

The modified accrual basis of accounting is used for the Governmental Fund Types and Permanent Funds. This basis of accounting recognizes revenues in the accounting period in which they become susceptible to accrual, i.e., both measurable and available, and expenditures in the accounting period in which the fund liability is incurred, if measurable, except for un-matured interest on general long-term debt, which is recognized when due and certain compensated absences and claims and judgments, which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Revenues from local sources consist primarily of contract fees from local school districts and property tax revenues. Contract revenues and property tax revenues are recognized under the susceptible-to-accrual concept. Miscellaneous revenues are recorded as revenue when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are both measurable and available.

Grant funds are considered to be earned to the extent of expenditures made under the provisions of the grant. Any excess revenues at fiscal year-end are recorded as deferred revenue or due to grantor, as necessary.

Proprietary Fund Types and Fiduciary Fund Types use the accrual basis of accounting. This basis of accounting recognizes revenues in the accounting period in which they are earned and become measurable, and expenses in the accounting period in which they are incurred and become measurable.

Property Taxes

Property taxes are levied on the assessed value listed as of the prior January 1 for all real and business personal property located in the Department's taxing area of Harris County, Texas in conformity with Subtitle E. Texas Property Tax Code. Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed. On January 1 of each year, a tax lien attaches to property to secure the payment of all taxes, penalties, and interest ultimately imposed. Property tax revenues are considered available when they become due or past due and receivable within the current period.

Allowances for uncollectible taxes are based upon historical experience in collecting property taxes. Uncollectible personal property taxes receivable are written off after ten years and real property taxes receivable are written off after twenty years.

Fund Balance

Order of Expenditure Fund balance shall mean the gross difference between governmental fund assets and liabilities reflected on the balance sheet. The fund balance of the general fund, one of the governmental fund types, is of primary significance because the general fund is the fund which finances most functions of the Department.

The five classifications of fund balance of the general fund include:

1. **Non-spendable fund balance** shall mean that portion of the gross fund balance that is not expendable (such as inventories) or is legally earmarked for a specific use such as the self-funded reserves program. Example of fund balance reserves for which fund balance is not available for financing general operating expenditures are:
 - a. Inventories
 - b. Prepaid items
 - c. Deferred expenditures
 - d. Self-funded risk management programs
 - e. Long term receivables
 - f. Outstanding encumbrances
2. **Restricted fund balance** includes amounts constrained to a specific purpose by the provider, such as grantor.
 - a. Federal or state granting agency (i.e. CASE, Adult Education, Head Start)
 - b. Construction funds (PFC)
 - c. Retirement of long-term debt

3. **Committed fund balance** shall mean that portion of the fund balance that is constrained to a specific purpose by the Board of Trustees.
4. **Assigned fund balance** shall mean that portion of the fund balance that is spendable or available for appropriation but has been tentatively earmarked for some specific purpose by the Board of Trustees and/or the Superintendent. In current practice, such plans or intent may change and never be budgeted or result in expenditures in future periods of time. Examples of assigned fund balances which the department may have tentative plans for expenditures in future period include:
 - a. Capital replacement (expenditures for equipment, furniture, software)
 - b. Building construction, repair, and renovation
 - c. Insurance deductibles
 - d. Claims and judgments
 - e. Employee retirement leave reserves
 - f. Expansion and moving costs
 - g. Program startup costs
 - h. Debt service reduction
 - i. Other legal uses
5. **Unassigned fund balance** includes amounts available for any legal purpose. This portion of the total fund balance in the general fund is available to finance operating expenditures. Unassigned fund balance shall mean the difference between the total fund balance and the total of the no-spendable fund balance restricted fund balance, committed fund balance and assigned fund balance.

Credit rating agencies carefully monitor levels of fund balance and unassigned fund balance in a government's general fund to evaluate the government's continued creditworthiness. Historically, HCDE enjoyed a Moody's Aa Rating on Education Lease Revenue Bonds. When HCDE borrowed from the Qualified Zone Academy Bonds and Maintenance Notes in 2009, and Education Lease Revenue Bonds in 2006, HCDE's credit rating was Aa, and these bonds were issued to raise revenue for construction purposes. The 2016 bonds for the construction of AB West School are also rated Aa. For the 2020 Capital Improvement Plan, which oversaw construction of new buildings in several divisions and the extensive renovation of 6300 Irvington, HCDE saw our credit rating move to Aaa with the issuing of Series 2020 and then 2024 bonds.

The Government Finance Officers Association and the Texas Association of School Business Officials recommends that general-purpose governments maintain unassigned fund balance in their general fund of no less than five to 15 percent of regular general fund operating revenues, or of no less than one to two months of regular general fund operating expenditures. Local budget policy is to maintain an unassigned fund balance equal to a minimum of two months of operations costs. This amount would be determined by first adding budgeted operations and maintenance costs plus debt service requirements. This total would be divided by 12 and then multiplied by two to calculate the two months operating costs requirements.

Estimated Revenues are classified by fund and object or source. There are three major sources: local sources, state sources and federal sources. Federal and State estimated revenues correspond to grants assigned to the different programs HCDE offers. Local estimated revenue includes Property Tax Revenue, Customer Fees, Capital Projects and Transfers In. Customer fees main sources are: Therapy Services, Tuition from the four schools, The Teaching and Learning Center fees, Record Management fees and other. Capital projects correspond to revenue precedent from Bond issuance. Transfers In represent the excess of revenues over the expenses for the Choice Partners Cooperative.

Expenditure Functions

A function represents a general operational area and groups together related activities. Most school districts use all the functions in the process of educating students or organizing the resources to educate students. Each of these activities is a function as required by the Texas Education Agency (TEA) Financial Accountability System Resource Guide (FASRG).

Function 11 – Instruction – is used for transactions that deal directly with the interaction between teachers and students. This function includes expenditures for direct classroom instruction and other activities that enhance the delivery of learning opportunities to students. Teaching may be provided in the classroom, at home, in the hospital, and other learning situations, including television, radio, telephone, telecommunications, multimedia and/or correspondence. Expenditures include salaries and fringe benefits for teachers, teacher assistants, substitutes, special education speech and occupational instructional services, and physical therapy. It includes purchase of instructional equipment, supplies, and materials.

Function 12 – Instructional Resources and Media Services – is used for expenditures that are directly used for resource centers, establishing and maintaining libraries and other facilities dealing with educational resources and media. It includes expenditures for salaries and fringe benefits of librarians, library assistants, media center personnel and other staff related to media services, expenditures for supplies and materials associated with media center and resource centers such as library books, films, video cassettes, CD-ROM disks, equipment purchases, and upkeep of the equipment.

Function 13 – Curriculum Development and Instructional Staff Development – is used for expenditures directly used to aid instructional staff in planning, developing, and evaluating the process of providing learning experiences for students. It includes research personnel salaries and fringe benefits for research personnel and training personnel. Includes expenditures associated with staff development, in-service training and development of curriculum.

Function 21 – Instructional Leadership – is used for expenditures directly used for managing, directing, supervising, and leadership to staff who provide general and specific instructional services. It includes salaries and fringe benefits for instructional supervisors, educational program coordinators or directors, and related support staff. It includes expenditures for supplies and materials associated with the upkeep of the instructional support area.

Function 23 – School Leadership – is used for expenditures used to direct and manage a school campus. They include activities performed by the principal, assistant principals, and other assistants while they supervise campus operations, evaluate campus staff, and assign duties to staff maintaining the records of the students on campus. It includes expenditures for salaries and fringe benefits for the above-named groups and any supplies and materials needed to maintain campus administration.

Function 31 – Guidance, Counseling and Evaluation Services – is used for expenditures directly and exclusively used for assessing and testing students' abilities, aptitudes, and interests; counseling students with respect to career and educational opportunities and helping them establish realistic goals. It includes costs of psychological services, identification of individual characteristics, testing, educational counseling, and student evaluation. It includes expenditures for salaries and fringe benefits for counselors and related staff, psychologists, psychiatrists, and diagnosticians. It includes expenditures for testing materials, student appraisal services, and supplies and materials needed to test students outside of the classroom.

Function 32 – Social Work Services – is used for expenditures that are directly used for investigating and diagnosing student social needs, case work and group work services for the child and/or parent, interpreting the social needs of the student for other staff members and promoting modification of the circumstances surrounding the student which relate to his/her social needs. It includes expenditures for salaries and fringe benefits of attendance officers, social workers, and other related staff and expenditures for equipment, supplies and materials.

Function 33 – Health Services – is used for expenditures that provide physical health services for students, including medical, dental, and nursing services. Includes expenditures for salaries and fringe benefits of school physicians, dentists, nurses and nurses' aides, contracted medical services, medical and health supplies, and expenditures needed to maintain the health services function.

Function 34 – Student Transportation – is used for expenditures that are incurred transporting students to and from school.

Function 35 – Food Services – is used for expenditures for a food service operation. It includes salaries and fringe benefits for food service supervisors, cooks, snack-bar staff and other related staff, expenditures for food, non-food and commodities purchases, storage and transportation, and related expenditures.

Function 41 – General Administration – is used for expenditures for the purposes of managing and governing the entire organization, not applicable to a specific function. Expenditures included in this function are salaries and fringe benefits for the Superintendent's Office, Board of Trustees, Business Services, Purchasing, Communications & Public Information, and Human Resources.

Function 51- Plant Maintenance and Operations – is used for expenditures to keep the building and grounds operational, clean, comfortable, and in effective working condition and state of repair, and insured. It includes salaries and fringe benefits for custodial staff, building maintenance staff, and warehouse staff. It includes expenditures for utilities, insurance premiums for buildings, property and equipment, and expenditures needed to maintain the physical plant.

Function 52 – Security and Monitoring Services – is used for expenditures to keep student and staff safe at school, to and from school, or at campus-sponsored events. Includes expenditures for salaries and fringe benefits of security guards and campus police, handheld communication devices, and related supplies and materials.

Function 53 – Data Processing Services – is used for expenditures for data processing services, whether in-house or contracted. It includes computer facility management, computer processing, and systems development, analysis and design. Including salaries and fringe benefits of chief information officer, network managers, PC network managers, and other related staff. It includes expenditures for maintaining networks, software, and services to the end user.

Function 61 – Community Services – is used for expenditures that are for activities other than regular public education and adult basic education services. It includes providing resources to non-public schools, higher education institutions and proprietary types of services incurred for outside entities in the community. Expenditures include related parenting programs, parental involvement programs, and parental and educational services to adults other than adult basic education. Includes expenditures for staff providing childcare for teen parents attending school, staff providing child care for teachers or working parents, baby-sitting after hours and after school daycare and other related expenditures needed to maintain the programs. HCDE uses this function for expenditures for Center for Safe and Secure Schools, Education Foundation, and Scholastic Arts and Writing Program.

Function 62 – School District Administrative Support Services – is used for expenditures relating to performing certain administrative support services including indirect instructional services such as guidance and counseling, social work, and health and food services as well as general administrative services such as budgeting, accounting, tax administration, and joint purchasing. HCDE uses this function for expenditures for School Governance and Fiscal Accountability, Food Co-ops, Purchasing Co-ops, Choice Facility Partners, and Records Management Services.

Function 71 – Debt Service – is used for expenditures to retire recurring bond, capital lease principal, other debt related services, debt service fees and debt interest. Expenditures include bond, capital lease, and long-term debt principal and interest payments, and interest on short-term notes.

Function 81 – Facilities Acquisition and Construction – is used for expenditures to acquire, equip, and/or make additions to real property and sites, including lease and capital lease transactions. Include acquisition or purchase of land and buildings, remodeling or construction of buildings, major site improvements, and capital outlay to equip new facilities.

Function 93 – Payments to Fiscal Agent or Member Districts of Shared Services Arrangements – is used for payments from a member district to a fiscal agent of a shared services arrangement; or payments from a fiscal agent to a member district of a shared services arrangement.

Function 99 – Other Intergovernmental Charges – is used to record intergovernmental charges not defined above, including amounts paid to county appraisal districts for costs relating to the appraisal of property, and salaries and related expenditures to obtain instructional services from another school district for grade levels not provided by the sending school district.

Expenditure Object Codes

Object codes are the four-digit code that identifies the purpose of an account, a transaction, or a source. The first of the four digits identifies the type of account or transaction, the second digit identifies the highest level of classification, and the third and fourth digits provide further subclassifications. The object codes HCDE utilizes are as required by the Texas Education Agency (TEA) Financial Accountability System Resource Guide (FASRG).

6100 Payroll Costs

- 6110 Teachers and Other Professional Personnel
- 6120 Support Personnel
- 6130 Employee Allowances
- 6140 Employee Benefits

6200 Professional and Contracted Services

- 6210 Professional Services
- 6220 Tuition and Transfer Payments
- 6230 Education Service Center Services
- 6240 Contracted Maintenance and Repair Services
- 6250 Utilities
- 6260 Rentals—Operating Leases
- 6290 Miscellaneous Contracted Services

6300 Supplies and Materials

- 6310 Supplies and Materials for Maintenance and Operations
- 6320 Instructional Materials
- 6330 Testing Materials
- 6340 Food Service and Other Resale Items
- 6390 Supplies and Materials—General

6400 Other Operating Expenses

- 6410 Travel, Subsistence, and Stipends
- 6420 Insurance and Bonding Costs
- 6430 Election Costs
- 6440 Depreciation Expense of Proprietary and Nonexpendable Trust Funds
- 6490 Miscellaneous Operating Costs

6500 Debt Service

- 6510 Debt Principal
- 6520 Interest Expenditures
- 6590 Other Debt Service Expenditures

6600 Capital Outlay—Land, Buildings, and Equipment

- 6610 Land Purchase and Improvement
- 6620 Building Purchase, Construction, or Improvements
- 6630 Furniture and Equipment
- 6640 Fixed Assets—District Defined
- 6650 Fixed Assets under Capital Leases
- 6660 Library Books and Media



Budget Responsibilities

Harris County Department of Education

Budget Requirements

The official budget is prepared for all funds. The General Fund and Debt Service Fund are mandated to be an annual budget. HCDE utilizes budgets in the other funds to facilitate monitoring by budget managers and for control purposes. The following procedures are followed: Prior to August 20th of the preceding fiscal year, the Department prepares a budget for the next succeeding fiscal year beginning September 1st. The operating budget includes proposed expenditures and the means of financing them. A duly posted meeting of the Board is called for the purpose of adopting the proposed budget. Once a budget is approved, it can be amended at the budget level (increases or decreases to the total individual budget) only by approval of a majority of the members of the Board.

Amendments are presented to the Board of Trustees at its regular meetings. Such amendments are made prior to expenditures, are reflected in the official minutes of the Board, and are not made after fiscal year end as required by law. Increases and decreases to accounts (individual line items) within a budget may be made without Board approval.

Each budget is controlled by the budget manager at the revenue and expenditure class-object level. General Fund budget appropriations lapse at fiscal year-end, August 31st. During the fiscal year, the budget was amended as necessary.

Encumbrances for goods or purchased services are documented by purchase orders or contracts. Under Texas law, appropriations lapse at August 31st, and encumbrances outstanding at that time are to be either canceled or appropriately provided for in the subsequent year's budget.

Budget Responsibilities

The development of division and Department annual budgets should be part of the ongoing budget process. The budget preparation process and guidelines are established through interaction between the board budget committee, the superintendent, and the Department budget committee. The following individuals and groups are involved in budget development:

1. Division Level
 - a. Division / Budget Directors
2. Department Level: HCDE Budget Committee
 - a. Superintendent
 - b. Assistant Superintendent Business
 - c. Chief Accounting Officer
 - d. Budget Analyst/Senior Accountant
 - e. Assistant Superintendents
 - f. Executive Director of Human Resources
 - g. Executive Director of Facilities
 - h. Chief Communications Officer
 - i. Chief of Staff
3. Board Level:
 - a. Board Budget Committee
 - b. Board of Trustees

Annual Budget Responsibilities and Guidelines

HCDE is organized as a department with multiple divisions which report to the various Executive

Team members. The Executive Team is composed of the following individuals: Superintendent, Assistant Superintendents, Chief Communication Officer, Executive Director for Human Resources, Executive Director for Facilities, and Chief of Staff.

The levels of responsibility include:

Division: Includes division managers who have fiscal oversight over their individual budgets.

Department: Includes the executive team members who have oversight of divisions within their responsibility.

The following table shows the interaction necessary between individuals and groups at different levels of the Department to produce the annual budget:

PARTICIPANTS	ROLES & RESPONSIBILITIES	LEVEL
Division / Budget Directors	✓ Coordinates preparation of division level program budgets, performance measures and objectives	Division
HCDE Budget Committee	<ul style="list-style-type: none"> ✓ Reviews for appropriateness division-level budgets and reviews/prioritizes allocated requests submitted by division directors ✓ Discusses budget recommendations for superintendent review 	Division
Superintendent	<ul style="list-style-type: none"> ✓ Communicates budget process guidelines to division / budget directors and HCDE budget committee ✓ Serves as lead member of HCDE Budget Committee to review division budget requests and to analyze budget components 	Department
Assistant Superintendent for Business	<ul style="list-style-type: none"> ✓ Serves as chair of HCDE Budget Committee ✓ Serves as Department Budget Officer ✓ Communicates budget calendar ✓ Reviews fund balance estimates ✓ Conducts final review of proposed budget to Board Budget Committee 	Department
Chief Accounting Officer	✓ Reviews proposed budget drafts subsequent to superintendent and HCDE Budget Committee review	Department
Senior Accountant	<ul style="list-style-type: none"> ✓ Provides requested forecasts and analyses to Assistant Superintendent for Business, HCDE Budget Committee, and Superintendent ✓ Compiles division budgets into proposed Department budget ✓ Communicates any revisions to appropriate divisions ✓ Develops and communicates budget calendar ✓ Develops division revenue estimates ✓ Develops fund balance estimates ✓ Updates proposed budget drafts subsequent to superintendent and HCDE Budget Committee review 	Department

Assistant Superintendents	<ul style="list-style-type: none"> ✓ Serves as member of HCDE Budget Committee ✓ Reviews and approves all division budgets under their immediate supervision prior to submission to Assistant Superintendent for Business 	Department
Chief Human Resource Officer	<ul style="list-style-type: none"> ✓ Compiles and reviews personnel staffing needs submitted by budget directors and any necessary revisions ✓ Serves as member of HCDE Budget Committee to ascertain personnel use changes and requirements 	Division Department
Chief Operations Officer	<ul style="list-style-type: none"> ✓ Develops schedules of facilities and facility and vehicle maintenance for budget planning ✓ Serves as member of HCDE Budget Committee to ascertain facility support responsibilities 	Division Department
Chief Communication Officer	<ul style="list-style-type: none"> ✓ Serves as member of HCDE Budget Committee to ascertain communications and technology support responsibilities 	Department
Board Budget Committee	<ul style="list-style-type: none"> ✓ Reviews / prioritizes / revises proposed budget submitted by Superintendent and Assistant Superintendent for Business ✓ Recommends a final version of the proposed budget for adoption by the full Board of Trustees 	Board
Board of Trustees	<ul style="list-style-type: none"> ✓ Conducts public hearings for budget presentation ✓ Adopts official budget and tax rate 	Board

Budget Guidelines

Budget preparation guidelines are prepared by the Assistant Superintendent for Business with input from the Superintendent and other Department administrators. The budget preparation guidelines, which are distributed to division / budget directors in the Budget Planning Workbook, include the following elements:

1. A *budget transmittal letter* from the Superintendent which provides the overall context for budget development at the division/program levels.
2. A *budget overview* which explains the Department budgeting philosophy and approach; outlines the budget development process to include the *development of budget requests, performance objectives and division objectives for the year*; and references *major assumptions and changes in the budgetary process* from the previous year.
3. *Fiscal limitations* to be observed Department-wide such as maintenance of service levels, specific percentage increases / decreases in resource allocations, and personnel hiring guidance.
4. A *budget calendar* of critical dates for budget development, submission and review.
5. Instructions concerning level of detail required for budget submission.
6. A copy of standard budget *preparation worksheets* and submission forms.
7. A list of the *account codes* necessary for the preparation of campus and division budgets. This list normally will include fund, function, object, sub-object and program intent codes.
8. *Instructions* for the submission of budgets to the business office including the number of copies required, due dates and personnel to contact for assistance.
9. *Guidelines* for estimating the costs of salaries and benefits are provided by the Human Resources division.

Budget Calendar

The budget calendar is the responsibility of the Assistant Superintendent for Business who presented it to the Board of Trustees at the December board meeting. Updates may be made with approval from the Superintendent and are communicated to the HCDE budget committee and division / budget directors.

The calendar identifies all the activities which must be included in the proposed budget process and is arranged in chronological order. It contains a column showing the individual or group responsible for each activity listed. This column is helpful to users since a quick scan of the calendar allows each of them to identify those activities in the budget development process for which he or she is responsible.

Funds reviewed and incorporated into the budget review process

The budget review for SWOT analysis and review through the budget committee review and budget board workshops include all funds: General Fund, Facilities Fund (internal service fund), grants (special revenue funds, and Choice Fund, (enterprise fund) and other worker's comp. fund (internal service fund).

The budget process includes the development of a budget for the operating of the Department. The General Fund is the primary budget. In addition, each division manager also incorporates in the review the planned grants to be received during the subsequent year. The grant proposals and projections are reviewed and prioritized during the budget process. The facilities inclusive of the budget is an integral part of the operating function of the Department, and charges are allocated to each division. The Facilities Division, as part of their annual budget review, addresses facilities needs and capital projects to be funded for the year through a pay as you go plan. The facilities budget is included in the budget review and it is discussed during the Superintendent and Budget Committee meetings discussion over SWOT Analysis and Performance Review for each division. The Department does not have an interest and sinking tax rate; thus, all projects are either funded through pay as you go plan or through the Public Facilities Corporation which is funded through the General Fund.

HARRIS COUNTY DEPARTMENT OF EDUCATION

FY 2025-26 Budget Planning Calendar



	Date	Activity	Location	Participants
Budget Planning		Budget Planning with Budget Analyst & Accounting Staff		
	Friday, December 13, 2024	Strategic Planning Process Begins	N/A	Divisions
		Cost of Service level to ISD (FY24-25)		
	Friday, December 13, 2024	Cost of Services Report due	1:00 PM	Superintendent
	Wednesday, November 20, 2024	<u>Board Meeting, 1 PM</u>	1:00 PM	Board
		Approval of proposed calendar for FY 2025-26 Budget Year	Board Room	
	January 20 - 24, 2025	1st Qtr. Budget Review Meetings	TEAMS	Budget Managers
Needs Assessment and Budget Development	Friday, January 17, 2025	Accountability Steering Committee - 9:00 am	TEAMS	Budget Managers
	Friday, February 21, 2025	Budget Information & Instructions	N/A	Business Services
		Budget Planning Book on the HCDE portal		
	Friday, February 28, 2025	Budget Planning / Preparation Training (Superintendent Initiatives)	9 AM AE 1010B-C	Budget Managers Only
	Monday, March 3, 2025	Budget Entry Training	AE 1102: 9-12	Business Services - Budget Entry
	Tuesday, March 4, 2025	Budget Entry Training	AE 1102: 9-12	Business Services - Budget Entry
	Wednesday, March 5, 2025	Fee Setting Review for FY26	TEAMS 9 AM	Revenue Divisions
	Friday, March 7, 2025	Target Date for Needs Assessment to be Conducted	N/A	Divisions
	March 10 - 14, 2025	Spring Break		Department Closed
	March 27 to 30, 2025	2nd Qtr. Budget Review Meetings	TEAMS	Budget Managers
Budget Analysis and Superintendent Review	Monday, March 31, 2025	DUE: Risk Assessment - Mid-Year Evaluation	Business Office	Budget Managers
	Tuesday, April 1, 2025	Proposed Budgets to Budget Analyst & SWOT Analysis & Packets DUE	N/A	Budget Managers
	Friday, March 21, 2025	Final FY24-25 Accountability Objectives to be sent to Research & Evaluation	N/A	Budget Managers
	Friday, April 18, 2025	HCDE Goals & Strategic Plan Integration - Executive Team Leaders (ELT) - Annual Review	N/A	ELT Members
	Friday, April 25, 2025	Budget Committee Planning Workbook to Budget Committee		Business Services
	Monday, April 28, 2025	Budget Committee Planning Meeting	400 A	HCDE Budget Committee
	May 5-7, 2025	Division Budget Presentations	400 A	HCDE Budget Committee
Board Workshops	Friday, May 16, 2025	Supt. Budget Review Session: Draft 1 Proposed Budget	400 A	Superintendent Business & Assistant Superintendents
	Wednesday, June 18, 2025	Final Accountability Objectives Presented to the Board	Board Room	Superintendent Business Services
	Wednesday, June 11, 2025	Supt. Budget Review Session: Proposed Budget	400 A	Superintendent Business Services
	June 23 - 27, 2025	3rd Qtr. Budget Review Meetings	TEAMS	Budget Managers
	Tuesday, June 24, 2025	BOARD Workshop Work Session #1	400 A	Board Budget Committee
	Saturday, June 28, 2025	Post <u>Budget Notice</u> in the <u>Houston Chronicle</u> and Post Budget on the web	N/A	Business Services
	Friday, July 4, 2025	Agenda Items Due	N/A	Business Services
Budget Approval	Wednesday, July 16, 2025	BOARD WORKSHOP Budget Work Session #2	400 A	Board Budget Committee Superintendent, Bus. Services
		(1) BOARD Budget Committee Session # 3 Present Finalized Budget and Make Recommendation	Board Room	Board Budget Committee, Superintendent Business Services
		(2) Public Hearing on the Budget, 12:00 PM		Board
		(3) <u>Board Meeting, 1:00 PM</u> and BUDGET APPROVAL		Board
	Friday, August 29, 2025	Risk Assessment Year-End Evaluation	N/A	Divisions
	Monday, September 1, 2025	FY26 Budget is effective		
	Friday, September 19, 2025	Accountability Meeting Year End Reports		Budget Managers
	Wednesday, October 15, 2025	Board Presentation of Risk Assessment Document	Board Room	Board
	October 27 - 31, 2025	4th Qtr. Budget Review Meetings	TEAMS	Budget Managers

HCDE Budget Committee: Colbert, Parker, Rodgers, Clark, Bartz, Sylvester, Williams, Amezcua, Leiva



Budget Development Process

Harris County Department of Education

The annual Budget Development Process and the annual Planning Process are overlapping and augment one another, although the focus of each is different. The Budget Development Process is comprised of three major phases: planning, implementation, and evaluation.

The budgetary process begins with sound planning. Planning defines the goals and objectives and develops strategies to attain those goals and objectives. Once these plans have been established, budgetary resource allocations are made to support them. Budgetary resource allocation is the implementation phase of budgeting. The allocations cannot be made, however, until plans have been established.

Finally, the budget is evaluated for its effectiveness in attaining goals and objectives. Evaluation typically involves an examination of how funds were expended, what outcomes resulted from the expenditure of funds, and to what degree these outcomes achieved the objectives stated during the planning phase. This evaluation phase is important in determining the following year's budgetary allocations. Budget preparation is not a one-time exercise to determine how funds are allocated rather, it is part of a continuous cycle of planning and evaluation to achieve Department goals.

The development of division annual budgets should be part of ongoing planning processes and those levels. Beyond the budgetary requirements for federal and state programs, the HCDE board and the Superintendent largely will determine the budget preparation process and related budget responsibilities.

PLANNING PHASE

The first phase of the Budget Development Process is planning. Planning involves defining the mission, goals and objectives of divisions and the Department. Importance is placed upon sound budget planning for the following reasons:

- In implementing the type, quantity, and quality of divisional services, the budget becomes the limiting force.
- Providing quality education and services is very important to the public interest.
- The scope and diversity of the Department's operations make comprehensive planning necessary for good decision-making.

Since strategies to attain the goals and objectives need to be developed before starting the actual budget calculation process, it is important that each division prepare statements in the "Goals and Objectives" and "Performance Evaluation" forms as the initial exercise in planning the annual division budget. This exercise comprises developing narrative and quantitative statements. These statements must be consistent with the HCDE Accountability System. This information will be used to analyze and justify the Department's programs and operational request, as well as to ensure that individual division goals and objectives are consistent with the Department's overall mission and goals. Line item budgeting remains the primary fiscal tool; thus, completion of the "Goals and Objectives" and "Performance Evaluation" forms is an important step in summarizing and evaluating each division and its budget.

Listed below are standardized definitions to be used in the development of these statements and completion of the appropriate forms. It is recommended that strict adherence to these definition parameters be kept in order to insure consistency throughout the Department:

- *Division Function:* A statement of specific overall mission.
- *Division Goals:* "Broad" statements of desired results; ultimate accomplishments; overall end results.
- *Division Objectives:* "Specific" statements of desired program accomplishments; usually

measurable; shows progress toward a goal; desired results of activities. Clearly stated measurable objectives should represent a concise summary of the principal work activities in which progress can be monitored and evaluated periodically throughout the fiscal year. Objectives should be stated in common “action-oriented phrases such as “to maintain,” “to increase,” “to reduce,” “to facilitate,” “to continue,” etc. These are the same as the Accountability Objectives.

- **Performance Measures:** Specific quantitative and qualitative measures of work performed by division must be included in this section. Quantitative measures are defined as observable and in narrative format. These are the measures that Research & Evaluation analyze for the Accountability system.

With the Budget Development Process, divisions are allowed time to integrate the Department goals into their specific budget requests. During division budget hearings the Business Services Division will review revenue projections and refined budget requests to develop a preliminary Department budget. As a result of this collaborated process, the Business Services Division will present a preview of the proposed 2025-2026 budget to the Board of Trustees before the June Workshop. The preview enabled the Board of Trustees and the Superintendent to review and discuss the direction of the budget at the July 16th public hearing.

IMPLEMENTATION PHASE

Revenue Projections

To meet the future needs of the Department, directors should forecast the source and amount of resources or revenue available. Therefore, projections of revenue from the three major sources should be made. These revenue sources include Local, State, and Federal aid.

- **Local Revenues** typically consists of monies generated by the local tax efforts and fees for service. Factors that need to be considered include such things as assessed property values, property value growth / decline rates, applicable tax rates, historical collection rates. Factors for fees for service are market value for services, demand for service, and current market conditions. The main source of local revenues are Tax revenues that represent about 49% of local revenue, customer fees that are estimated at about 41%, and other local revenues about 10%, including transfers-in from Choice Partners. HCDE does not receive sales tax, franchise taxes or any other taxes. It does charge fees for services rendered by some of its divisions. More detailed explanations will be provided in the Financial Section.
- **State Revenues** traditionally consists of monies received because of state funding. The tool that plays a major part in the estimation of this type of resources is the state provided “Summary of Finances” which considers several components.
- **Federal Revenues** involve a variety of amounts and sources. These sources generally are federally distributed funds, which can flow through the Department, Region Education Centers, Texas Education Agency, or directly from the federal source. Methods of allocations can vary from payment of indirect costs to applications for specific grants.

Expenditure Projections

To support the mission, goals and objectives of the Department, directors should forecast the operating costs for all funds necessary to achieve those intents. Expenditures / appropriation / expenses should be classified by the major object classes according to the types of items purchased or services obtained. These budgetary allocations should project costs for the major expenditure categories (objects), which include:

- **Payroll Costs (6100)** are the costs of employee salaries and benefits. These costs make up 60% or more of annual operating expenditures and should be based primarily upon FTE projections. When appropriating this area, it is important that the division director conduct a full analysis of the personnel situation as well as submit recommendations addressing the findings. The “Position Listing” form is the management tool that can assist to address this issue. Therefore, this form needs to be completed and submitted to the Business Services Division by the Budget Request deadline.

- Professional and Contracted Services (6200), Supplies and Materials (6300) and Other Operating Costs (6400) are typically variable and miscellaneous expenditures. The completion of expenditure estimates for these costs should be directly related to service levels.
- Capital Outlay Costs (6600) includes items that are inventoried and become part of the Department's fixed assets group such as furniture, audio-visual equipment, computer equipment, and other equipment. These costs should be forecasted and budgeted based on an overall Department Replacement Asset Schedule rather than on a division basis, the proper "Capital Outlay Justification" form needs to be submitted as well.

Implementation, the second phase of the Budget Development Process, is the process of allocating resources to the prioritized needs of the Department in support of its planned mission, goals, and objectives. Although budget formats and policies are by no means uniform in the public arena, formal budgets play a far more important role in the planning, control, and evaluation of public entities than in those of privately-owned organizations. In educational settings, the adoption of a budget implies that a set of decisions have been made by school board members and administrators which culminate in matching resources with its needs. As such, the budget is a product of the planning process. The budget also provides an important tool for the control and evaluation of sources and uses of resources. With the assistance of the accounting system, directors are able to execute and control the activities that have been authorized by the budget and evaluate performance based upon comparisons between budgeted and actual operations.

The link between planning and budget preparation in educational entities gives budgets a unique role in these organizations. Budgets in the public arena are often considered the ultimate policy document since they are the financial plan used to achieve its goals and objectives reflecting:

- Public choices about what goods and services will and will not be produced.
- The Department's priorities among the wide range of activities in which they are involved.
- How a public entity has acquired and used its resources.

The budget, itself, then becomes intrinsically a political document reflecting administrators' accountability for fiduciary responsibility to citizens.

The annual operating budget or financial plan is proposed by the Superintendent and enacted by the Board of Trustees after public discussion.

Directors, principals, and other staff of the Department under the direction of the Superintendent, develop the budget. Budget Preparation Training is held on February 28th with division managers and two budget entry training on March 3rd and March 4th, 2025. The budget deadline set for divisions is April 1st, 2025, and the Business Services Division compiled the budget requests. During the month of May, various budget meetings were scheduled with the Superintendent, the Executive Team and Division Directors.

The Superintendent's Budget Review Team reviewed various budget options for personnel and financing. This entails maintaining competitive salaries and benefits for our employees, providing adequate funding for services, providing for construction and repairs to facilities, and other miscellaneous projects.

Budget workshop will be held on June 24th and July 16th to review the preliminary budget estimates. The citizens of Harris County and Department employees are invited to attend the budget workshops. On July 29th, the Board of Trustees voted to approve the final budget to be implemented on September 1st, 2024.

EVALUATION PHASE

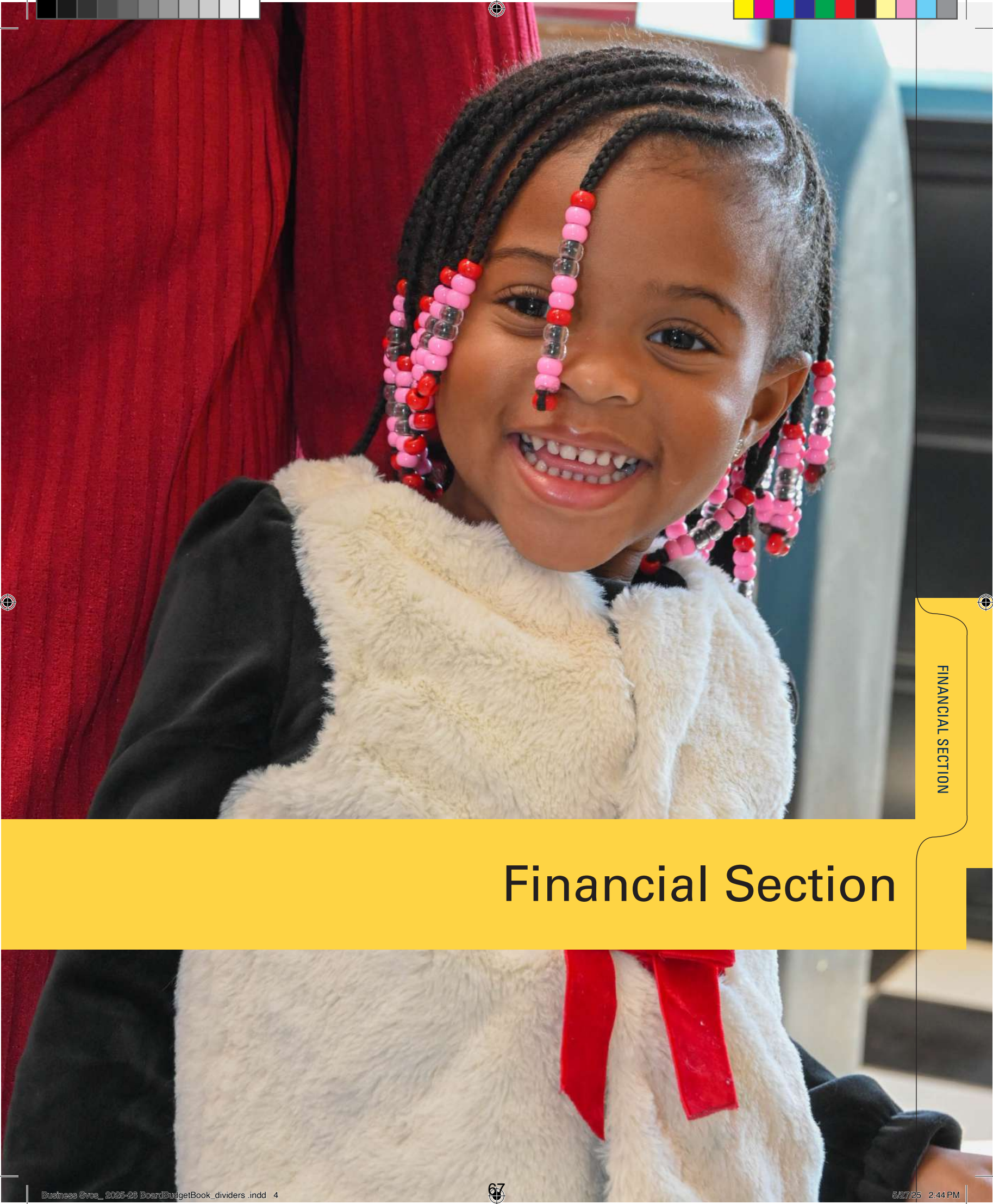
Evaluation is the last step of the Department's budget cycle. Information is compiled and analyzed to assess the performance of each individual division and campus, as well as the Department as a whole. This information is a fundamental part of the planning phase for the following budget year.

In the educational context, budgeting is a valuable tool in both planning and evaluation processes. Budgeting provides a vehicle for translating educational goals and programs into financial resource plans. Thus, operational planning (to attain divisional goals) should determine budgetary allocations. This link between operations and financial planning is critical to effective budgeting. In addition, such a budgeting practice may enhance the evaluation of budgetary and educational performance since resource allocations are closely associated with instructional plans.

MEETING FORMAT

Quarterly meetings for the review of the operation and results are scheduled. The first step in the preparation for the meeting is the preparation of the charts that summarize the budget and actual figures for the quarter review.

Meetings are scheduled during the second week of the following month to the quarter closing. Meetings take place at the division's location of the operation. The business office visits every division manager at his/her office or via Microsoft Teams.



Financial Section

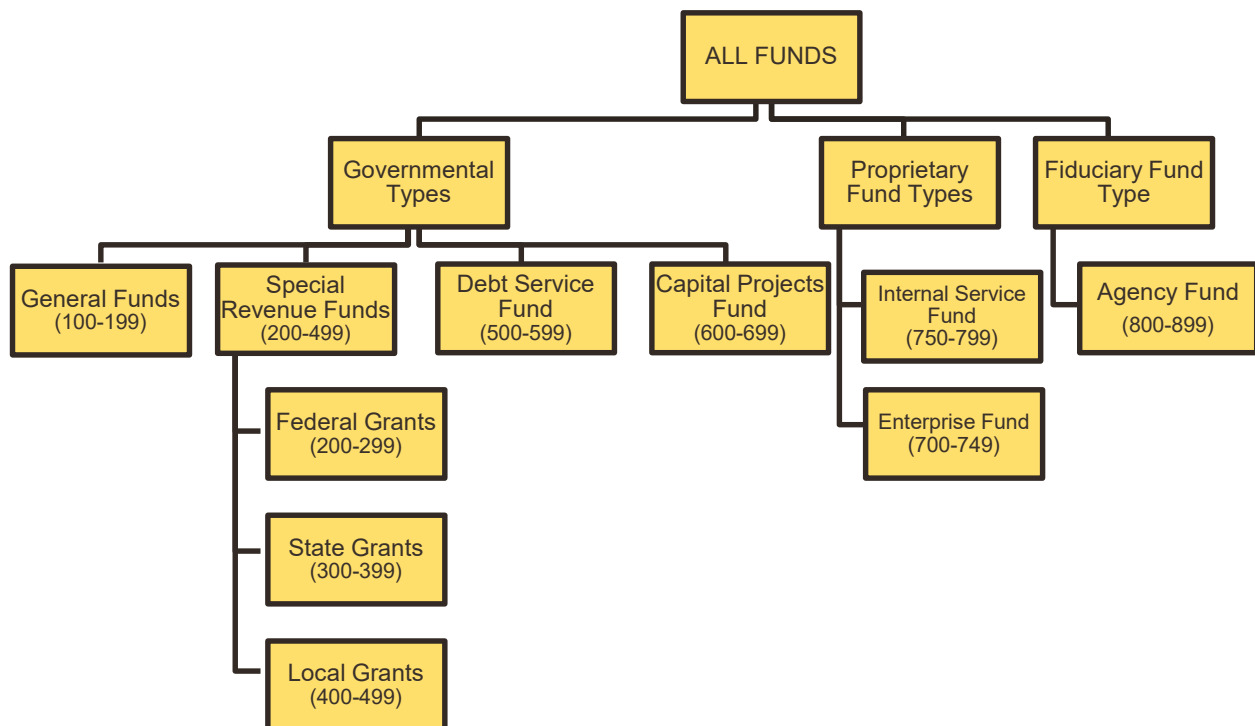


FINANCIAL SECTION: Fund Types

Harris County Department of Education

ALL FUND TYPES

All fund types include Governmental Funds, Proprietary Funds and Fiduciary Funds. This is illustrated in the following chart:



GOVERNMENTAL FUND TYPES

Governmental fund types for Texas school districts consist of four governmental fund groups (General, Special Revenue, Debt Service and Capital Projects) that account for the acquisition, use and balances of expendable financial resources and related liabilities as required by law or rule.

These funds follow the modified accrual basis of accounting method. Under this method, revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred.

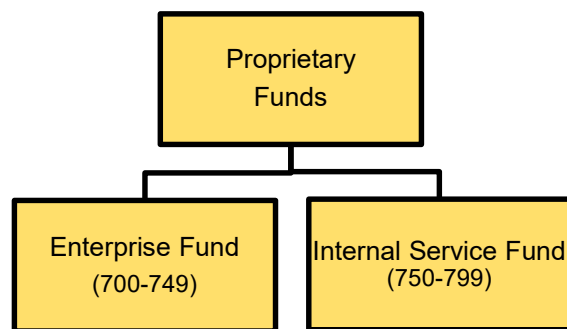
The following are the Department's governmental funds:

- General Fund – The governmental fund type used and serves as the chief operating fund of the organization. This fund is considered a major fund under the uniform grant guidance (EDGAR).

- Special Revenue Fund – A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditures for specified purposes.
- Debt Service Fund – Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- Capital Project Fund – A governmental fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds) funded through the Maintenance and Operations tax rate.

PROPRIETARY FUND TYPES

The Department's Proprietary Fund consists of the Enterprise Fund and the Internal Service Fund. The following are the Department's Proprietary Funds:

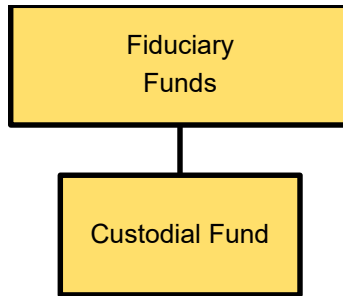


The Enterprise Fund is a Proprietary Fund comprised of the Choice Partners Cooperatives. Choice Partners Cooperatives offers quality, legal procurement and contract solutions to meet the purchasing needs of school districts and other governmental entities with legal, competitively bid contracts.

The Internal Service Fund consists of two funds: the Worker's Compensation Fund and the Facilities Support Services. For the Worker's Compensation Fund, the Department participated in a partially self-funded pool, originally approved by the Board in fiscal year 2005; beginning FY16-17 HCDE moved to a fully funded program. Claims administration, loss control, and consultant services are provided for by a third-party administrator for run-off claims from a self-insurance plan. The Facilities Support Services takes care of the maintenance and supports renovations and construction of additions to HCDE buildings.

FIDUCIARY FUND TYPES

In addition to Governmental Funds, the Department has one Fiduciary Fund which is not budgeted and is a non-major fund. It is classified as an Agency Fund and is used to account for assets held by the Department in a trustee capacity, or as an agent for individuals, private organizations, other government units, and/or other funds.



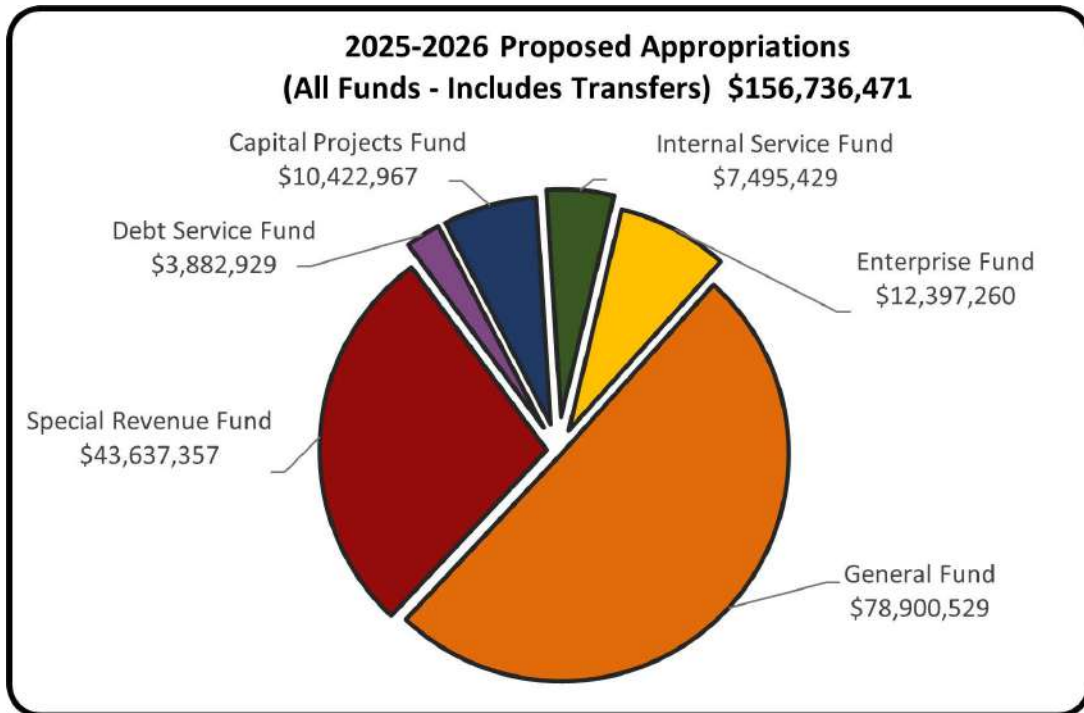
Examples of these funds are endowments received from individuals and / or organizations for specific purposes for which the principal and interest earned or revenue may be used. There are two small funds for students' activities from the Highpoint Schools East, one endowment fund for scholarships and a trust fund for the flexible expending of HCDE employees. These are accounted for on the accrual basis and are not reported as part of HCDE Financial Statements.

GOVERNMENTAL & PROPRIETARY FUNDS - SUMMARY

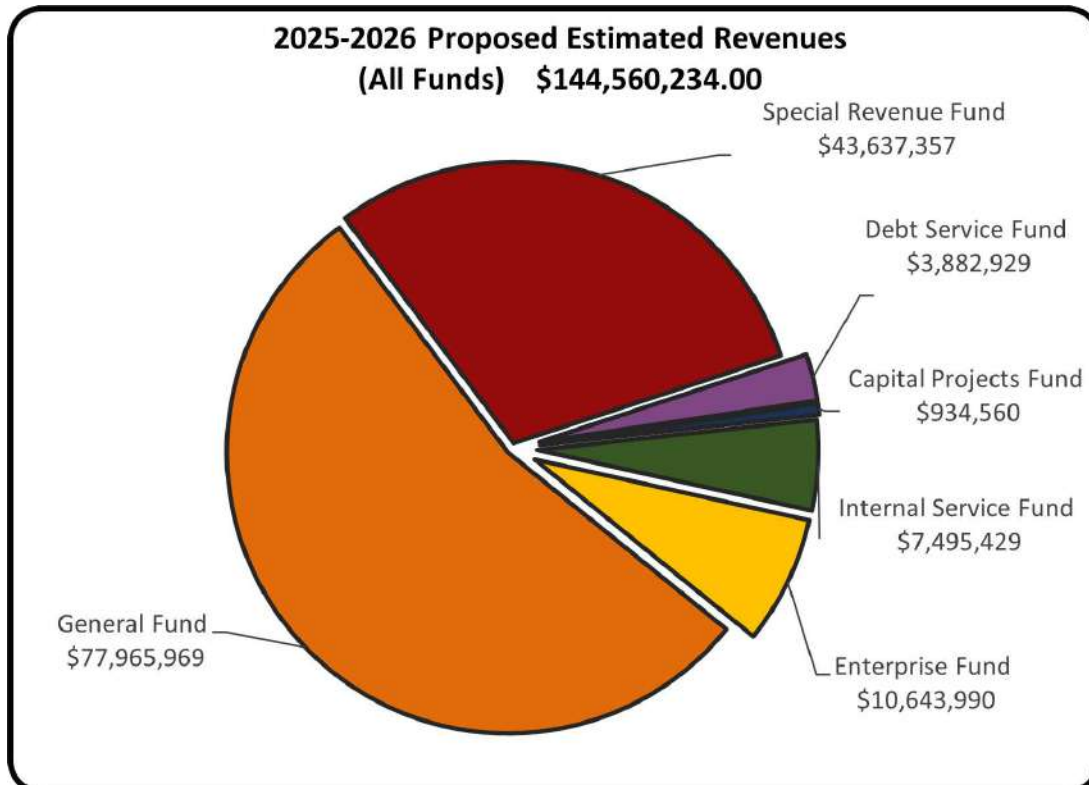
The following table presents the adopted budgeted expenditures for FY26 for the Governmental Fund Types (General Fund, Special Revenues Fund, Debt Service Fund and Capital Projects Fund) and the Proprietary Fund Types (the Internal Service Fund and the Enterprise Fund).

	Governmental				Proprietary		Total
	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Internal Service Fund	Enterprise Fund	
Estimated Revenues	\$ 77,965,969	\$ 43,637,357	\$ 3,882,929	\$ 934,560	\$ 7,495,429	\$ 10,643,990	\$ 144,560,234
Appropriations	\$ 72,945,453	\$ 43,637,357	\$ 3,882,929	\$ 10,422,967	\$ 7,495,429	\$ 4,782,512	\$ 143,166,647
Transfers Out	\$ 5,955,076	\$ -	\$ -	\$ -	\$ -	\$ 7,614,748	\$ 13,569,824
Total Appropriations and Other Uses	\$78,900,529	\$43,637,357	\$3,882,929	\$10,422,967	\$7,495,429	\$12,397,260	\$156,736,471
Appropriations from Fund Balance:	(\$934,560)	\$0	\$0	(\$9,488,407)	\$0	(\$1,753,270)	(\$12,176,237)
Projected Fund Balance Beg.	\$ 34,246,495	\$0	\$756,780	\$9,488,407	\$1,296,525	\$1,753,270	\$47,541,477
Projected Fund Balance End.	\$ 33,311,935	\$ -	\$ 756,780	\$ -	\$ 1,296,525	\$ -	\$ 35,365,240

The following pie chart presents the proposed appropriations for the fiscal year 2025-2026 by fund type, the participation of each fund in the total budgeted amount is presented.



In the following pie chart the total proposed revenues are presented by fund type.



GENERAL FUND

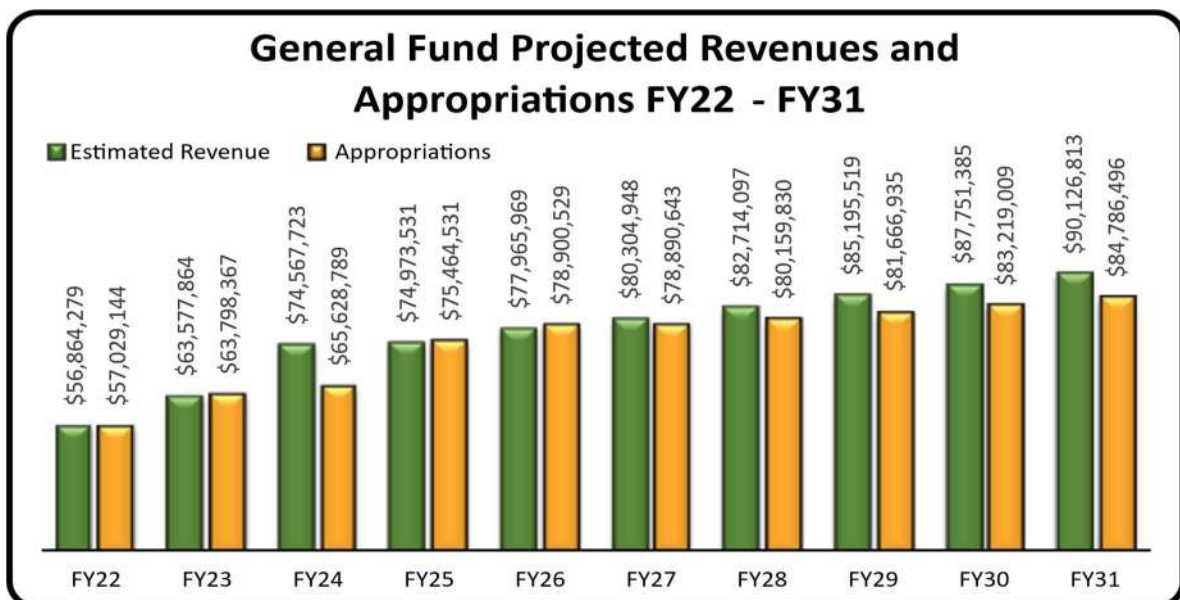
The General Fund is a governmental fund with budgetary control which is used to show transactions resulting from operations of on-going organizations and activities from a variety of revenue sources for which fund balance is controlled by and retained for the use of the local education agency. The General Fund utilizes the modified accrual basis of accounting.

The General Fund is the primary operating fund of the Department. The Department accounts for financial resources used for general operations in this fund. It is a budgeted fund, and any fund balances are considered resources available for current operations. All general tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. The major revenue sources include: customer fees, property tax revenues, state matching and indirect costs from state and federal grants.

General Operating Fund (199) is the department's primary fund and is used to account for all financial transactions.

Harris County Department of Education FY26 General Fund Proposed Budget Overview

	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended	2025-2026 Proposed	2026-2027 Forecast	2027-2028 Forecast	2028-2029 Forecast	2029-2030 Forecast	2030-2031 Forecast
Beginning Fund Balance	\$ 26,083,929	\$ 25,919,064	\$ 25,698,561	\$ 34,637,495	\$ 34,246,495	\$ 33,311,935	\$ 34,726,241	\$ 37,280,507	\$ 40,809,091	\$ 45,341,468
Estimated Revenue	56,864,279	63,577,864	74,567,723	74,973,531	77,965,969	80,304,948	82,714,097	85,195,519	87,751,385	90,126,813
Appropriations	51,231,239	56,351,388	61,592,493	70,404,275	72,945,453	74,254,121	75,427,084	76,935,625	78,474,338	80,043,825
Total Other Uses	(5,797,905)	(7,446,979)	(4,036,296)	(4,960,256)	(5,955,076)	(4,636,522)	(4,732,747)	(4,731,310)	(4,744,671)	(4,742,671)
Net Change in Fund Balance	(164,865)	(220,503)	8,938,934	(391,000)	(934,560)	1,414,305	2,554,266	3,528,584	4,532,376	5,340,317
Ending Fund Balance	\$ 25,919,064	\$ 25,698,561	\$ 34,637,495	\$ 34,246,495	\$ 33,311,935	\$ 34,726,241	\$ 37,280,507	\$ 40,809,091	\$ 45,341,468	\$ 50,681,785



HCDE Goals

- Impact education by responding to the evolving needs of Harris County
- Deliver value to Harris County by utilizing resources in an ethical, transparent and fiscally responsible manner
- Advocate for all learners by using innovative methods to maximize students' potential
- Provide cost savings to school districts by leveraging tax dollars
- Recruit and maintain a high-quality professional staff

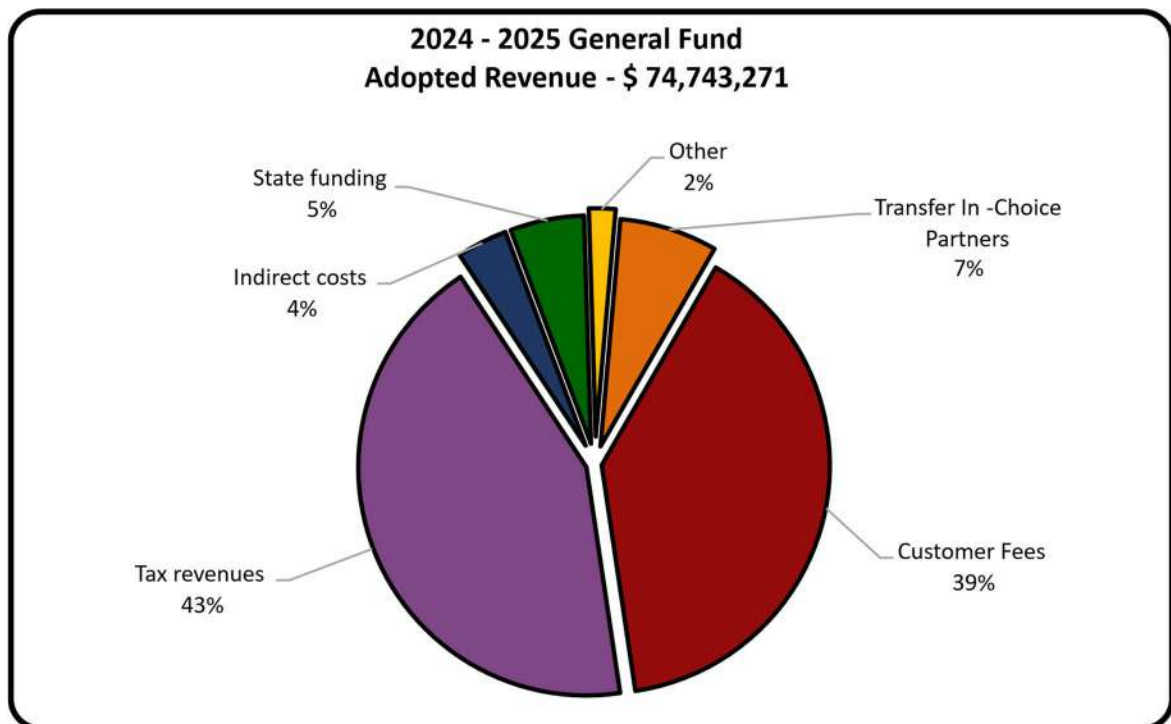
**General Fund
Budget to Budget Comparison**

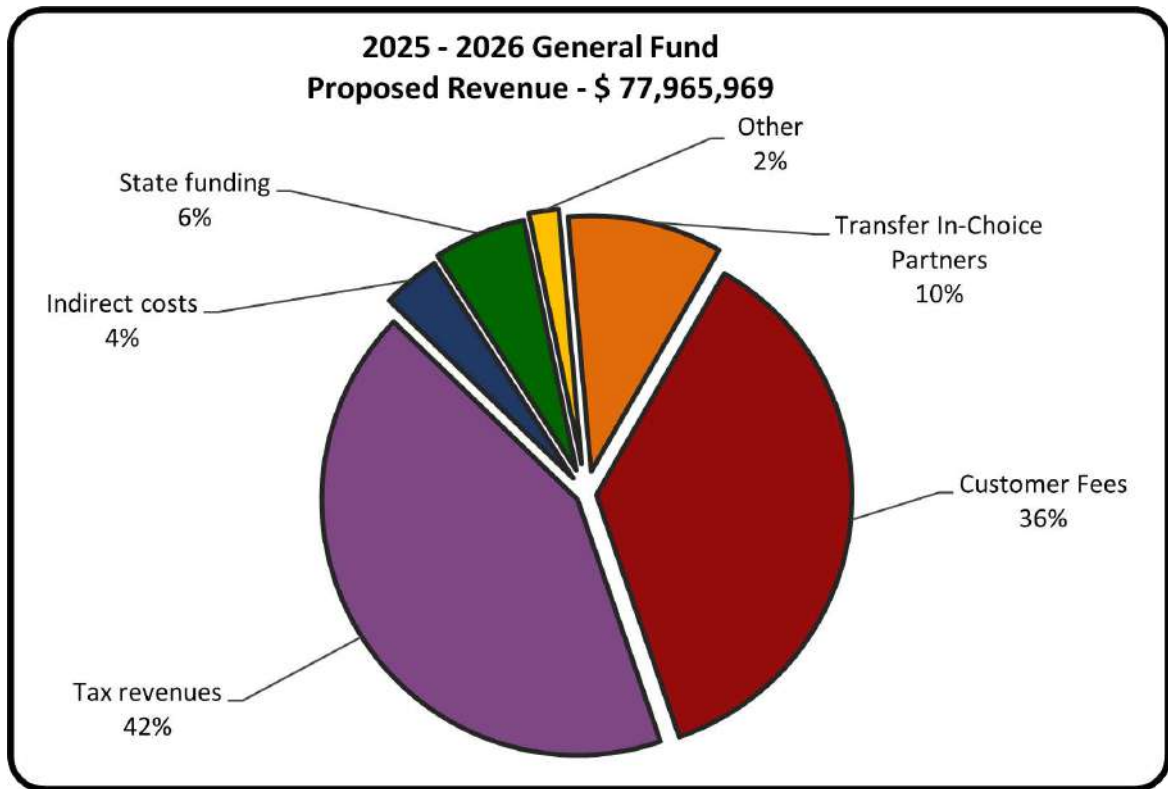
	Adopted Budget 2024-2025	Amended Budget 2024-2025	Proposed Budget 2025-2026	Percent Change
Beg. Fund Balance	\$ 34,637,495	\$ 34,637,495	\$ 34,246,495	
Estimated Revenues	74,743,271	75,073,531	77,965,969	4%
Appropriations	70,074,015	70,404,275	72,945,453	4%
Transfers Out	4,669,256	5,060,256	5,955,076	28%
Total Appropriations	\$ 74,743,271	\$ 75,464,531	\$ 78,900,529	5.56%
Excess/(Deficiency) of Revenues Over/(Under) Appropriations	-	(391,000)	(934,560)	
Ending Fund Balance	34,637,495	34,246,495	33,311,935	934,560
<u>Fund Balance categories per GASB 54</u>				
Non-Spendable Fund Balance	234,662	234,662	234,662	
Restricted Fund Balance	-	-	-	
Committed Fund Balance	2,988,291	2,988,291	2,988,291	
Assigned Fund Balance	9,120,200	9,120,200	9,120,200	
Unassigned Fund Balance	22,294,342	21,903,342	20,968,782	
Ending Fund Balance	\$ 34,637,495	\$ 34,246,495	\$ 33,311,935	

**Harris County Department of Education
FY26 General Fund Proposed Budget Overview
Estimated Revenues
(In Flows)**

Object Code	Adopted Budget 2024-2025	Amended Budget 2024-2025	Proposed Budget 2025-2026	Percent Change
Customer Fees	\$ 29,377,667	\$ 29,584,702	\$ 28,392,015	-4.0%
Tax revenues	32,184,041	32,184,041	33,117,193	3%
Indirect costs	2,676,232	2,676,232	2,837,963	6%
State funding	3,915,000	3,915,000	4,545,050	16%
Other	1,406,370	1,379,595	1,459,000	6%
Transfer In-Choice Partners	5,183,961	5,333,961	7,614,748	43%
Total Revenues	\$ 74,743,271	\$ 75,073,531	\$ 77,965,969	4%

The following pie charts present the fiscal year 2024-2025 and the 2025-2026 estimated revenues for the General Fund by type of revenue, with the estimated amount and the percentage participation from the total.



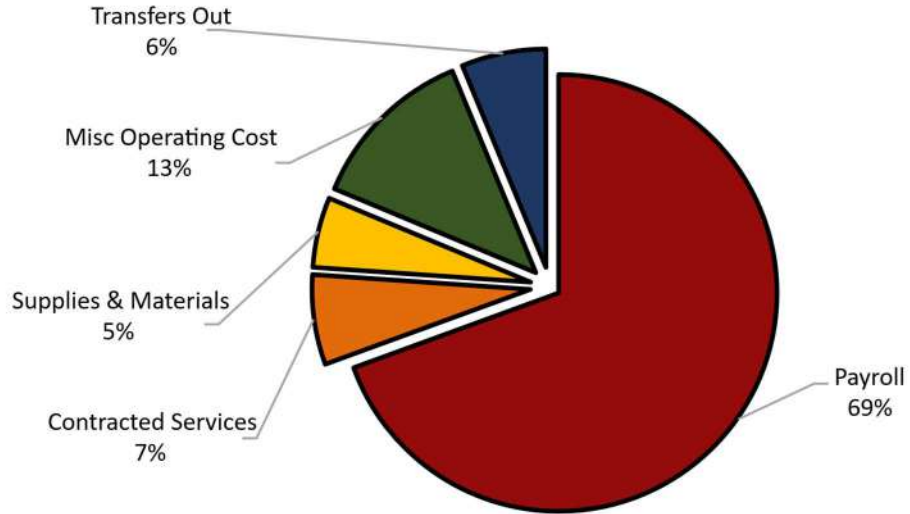


**Harris County Department of Education
FY26 General Fund Proposed Budget Overview
Appropriations
(Out Flows)**

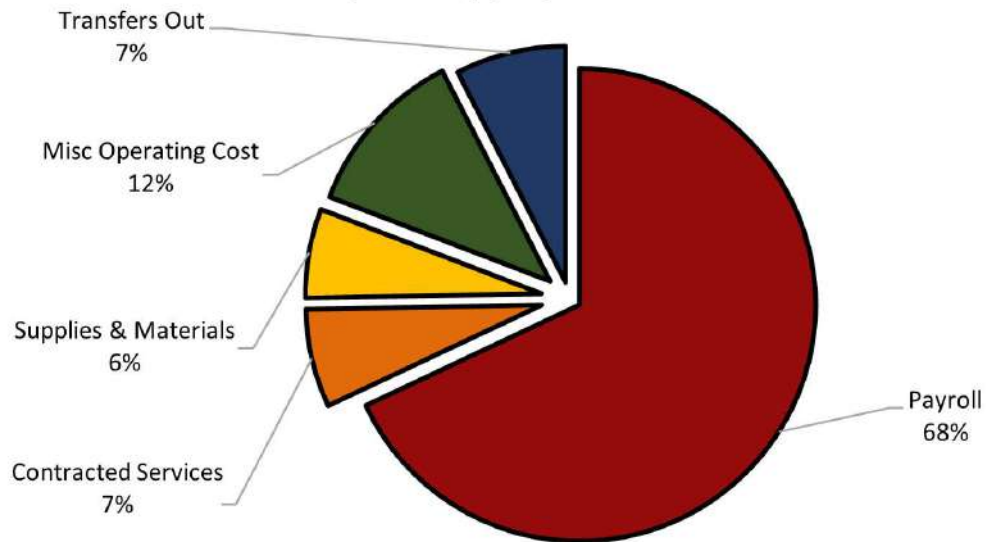
Object Code	Adopted Budget 2024-2025	Amended Budget 2024-2025	Proposed Budget 2025-2026	Percent Change
Payroll	\$ 51,835,222	\$ 51,907,890	\$ 53,607,051	3%
Contracted Services	4,966,836	4,995,381	5,287,698	6%
Supplies & Materials	3,879,292	3,903,302	4,809,354	23%
Misc Operating Cost	9,304,707	9,525,244	9,178,392	-4%
Capital Outlay	87,958	72,458	62,958	-13%
Transfers Out	4,669,256	5,060,256	5,955,076	18%
Total Appropriations	\$ 74,743,271	\$ 75,464,531	\$ 78,900,529	5%

The following pie charts presents the total budgeted appropriations for the fiscal years 2024-2025 and 2025-2026 by type of expenditures and with the percentage participation from the total amount.

**2024-2025 General Fund
Adopted Appropriations- \$74,743,271**



**2025-2026 General Fund
Proposed Appropriations \$78,900,529**





		1	2	3	4	5
		Requested FY 2026 BUDGET	Adopted FY 2025 BUDGET	Variance (1-2)	FY 2025 Amended at 3/31/25	Adopted FY 2024 BUDGET
ESTIMATED REVENUES & OTHER RESOURCES						
Estimated Revenues						
Local	Customer Fees & Charges	\$ 28,392,015	\$ 29,377,667	(985,652)	\$ 29,584,702	\$ 27,672,055
Local	Property Tax Rev-Current (@\$688 B)	33,017,193	32,084,041	933,152	32,084,041	30,400,840
Local	Property Tax Rev-Delinquent & P&I	100,000	100,000	-	100,000	100,000
Local	Investment Earnings	1,300,000	1,184,370	115,630	1,184,370	1,000,000
Local	Other Local Revenues	159,000	122,000	37,000	95,225	141,000
State	FSP-Compensation	200,000	169,950	30,050	169,950	200,000
State	TEA Health Ins-Employees	345,050	345,050	-	345,050	248,000
State	TRS State Matching	4,000,000	3,400,000	600,000	3,400,000	3,300,000
State	Indirect Cost-Local Grants	19,573	-	19,573	-	1,827
Federal	Indirect Cost-Federal Grants	2,818,390	2,676,232	142,158	2,676,232	1,614,098
Local	Transfer In- COVID		100,000	(100,000)	100,000	
Local	Transfer In-Choice Partners -Fund 711	7,614,748	5,183,961	2,430,787	5,333,961	4,494,669
Total Estimated Revenues:		77,965,969	74,743,271	3,222,698	75,073,531	69,172,489
BM APPROPRIATIONS & OTHER USES						
Appropriations						
010	Board of Trustees	190,776	\$ 190,690	86	\$ 190,690	\$ 210,130
001	Superintendent's Office	797,098	783,497	13,601	783,497	734,108
012	Assistant Supt - Education and Enrichment	356,655	356,180	475	356,180	345,199
005	Center for Safe & Secure Schools	1,084,113	1,159,909	(75,796)	1,159,909	1,106,363
201	Adult Education Local	563,715	613,114	(49,399)	613,114	529,546
923	Center for Grant Development	668,120	667,509	611	667,509	723,272
924	Research & Evaluation	704,837	705,994	(1,157)	705,994	602,215
301	Center for Educator Success	2,851,340	2,790,607	60,733	2,790,607	2,674,464
094	Chief of Staff	358,103	357,775	328	357,775	328,763
920	Education Foundation	300,000	200,000	100,000	200,000	200,000
921	Community Development	147,295	147,007	288	147,007	149,292
922	CASE Local	883,777	910,835	(27,058)	910,835	912,527
050	Business Services	2,458,547	2,428,733	29,814	2,598,768	2,225,235
098	Department Wide	8,351,736	6,258,543	2,093,193	6,408,543	4,306,796
099	Retirement Leave Benefits	200,000	200,000	-	200,000	200,000
101	State TEA On Behalf Payments	4,000,000	3,400,000	600,000	3,400,000	3,300,000
102	State TEA Employee Health Ins	345,050	345,050	-	345,050	248,000
950	Procurement Services	1,040,633	986,845	53,788	997,070	919,709
093	Chief Communication Officer	310,185	246,703	63,482	246,703	240,357
090	Technology Services	4,711,943	4,836,035	(124,092)	4,836,035	4,292,248
092	Client Engagement	804,030	790,403	13,627	790,403	750,064
925	Communications	1,445,138	1,481,510	(36,372)	1,481,510	1,316,158
030	Human Resources	1,414,240	1,459,467	(45,227)	1,459,467	1,420,041
011	Assistant Supt - Academic Support	386,957	390,382	(3,425)	390,382	371,922
111	School Based Therapy Services	16,131,494	16,074,483	57,011	16,074,483	15,395,885
901	Head Start	8,000	8,000	-	8,000	8,000
	Special Schools & Services					
501	Special Schools Administration	1,126,829	1,024,812	102,017	1,024,812	971,271
131	AB School-East	6,320,131	6,185,768	134,363	6,185,768	6,415,063
132	AB School-West	5,850,200	5,997,826	(147,626)	5,997,826	5,836,483
800	Fortis Academy	1,733,445	1,680,574	52,871	1,680,574	1,661,066
970	Highpoint-East	4,584,953	4,526,076	58,877	4,526,076	4,588,995
086	Facilities-Construction Services	255,162	275,727	(20,565)	275,727	251,680
954	Records Management Services	2,560,951	2,593,961	(33,010)	2,593,961	2,237,875
Total Appropriations - Divisions		72,945,453	70,074,015	2,871,438	70,404,275	65,472,727

Other Uses

098 Trans Out-DW - PFC payment Fund 599

098 Trans Out-DW - PFC Proj 694

098 Trans Out-DW-CASE Fund 288

098 Trans Out-DW-Schools Fund 255

098 Trans Out-DW-OMNY

098 Trans Out-DW-Head Start Fund 205 (HS Equity)

Total Other Uses:

Total Appropriations

Difference Revenues / Appropriations

One Time Costs:

695 Facilities-Local Construction Division

Total incl. One Time Appropriations:

**Excess/(Def) Estimated Revenues
& Other Resources Over/(Under)
Appropriations & Other Uses:**

Requested FY 2026 BUDGET	Adopted FY 2025 BUDGET	Variance (1-2)	FY 2025 Amended at 3/31/25	Adopted FY 2024 BUDGET
3,882,929	3,718,469	164,460	3,718,469	3,349,975
934,560	-	934,560	-	-
550,787	550,787	-	900,787	550,787
-	-	-	41,000	-
198,000	-	198,000	-	-
388,800	400,000	(11,200)	400,000	500,000
5,955,076	4,669,256	1,285,820	5,060,256	4,400,762
78,900,529	74,743,271	4,157,258	75,464,531	69,873,489
(934,560)	-	(934,560)	(391,000)	(701,000)
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ (934,560)	\$ -	\$ (934,560)	\$ (391,000)	\$ (701,000)

HARRIS COUNTY DEPARTMENT OF EDUCATION
Revenue Analysis - Customer Fees by Division
For Fiscal Year Ended August 31, 2026

CUSTOMER FEES	FY2026 Recommended Budget	FY2025 Adopted Budget	Increase / Decrease between original budgets	Amended Budget	Actual to 3/31/25 (unaudited)	Amount over/under	% Realized
Business Services	\$ 152,000	\$ 152,000	\$ -	\$ 322,035	297,469	\$ (24,566)	92%
Center for Educator Success	175,400	855,324	(679,924)	855,324	141,731	\$ (713,593)	17%
Center for Grant Development	1,500	1,000	500	1,000	1,900	900	190%
Center for Safe & Secure Schools	308,729	443,592	(134,863)	443,592	98,653	(344,940)	22%
CASE Local	54,000	78,500	(24,500)	78,500	93,790	15,290	119%
Records Management Services	2,108,750	1,925,400	183,350	1,925,400	1,041,213	(884,187)	54%
Research & Evaluation	79,500	79,500	-	79,500	57,043	(22,457)	72%
School Based Therapy Services	13,039,690	12,980,458	59,232	12,980,458	6,854,539	(6,125,919)	53%
Special Schools:	-	-	-	-	-	-	-
AB-East	4,599,041	4,779,563	(180,522)	4,779,563	1,689,100	(3,090,463)	35%
AB-West	5,052,275	5,086,800	(34,525)	5,086,800	4,796,639	(290,161)	94%
Highpoint-East	2,798,450	2,752,850	45,600	2,752,850	2,349,720	(403,130)	85%
Fortis Academy	22,680	242,680	(220,000)	242,680	118,533	(124,148)	49%
Total Customer Fees :	\$ 28,392,015	\$ 29,377,667	\$ (985,652)	\$ 29,547,702	\$ 17,540,329	\$ (12,007,374)	59%

HARRIS COUNTY DEPARTMENT OF EDUCATION
Revenue Analysis - Other Revenue by Type
For Fiscal Year Ended August 31, 2026

OTHER	FY2026 Recommended Budget	FY2025 Adopted Budget	Increase / Decrease between original budgets	Amended Budget	Actual to 3/31/25 (unaudited)	Amount over/under	% Realized
Tax Revenues							
Property Tax Revenues-Current	33,017,193	32,084,041	933,152	32,084,041	30,371,414	(1,712,627)	95%
Property Tax Revenues-Del & P&I	100,000	100,000	-	100,000	(126,995)	(226,995)	-127%
Total Tax Revenues	33,117,193	32,184,041	933,152	32,184,041	30,244,419	(1,939,622)	94%
Indirect Costs-Federal	2,818,390	2,676,232	142,158	2,676,232	1,351,969	(1,324,263)	51%
Indirect Costs-Local	19,573	-	19,573	-	727	727	100%
Total Indirect Costs	2,837,963	3,915,000	161,731	2,676,232	1,352,696	(1,323,536)	51%
State Matching							
FSP-Compensation	200,000	169,950	30,050	169,950	122,399	(47,551)	72%
TEA Health Ins-Employees	345,050	345,050	-	345,050	248,508	(96,542)	72%
TRS Matching	4,000,000	3,400,000	600,000	3,400,000	-	(3,400,000)	0%
Total State Matching	4,545,050	3,915,000	630,050	3,915,000	370,907	(3,544,093)	9%
Other							
Investment Earnings	1,300,000	1,184,370	115,630	1,184,370	1,030,735	(153,635)	87%
Other Local Revenues	144,000	122,000	22,000	132,225	117,124	(15,101)	89%
Medicaid Adm Claim (MAC)	15,000	-	15,000	-	9,032	9,032	100%
Transfers In	7,614,748	5,283,961	2,330,787	5,433,961	6,150,852	716,891	113%
Total Other Revenues	9,073,748	6,590,331	2,483,417	6,750,556	7,307,743	557,187	108%
Total Estimated Revenues	\$ 49,573,954	\$ 45,365,604	\$ 4,208,350	\$ 45,525,829	\$ 39,275,765	\$ (6,250,064)	86%
Total Customer Fees	28,392,015	29,377,667	(985,652)	29,547,702	17,540,329	(12,007,374)	
Total Est. Rev. & Other Resources:	\$ 77,965,969	\$ 74,743,271	\$ 3,222,698	\$ 75,073,531	\$ 56,816,093	\$ (18,257,438)	

Assumptions:

The Department used the following assumptions in estimating values:

100% collection rate for tax revenues was used. The nominal tax rate estimated for the projections was (\$0.004798) for fiscal year 2025-26. The actual rate for fiscal year 2024-25, as approved by the Board of Trustees, was (\$0.004799).

Local revenue and grants are submitted by divisions

Indirect Costs: Based on Fiscal Year 2025 Grants

Harris County Department of Education

Comparative Analysis of Property Values

	Proposed	September	October	November	December	January	February	March	April
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED
	TAX RATE	TAX RATE	TAX RATE	TAX RATE	TAX RATE	TAX RATE	TAX RATE	TAX RATE	TAX RATE
Proposed Collections Tax Year 2024	0.004799	0.004799	0.004799	0.004799	0.004799	0.004799	0.004799	0.004799	0.004799
Certified Taxable Value per HCAD (\$000)	597,624,400,681	621,279,853,852	652,752,149,000	659,624,538,584	661,809,947,691	662,075,393,701	661,521,705,673	660,528,316,944	659,594,771,715
Values under protest or not certified (\$000)	67,892,931,927	44,323,349,426	13,000,939,027	5,530,942,120	2,450,264,262	1,617,237,549	1,026,640,625	661,434,334	568,613,192
	665,517,332,608	665,603,203,278	665,753,088,027	665,155,480,704	664,260,211,953	663,692,631,250	662,548,346,298	661,189,751,278	660,163,384,907
/ Rate per Taxable \$100	6,655,173,326	6,656,032,033	6,657,530,880	6,651,554,807	6,642,602,120	6,636,926,313	6,625,483,463	6,611,897,513	6,601,633,849
X Tax Rate	31,938,177	31,942,298	31,949,491	31,920,812	31,877,848	31,850,609	31,795,695	31,730,496	31,681,241
Estimated collection rate	99.00%	99.00%	99.00%	99.00%	99.00%	99.00%	99.00%	99.00%	99.00%
X Estimated Collection Rate	31,618,795	31,622,875	31,629,996	31,601,603	31,559,069	31,532,103	31,477,738	31,413,191	31,364,428
	-	-	-	-	-	-	-	-	-
+Delinquent Tax Collections	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
+Special Assessments	-	-	-	-	-	-	-	-	-
+ Penalty & Interest	-	-	-	-	-	-	-	-	-
Estimated Tax Available Operations:	\$ 31,718,795	\$ 31,722,875	\$ 31,729,996	\$ 31,701,603	\$ 31,659,069	\$ 31,632,103	\$ 31,577,738	\$ 31,513,191	\$ 31,464,428

Net Gain or Loss on values: \$ - \$ 4,080 \$ 11,201 \$ (17,192) \$ (59,726) \$ (86,692) \$ (141,057) \$ (205,604) \$ (254,367)



Harris Central Appraisal District

13013 Northwest Freeway
Houston TX 77040
Telephone: (713) 812-5800

P.O. Box 920975
Houston TX 77292-0975
Information Center: (713) 957-7800



Office of Chief Appraiser

Honorable Lina Hidalgo
County Judge
Harris County
1001 Preston, Suite 911
Houston, TX 77002-

April 30, 2025

Re: 2025 Certified Estimates

Board of Directors

Jim Robinson, Chairman
Martina Lemond Dixon, Secretary
Ericka McCutcheon, Assistant Secretary
Cassandra Auzenne Bandy, Director
Kathy Blueford-Daniels, Director
Melissa Noriega, Director
Annette Ramirez, Director, Tax Assessor-Collector
Kyle Scott, Director
Mike Sullivan, Director

Roland Altinger, Chief Appraiser
Jason Cunningham, Deputy Chief Appraiser
Clarette Walker, Deputy Chief Appraiser
Adam Bogard, Deputy Chief Appraiser
Teresa S. Terry, Taxpayer Liaison Officer

Dear Judge Hidalgo:

As required by Texas Tax Code Sec. 26.01(e), we have prepared an estimate of taxable value for the above taxing jurisdiction for 2025. While this estimate is based on information currently available to us, some of the data needed for accuracy is not yet available. For example, in the area of business and industrial personal property, the extended date for property owners to file their annual renditions is May 15, and some will delay their filing an additional 15 days for good cause.

While we have taken our best estimate of potential hearing loss into account, protests for 2025 are in the process of being received and reductions made in the ARB protest hearing process during the next several months could cause a further reduction in value. Also, if fewer protests are filed, your value could possibly be higher.

Your final taxable value will also be impacted by late-filed exemption applications, late applications for productivity valuation, correction motions under Tax Code Sec. 25.25, and possible post-ARB appeals through binding arbitration, appeals to district court, or appeals to the State Office of Administrative Hearings.

Given these limitations, the estimated 2025 taxable value for the taxing unit identified above is:

\$673,024,150.077

The enclosed summary report gives a breakdown of this estimate by property category.

Please do not hesitate to contact your HCAD jurisdiction coordinator or my office if you have questions regarding this estimate or other matters affecting appraisal district operations.

Sincerely,

Roland Altinger
Chief Appraiser

Harris County 2025 Certified Estimate of Taxable Value



Major Property Category	2024 Taxable Value	Percent Change	Projected 2025 Taxable Value
Residential & Rural Improved	286,571,135,301	2.51%	293,764,070,797
Apartments	69,299,942,869	-0.71%	68,805,886,944
Commercial	158,277,044,083	3.43%	163,702,287,330
Vacant Land	16,330,107,122	-7.32%	15,135,066,943
Industrial	39,702,527,137	-1.45%	39,126,751,560
Utility	8,948,061,467	6.60%	9,538,723,004
Commercial Personal	39,201,434,488	3.33%	40,506,803,055
Industrial Personal	40,737,760,170	2.37%	41,704,548,694
All Other Property	837,467,887	-11.64%	740,011,749

Projected 2025 Taxable Value	659,905,480,524	1.99%	673,024,150,077
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Projected 2025 Taxable Value Range

Accuracy +/- 5%	639,372,942,573	To	706,675,357,581
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HARRIS COUNTY DEPARTMENT OF EDUCATION

Tax Rates *, FY 1969-70 to Current

* Per \$100 valuation of all taxable property in Harris County.

ACTUAL												
Tax Year	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978		
Fiscal Year	1969-70	1970-71	1971-72	1972-73	1973-74	1974-75	1975-76	1976-77	1977-78	1978-79		
Equalization Rate	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01
Debt Service Rate	-	-	-	-	-	-	-	-	-	-	-	-
Total Tax Rate:	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01	\$ 0.01

ACTUAL												
Tax Year	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988		
Fiscal Year	1979-80	1980-81	1981-82	1982-83	1983-84	1984-85	1985-86	1986-87	1987-88	1988-89		
Equalization Rate	\$ 0.01	\$ 0.01	\$ 0.00450	\$ 0.00420	\$ 0.00420	\$ 0.00300	\$ 0.00300	\$ 0.00310	\$ 0.00310	\$ 0.00329	\$ 0.00329	\$ 0.00329
Debt Service Rate	-	-	-	-	-	-	-	-	-	-	-	0.00033
Total Tax Rate:	\$ 0.01	\$ 0.01	\$ 0.0045	\$ 0.0042	\$ 0.0042	\$ 0.0030	\$ 0.00300	\$ 0.00310	\$ 0.00310	\$ 0.00362	\$ 0.00362	\$ 0.00362

ACTUAL												
Tax Year	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998		
Fiscal Year	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99		
Equalization Rate	\$ 0.00353	\$ 0.00355	\$ 0.00367	\$ 0.00390	\$ 0.00428	\$ 0.00466	\$ 0.00513	\$ 0.00562	\$ 0.00611	\$ 0.00611	\$ 0.00611	\$ 0.00611
Debt Service Rate	0.00031	0.00029	0.00028	0.00026	-	-	-	-	-	-	-	-
Total Tax Rate:	\$ 0.00384	\$ 0.00384	\$ 0.00395	\$ 0.00416	\$ 0.00428	\$ 0.00466	\$ 0.00513	\$ 0.00562	\$ 0.00611	\$ 0.00611	\$ 0.00611	\$ 0.00611

ACTUAL												
Tax Year	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008		
Fiscal Year	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09		
Equalization Rate	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	0.005853	\$ 0.00584	\$ 0.00584
Debt Service Rate	-	-	-	-	-	-	-	-	-	-	-	-
Total Tax Rate:	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	\$ 0.00629	0.005853	\$ 0.00584	\$ 0.00584

ACTUAL												
Tax Year	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018		
Fiscal Year	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019		
Equalization Rate	\$ 0.00605	\$ 0.006581	\$ 0.006581	\$ 0.006617	\$ 0.006358	\$ 0.005999	\$ 0.005422	\$ 0.005200	\$ 0.005195	\$ 0.005190	\$ 0.005190	\$ 0.005190
Debt Service Rate	-	-	-	-	-	-	-	-	-	-	-	-
Total Tax Rate:	\$ 0.00605	\$ 0.0065810	\$ 0.0065810	\$ 0.006617	\$ 0.006358	\$ 0.005999	\$ 0.005422	\$ 0.005200	\$ 0.005195	\$ 0.005190	\$ 0.005190	\$ 0.005190

ACTUAL												
Tax Year	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028		
Fiscal Year	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029		
Equalization Rate	\$ 0.005000	\$ 0.004993	\$ 0.004990	\$ 0.004900	\$ 0.004800	\$ 0.004799	\$ 0.004798	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service Rate	-	-	-	-	-	-	-	-	-	-	-	-
Total Tax Rate:	\$ 0.005000	\$ 0.0049930	\$ 0.0049900	\$ 0.004900	\$ 0.004800	\$ 0.004799	\$ 0.004798	\$ -	\$ -	\$ -	\$ -	\$ -

HARRIS COUNTY DEPARTMENT OF EDUCATION
FEDERAL & STATE - INDIRECT COST ESTIMATES
PROPOSED FY26 BUDGET

Account	Division	Federal and Local Grants	FY 2024-25	FY 2025-26
<u>LOCAL:</u>				
57990000	CES	Your Voice Matters Project	\$ -	\$ 18,846
57990003	HS	Hogg Foundation	-	727
		Total Local	-	19,573
<u>FEDERAL:</u>				
59990001	AE	Adult Ed Regular - TWC	300,000	400,743
59990008	AE	Employer Engagement	-	-
59990008	AE	Family Math and Literacy	-	-
59990006/0007	HS	Head Start	1,695,236	1,716,464
59990106/0107	HS	Early Head Start	650,296	471,450
59990021	HS	Head Start Covid 19	-	-
59990031	HS	Head Start - Disaster Assistance	-	-
59990044	CSSS	Stop School Violence	-	13,414
	CASE	County Connections	-	184,257
59990037	CASE	Case Cycle 11	10,700	20,200
59990023	CASE	Case Cycle 12	20,000	11,862
		Total Federal	2,676,232	2,818,390
Total Indirect Costs Budgeted:			\$ 2,676,959	\$ 2,837,963

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for resources restricted to, or designated for, specific purposes by a grantor. Federal financial assistance often is accounted for in a Special Revenue Fund. In most Special Revenue Funds, unused balances are recorded as deferred revenue and carried forward to the succeeding fiscal year, provided the amount carried forward is within the limits established by the grantor. In some cases, the unused balances are returned to the grantor at the close of specified project periods. The Department budgets for Special Revenue Funds and uses project accounting for them in order to maintain integrity for the various sources of funds. These funds utilize the modified accrual basis of accounting and budgeting.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for specific revenue sources which are legally restricted to expenditures for specific purposes. Listed by program:

Adult Basic Education (ABE) Program

Accounts, on a project basis, for state and federal funds granted to provide or support programs for adult education and literacy services to adults who are beyond compulsory school age attendance and do not have a high school diploma or lack sufficient mastery of basic educational skills to function effectively in society, or are unable to speak, read or write the English language; and are not enrolled in school.

Separate accountability must be maintained for each section listed below:

- Federal ABE Regular
- EI Civics

Center for After School, Summer and Expanded Learning (CASE)

- 21st Century Community Learning Centers (CLC) - Accounts, on a project basis, for federal funds granted to provide opportunities for communities to establish or expand activities in community learning centers that provide opportunities for academic enrichment and additional services to students and literary and related educational development for families of students. This is a shared services arrangement program.
- Partnership – Funding to provide professional development opportunities, supplemental funding for comprehensive programs and project-based providers that offer activities that support language literacy and numeracy development, collaborative reading initiatives and educational material and equipment for use in out of school time programs.
- Local:
 - City of Houston
 - County Connection Program
 - Houston Endowment

Head Start (HS) Program

Accounts, on a project basis, for federal funds from the U. S. Department of Health and Human Services, in addition to other grant sources listed below, for which separate accountability is required:

- Head Start Grant
- Early Head Start Grant
- Local In-Kind Funds for local matching funds
- EHS / HS Teacher Training - Technical Assistance
- USDA Child & Adult Food Program

**Harris County Department of Education
Combined Statement of Revenues, Expenditures and Changes in Fund Balance - All Funds
For the Fiscal Year August 31, 2025**

	Governmental Funds				Proprietary Funds		
	General Funds	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Internal Service Fund	Enterprise Funds	Total
EST. REVENUES & OTHER Sources							
Revenues							
Customer Fees & Charges	\$ 28,392,015	\$ -	\$ -	\$ -	\$ -	\$ 10,643,990	\$ 39,036,005
Property Tax Rev-Current	33,017,193	-	-	-	-	-	33,017,193
Property Tax Rev-Delinquent & P&I	100,000	-	-	-	-	-	100,000
Investment Earnings-HCDE	1,300,000	-	-	-	-	-	1,300,000
Other Local Revenues	159,000	-	-	-	-	-	159,000
Local Grants	-	8,417,460	-	-	-	-	8,417,460
Total Local Revenues:	62,968,208	8,417,460	-	-	-	10,643,990	82,029,658
Facility Support Services	-	-	-	-	6,920,429	-	6,920,429
Workers Compensation	-	-	-	-	575,000	-	575,000
Total Inter-Departmental Revenues:	-	-	-	-	7,495,429	-	7,495,429
State TEA Supplemental Compensation	200,000	-	-	-	-	-	200,000
State TEA Employee Portion Health Ins	345,050	-	-	-	-	-	345,050
State TRS On Behalf Payments	4,000,000	-	-	-	-	-	4,000,000
State Grants	-	-	-	-	-	-	-
Total State Revenues:	4,564,623	-	-	-	-	-	4,564,623
Federal Grants	-	34,082,310	-	-	-	-	34,082,310
Indirect Cost - Federal Grants	2,818,390	-	-	-	-	-	2,818,390
Total Federal Revenues:	2,818,390	34,082,310	-	-	-	-	36,900,700
Total Revenues:	70,351,221	42,499,770	-	-	7,495,429	10,643,990	130,990,410
Other Financing Sources							
Transfers In-							
Fund 711 - Choice Partners	7,614,748	-	-	-	-	-	7,614,748
Fund 697- Capital Projects	-	-	-	934,560	-	-	934,560
Fund 288 - CASE After School Partnership	-	550,787	-	-	-	-	550,787
Fund 205 - Head Start	-	388,800	-	-	-	-	388,800
Fund 498 - OMNY Award	-	198,000	-	-	-	-	198,000
Fund 599 - Debt Service Payment (PFC)	-	-	3,882,929	-	-	-	3,882,929
Total Transfers In	7,614,748	1,137,587	3,882,929	934,560	-	-	13,569,824
Bond Issuance-Fund 697 Capital Project	-	-	-	-	-	-	-
Total Other Sources:	7,614,748	1,137,587	3,882,929	934,560	-	-	13,569,824
Total Revenues & Other Sources:	77,965,969	43,637,357	3,882,929	934,560	7,495,429	10,643,990	144,560,234
EXPENDITURES & OTHER USES							
Expenditures							
Board of Trustees	190,776	-	-	-	-	-	190,776
Superintendent's Office	797,098	-	-	-	-	-	797,098
Assistant Supt Education & Enrichment	356,655	-	-	-	-	-	356,655
Center for Safe & Secure Schools	1,084,113	305,005	-	-	-	-	1,389,118
Adult Ed. (Local & Grant)	563,715	6,241,108	-	-	-	-	6,804,823
Center for Grant Development	668,120	-	-	-	-	-	668,120
Research & Evaluation	704,837	-	-	-	-	-	704,837
Center For Educator Success	2,851,340	110,000	-	-	-	-	2,961,340
Chief of Staff	358,103	204,464	-	-	-	-	562,567
Education Foundation	300,000	-	-	-	-	-	300,000
Community Development	147,295	-	-	-	-	-	147,295
CASE Local	883,777	9,341,902	-	-	-	-	10,225,679
Business Services	2,458,547	-	-	-	-	-	2,458,547
Department Wide	8,351,736	-	-	-	-	-	8,351,736
Retirement Leave Benefits	200,000	-	-	-	-	-	200,000
State TEA On Behalf Payments	4,000,000	-	-	-	-	-	4,000,000
State TEA Employee Health Insurance	345,050	-	-	-	-	-	345,050
Purchasing Support	1,040,633	-	-	-	-	-	1,040,633
Workers Compensation (Fund 753)	-	-	-	-	575,000	-	575,000
Debt Services (Fund 599)	-	-	3,882,929	-	-	-	3,882,929

Harris County Department of Education
Combined Statement of Revenues, Expenditures and Changes in Fund Balance - All Funds
For the Fiscal Year August 31, 2025

	Governmental Funds				Proprietary Funds		
	General Funds	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Internal Service Fund	Enterprise Funds	Total
EXPENDITURES & OTHER USES							
Chief Information Officer	310,185	-	-	-	-	-	310,185
Technology Services	4,711,943	-	-	-	-	-	4,711,943
Client Engagement	804,030	-	-	-	-	-	804,030
Communication	1,445,138	-	-	-	-	-	1,445,138
Human Resources	1,414,240	-	-	-	-	-	1,414,240
Assistant Supt Academic Support	386,957	35,000	-	-	-	-	421,957
Therapy Services	16,131,494	22,500	-	-	-	-	16,153,994
Head Start - Local	8,000	-	-	-	-	-	8,000
Head Start Grant	-	27,277,378	-	-	-	-	27,277,378
Special Schools & Services-							
Special Schools Administration	1,126,829	-	-	-	-	-	1,126,829
Academic & Behavior School-East	6,320,131	-	-	-	-	-	6,320,131
Academic & Behavior School-West	5,850,200	50,000	-	-	-	-	5,900,200
Fortis Academy / Other	1,733,445	-	-	-	-	-	1,733,445
Highpoint East School	4,584,953	50,000	-	-	-	-	4,634,953
Facilities Support Services							
Facilities-Construction Services	255,162	-	-	7,190,405	-	-	7,445,567
Records Management Services	2,560,951	-	-	-	-	-	2,560,951
Facilities - Choice Partners	-	-	-	-	-	4,782,512	4,782,512
Facilities - Operations	-	-	-	-	-	-	-
Facilities and Asset Replacement Schedule	-	-	-	-	-	-	-
Facilities - Local Construction	-	-	-	3,232,562	-	-	3,232,562
Facilities - Internal Service (Fund 799)	-	-	-	-	6,920,429	-	6,920,429
Total Expenditures:	72,945,453	43,637,357	3,882,929	10,422,967	7,495,429	4,782,512	143,166,647
Other Uses							
Transfers Out-							
Fund 199-General Fund	-	-	-	-	-	7,614,748	7,614,748
Fund 288-CASE	550,787	-	-	-	-	-	550,787
Fund 205-Head Start	388,800	-	-	-	-	-	388,800
Fund 599-Debt Service-PFC	3,882,929	-	-	-	-	-	3,882,929
Facilities-Local Construction	934,560	-	-	-	-	-	934,560
Fund 498-OMNY Award	198,000	-	-	-	-	-	198,000
Fund 697-Capital Projects	-	-	-	-	-	-	-
Total Other Uses:	5,955,076	-	-	-	-	7,614,748	13,569,824
Total Expenditures & Other Uses:	78,900,529	43,637,357	3,882,929	10,422,967	7,495,429	12,397,260	156,736,471
Expenditures from Fund Balance:	(934,560)	-	-	(9,488,407)	-	(1,753,270)	(12,176,237)
Projected Fund Balance Beginning:	34,246,495	-	\$756,780	9,488,407	1,296,525	1,753,270	47,541,477
Projected Fund Balance Ending:	\$ 33,311,935	\$ -	\$ 756,780	\$ -	\$ 1,296,525	\$ -	\$ 35,365,240

Harris County Department of Education
Business Office
Fiscal Year 2025-2026 Division Budget Presentations Schedule



FY 25-26 Budget Preparation Workshop Calendar

Time		5/5/2025	Tuesday, May 6, 2025	Wednesday, May 7, 2025	Thursday, May 8, 2025	Friday, May 9, 2025
9:00 AM	9:15 AM					Business - Supt
9:15 AM	9:30 AM					
9:30 AM	9:45 AM					
9:45 AM	10:00 AM					
10:00 AM	10:15 AM					
10:15 AM	10:30 AM					
10:30 AM	10:45 AM			Finance		
10:45 AM	11:00 AM					
11:00 AM	11:15 AM			Assit. Sup. Academic Support		
11:15 AM	11:30 AM	Introduction				
11:30 AM	11:45 AM	Records Management		Head Start		
11:45 AM	12:00 PM	Facilities Maintenance and Const.				
12:00 PM	12:15 PM		Therapy	Special Schools		
12:15 PM	12:30 PM	Choice LUNCH				
12:30 PM	12:45 PM		Adult Ed LUNCH	Lunch		
12:45 PM	1:00 PM	Chief of Staff & EFHC Comm Development				
1:00 PM	1:15 PM			Fortis Academy		
1:15 PM	1:30 PM	HR	Assit. Sup. Education Enrichment			
1:30 PM	1:45 PM			AB West		
1:45 PM	2:00 PM	Technology	Grants			
2:00 PM	2:15 PM			AB East		
2:15 PM	2:30 PM	Communications	CSSS			
2:30 PM	2:45 PM			HP East		
2:45 PM	3:00 PM	Break	Break			
3:00 PM	3:15 PM	Client Engagement	Research & Eval	CASE		
3:15 PM	3:30 PM					
3:30 PM	3:45 PM	Chief Comm Officer	CES			
3:45 PM	4:00 PM					
Time		5/12/2025	Tuesday, May 13, 2025	Wednesday, May 14, 2025	Thursday, May 15, 2025	Friday, May 16, 2025
9:00 AM	9:15 AM					
9:15 AM	9:30 AM					
9:30 AM	9:45 AM					
9:45 AM	10:00 AM					
10:00 AM	10:15 AM					
10:15 AM	10:30 AM					
10:30 AM	10:45 AM					
10:45 AM	11:00 AM					
11:00 AM	11:15 AM	Open for New changes				
11:15 AM	11:30 AM					
11:30 AM	11:45 AM	Closing Budget Review				
11:45 AM	12:00 PM					
12:00 PM	12:15 PM	Lunch				
12:15 PM	12:30 PM					
12:30 PM	12:45 PM					
12:45 PM	1:00 PM					
1:00 PM	1:15 PM					
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3:00 PM	3:15 PM					
3:15 PM	3:30 PM					
3:30 PM	3:45 PM					
3:45 PM	4:00 PM					

Harris County Department of Education - Head Start Program Information



Actual year end numbers

Fiscal year	HS & EHS/CCP Federal Revenues Received (grant) (includes USDA)	HS & EHS/CCP In-Kind Received	Indirect cost received By General Fund	Transfer out to Head Start	Net Amount
2010-2011	10,563,316	5,508,518	888,622	348,168	540,454
2011-2012	10,680,477	3,740,319	971,432	270,742	700,690
2012-2013	10,990,972	3,330,655	1,002,035	156,916	845,119
2013-2014	10,479,514	3,094,260	907,747	-	907,747
2014-2015 (1)	13,033,884	3,329,942	1,106,299	-	1,106,299
2015-2016 (1)	12,589,128	3,531,533	1,064,252	288,206	776,046
2016-2017 (1)	13,509,846	3,928,677	1,179,589	-	1,179,589
2017-2018	14,547,018	3,827,982	1,300,550	569,000	731,550
2018-2019	14,771,310	4,380,807	1,446,099	129,688	1,316,412
2019-2020	11,943,713	4,305,738	1,563,692	610,298	953,394
2019-2020 Covid	304,375	-	36,082	-	36,082
2020-2021	13,716,057	4,270,642	1,661,760	155,780	1,505,980
2020-2021 Covid	513,791		61,667		61,667
2021-2022	15,091,816	3,758,918	1,741,057	178,335	1,562,722
2022-2023	14,990,652	3,405,161	1,826,350	371,743	1,454,607
2023-2024	23,040,030	3,968,011	1,987,560	200,000	1,787,560
	\$ 190,765,900	\$ 54,381,163	\$ 18,744,793	\$ 3,278,876	\$ 15,465,917

(1) Early Head Start included beginning FY15

2024-2025	\$ 28,262,203	\$ 4,461,220	\$ 3,679,077	\$ 400,000	\$ 3,279,077
BUDGET					
posted on HCDE website (Note: this is an overlap of grant years)					

Based on Projected NOGA Grant 24-25

	Funds 205 & 206 Head Start	Funds 205 & 206 Head Start	Funds 215 & 216 EHS/CCP	Funds 215 & 216 EHS/CCP	Total Grants
Budget Period	9/1/24 - 12/31/24	1/1/25 - 12/31/25	9/1/24 - 11/30/24	9/1/24 - 8/31/25	
Direct Costs	\$ 5,070,668	\$ 18,143,321	\$ 57,619	\$ 4,990,595	\$ 28,262,203
Indirect Costs	659,187	2,358,632	7,490	653,768	\$ 3,679,077
Total Budget	\$ 5,729,855	\$ 20,501,953	\$ 65,109	\$ 5,644,363	\$ 31,941,280
Note: Data for the grant includes netting out grant years for Calendar Year 2023					

Based on Projected NOGA Grant 25-26

	Funds 205 & 206 Head Start	Funds 205 & 206 Head Start	Funds 215 & 216 EHS/CCP	Funds 215 & 216 EHS/CCP	Total Grants
Budget Period	9/1/25 - 12/31/25	1/1/26 - 12/31/26	9/1/25 - 11/30/25	9/1/25 - 8/31/26	
Direct Costs	\$ 4,365,000	\$ 12,856,634	\$ 325,000	\$ 5,090,407	\$ 22,637,041
Indirect Costs	658,000	1,799,929	22,750	712,657	\$ 3,193,336
Total Budget	\$ 5,023,000	\$ 14,656,563	\$ 347,750	\$ 5,803,064	\$ 25,830,377
			Transfer-out to HS In-Kind	388,800.00 4,461,220.00	

Note:

FY 25-26 Allocations

The department is in negotiations with the federal government for the continuation of the Head Start Program. We are awaiting the final outcome of negotiations and appropriations for the Head Start Program.

Federal legislation

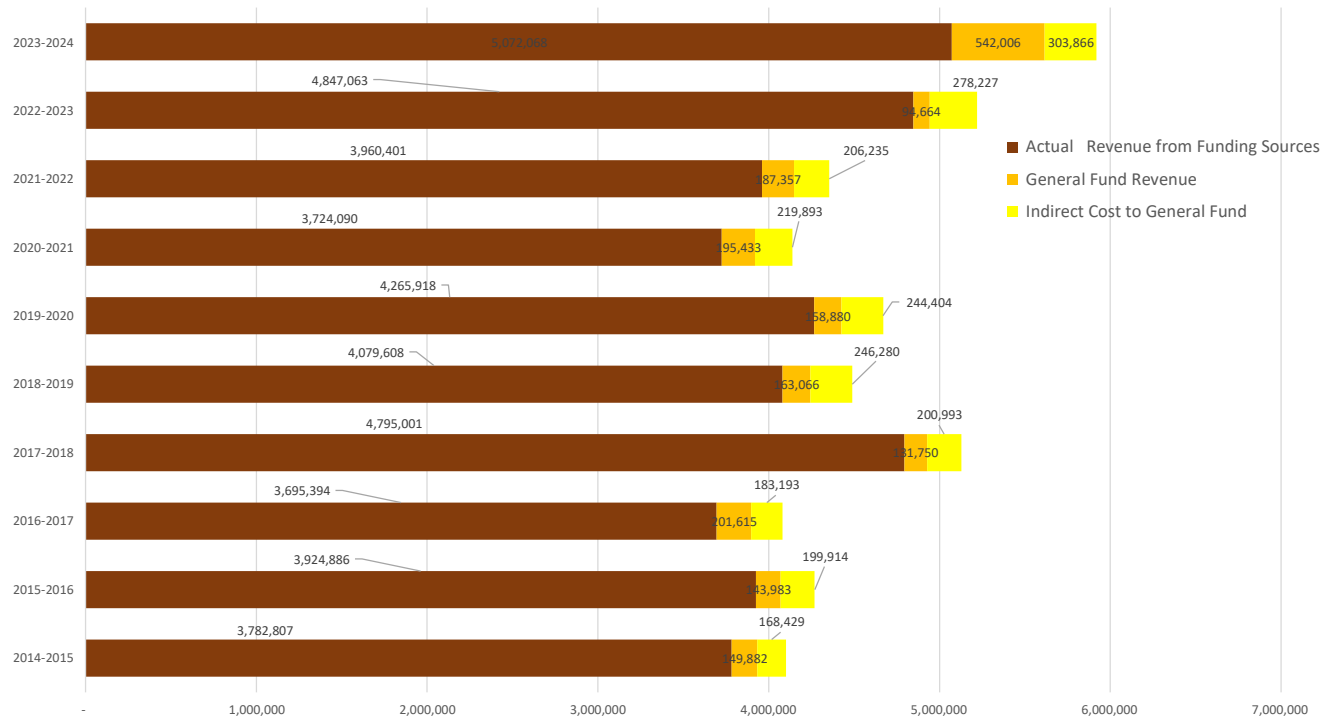
We are closely monitoring for any federal appropriation bills to see how the current administration's budget proposal may show up in actual filed bills.

Harris County Department of Education

Adult Education Funding



Adult Education Funding
Last Ten Fiscal Years



Fiscal Year	Actual Revenue	General Fund Revenue	Indirect Cost to General Fund	Actual Revenue from Funding Sources	Net amount (IC less GF)
2012-2013	4,483,960	138,947	219,430	4,483,960	80,483
2013-2014	4,017,563	136,826	167,374	4,017,563	30,548
2014-2015	3,782,807	149,882	168,429	3,782,807	18,547
2015-2016	3,924,886	143,983	199,914	3,924,886	55,931
2016-2017	3,695,394	201,615	183,193	3,695,394	(18,422)
2017-2018	4,795,001	131,750	200,993	4,795,001	69,243
2018-2019	4,079,608	163,066	246,280	4,079,608	83,214
2019-2020	4,265,918	158,880	244,404	4,265,918	85,524
2020-2021	3,724,090	195,433	219,893	3,724,090	24,460
2021-2022	3,960,401	187,357	206,235	3,960,401	18,878
2022-2023	4,847,063	94,664	278,227	4,847,063	183,563
2023-2024	5,072,068	542,006	303,866	5,072,068	(238,140)
	\$ 50,648,759	\$ 2,244,408	\$ 2,638,237	\$ 50,648,759	\$ 393,829

Fiscal Year	Budgeted Revenue	Budgeted General Fund Revenue	Budgeted Indirect Cost to General Fund	Projected Revenue	Net amount (IC less GF)
2024-2025	5,705,538	657,114	300,000	5,705,538	(357,114)

Note: Actual revenue includes federal, state funding & misc fees.

The TWC has provided guidance regarding the FY 25-26 Budget as follows:

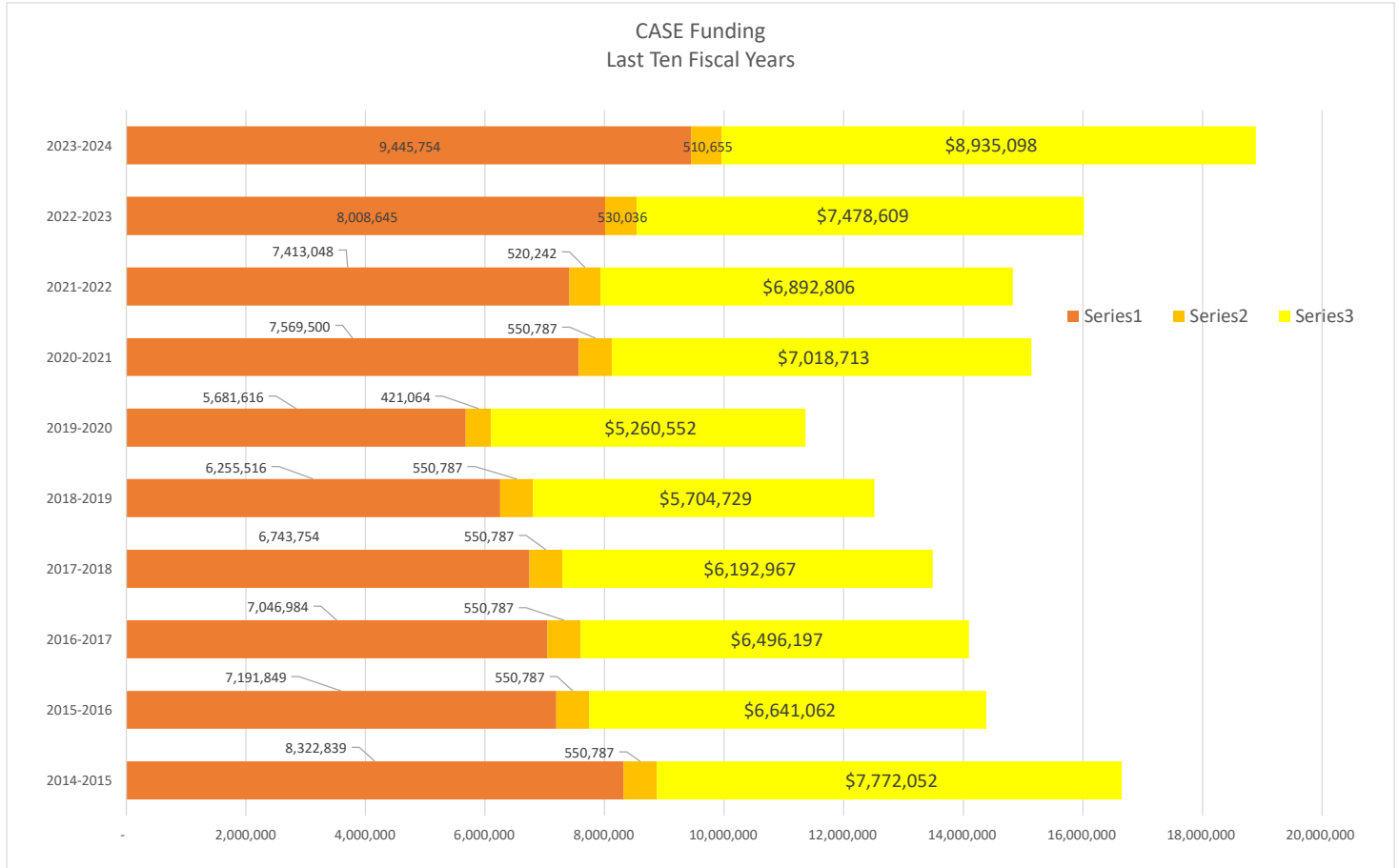
FY 25-26 Allocations

The Commission approved the first wave of funding for FY 25-26. TWC grant staff will now start the amendment process in our system. Amendments will 1) extend the current grant term 2) add FY 25-26 allocated funds. We still do not have federal allotments for AEL, but we are optimistic that those will be coming soon. Once we get the federal allotment/grant notice, we can plan for any residual funding to be distributed in a second wave. The second wave of funding will be tied to performance based incentive criteria comparable to Texas Labor Code 315.007, as required by HB 1602 (88th R Session).

Federal legislation

TWC is closely monitoring for any federal appropriation bills to see how the current administration's budget proposal may show up in actual filed bills. TWC is tracking identical bills S 1400/HR 2789 Adult Education WORKS ACT which would amend the Adult Education and Family Literacy Act and the Workforce Innovation and Opportunity Act to strengthen adult education. If this passes it would re-establish the AEL program and amend federal statute as outline in bill language.

Harris County Department of Education CASE Funding



Fiscal Year	Actual Revenue	Transfer In - CASE	Actual Revenue from Funding Sources
2011-2012	8,607,164	550,787	8,056,377
2012-2013	8,011,273	550,787	7,460,486
2013-2014	6,742,673	550,787	6,191,886
2014-2015	8,322,839	550,787	7,772,052
2015-2016	7,191,849	550,787	6,641,062
2016-2017	7,046,984	550,787	6,496,197
2017-2018	6,743,754	550,787	6,192,967
2018-2019	6,255,516	550,787	5,704,729
2019-2020	5,681,616	421,064	5,260,552
2020-2021	7,569,500	550,787	7,018,713
2021-2022	7,413,048	520,242	6,892,806
2022-2023	8,008,645	530,036	7,478,609
2023-2024	9,445,754	510,655	8,935,098
	\$ 97,040,614	\$ 6,939,080	\$ 90,101,534

Fiscal Year	Budgeted Revenue	Transfer In - CASE	Projected Revenue
2024-2025	\$ 11,580,647	\$ 550,787	\$ 11,029,860

Note:

FY 25-26 Allocations

The department is awaiting the final outcome of appropriations for the State grants for the extension of the current cycle 11th and 12th.

Federal legislation

We are closely monitoring for any federal appropriation bills to see how the current administration's budget proposal may show up in actual filed bills.



Harris County Department of Education
Choice Partners - Operating Margin
10 Year Analysis

	FY2024	FY2023	FY 2022	FY 2021	FY 2020	FY 2019	FY 2018	FY 2017	FY 2016	FY 2015
Revenues	\$ 10,754,083	\$ 7,108,364	\$ 6,548,389	\$ 6,924,043	\$ 5,952,681	\$ 8,389,672	\$ 5,147,497	\$ 4,371,278	\$ 4,426,904	\$ 3,201,051
Expenditures	\$ 2,788,696	\$ 2,560,786	\$ 2,342,062	\$ 2,095,106	\$ 1,962,258	\$ 2,083,862	\$ 1,844,393	\$ 1,783,195	\$ 1,879,446	\$ 1,731,034
Profit/Loss	7,965,387	4,547,578	4,206,327	4,828,938	3,990,423	6,305,811	3,303,104	2,588,083	2,547,458	1,470,017
Operating Margin Ratio	74%	64%	64%	70%	67%	75%	64%	59%	58%	46%



CHOICE Partners-Operating Margin
10 Year Analysis





**Harris County Department of Education
Choice Partners - 10 Year Analysis
Revenues vs. Expenditures
BM 089 - Choice Facility Partners**

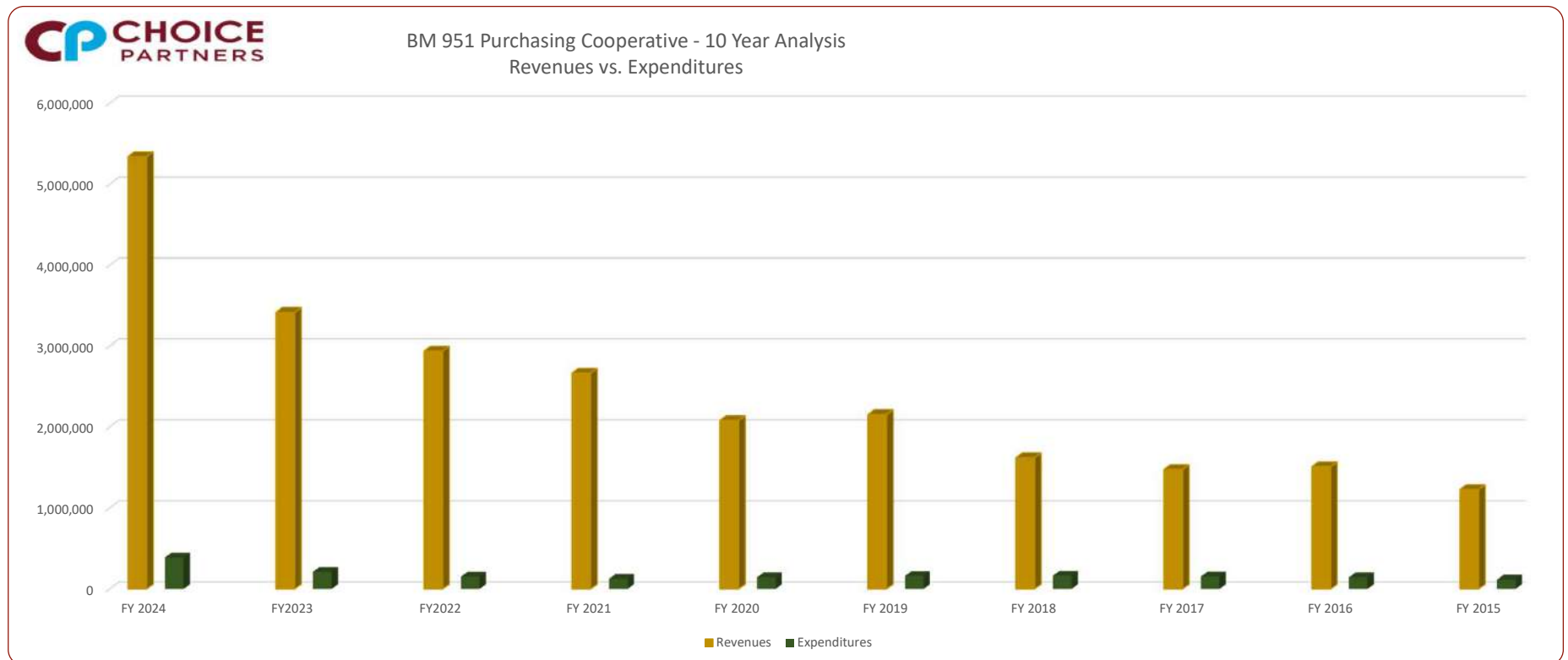
	FY 2024	FY 2023	FY 2022	FY 2021	FY 2020	FY 2019	FY 2018	FY 2017	FY 2016	FY 2015
Revenues	\$ 3,838,213	\$ 2,551,850	\$ 2,573,689	\$ 3,453,905	\$ 2,878,346	\$ 4,662,941	\$ 2,902,819	\$ 2,012,429	\$ 2,117,318	\$ 1,576,917
Expenditures	1,671,490	1,795,542	1,594,652	1,640,364	1,558,117	1,618,141	1,402,596	1,368,996	1,483,292	1,345,055
Profit/(Loss)	\$ 2,166,723	\$ 756,308	\$ 979,037	\$ 1,813,541	\$ 1,320,229	\$ 3,044,799	\$ 1,500,224	\$ 643,433	\$ 634,027	\$ 231,862
Operating Margin Ratio	56%	30%	38%	53%	46%	65%	52%	32%	30%	15%





Harris County Department of Education
Choice Partners - 10 Year Analysis
Revenues vs. Expenditures
BM 951 - Purchasing Cooperative

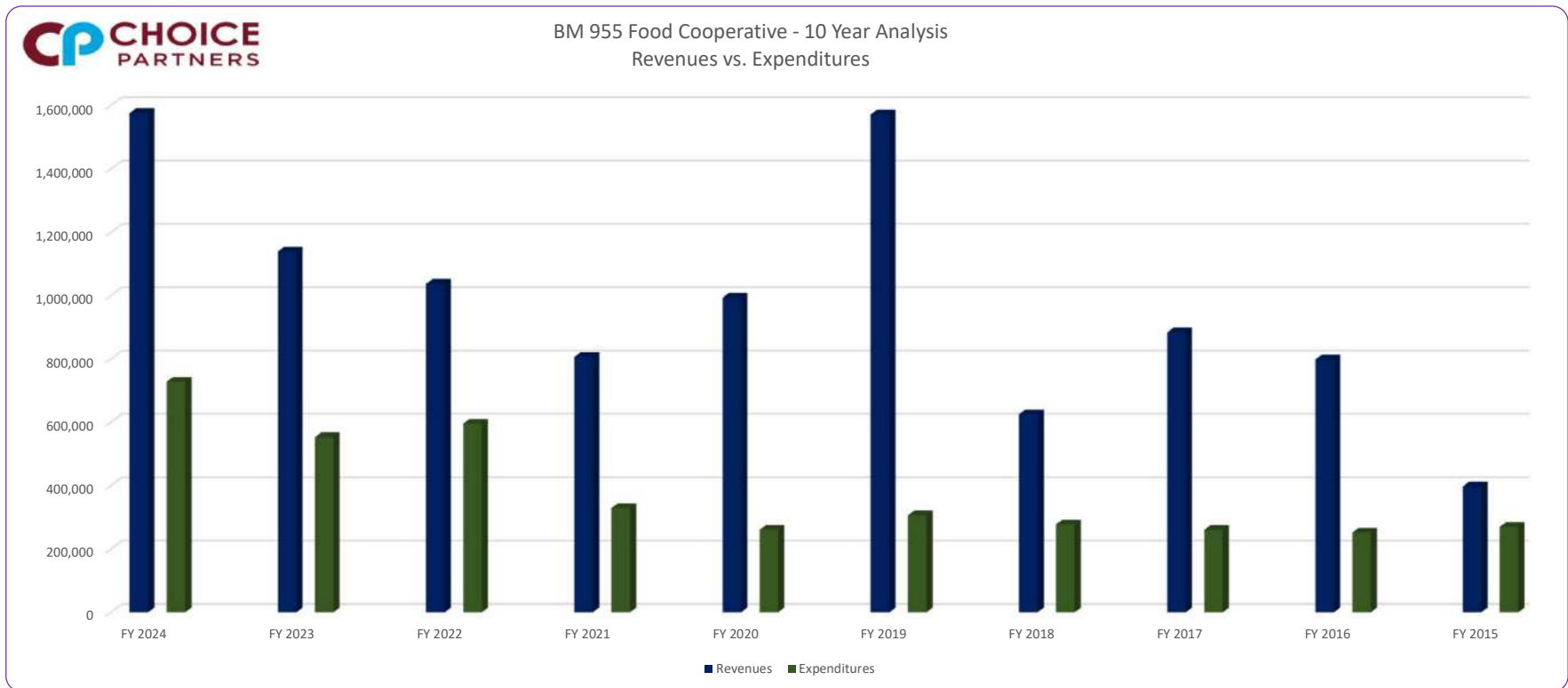
	FY 2024	FY2023	FY2022	FY 2021	FY 2020	FY 2019	FY 2018	FY 2017	FY 2016	FY 2015
Revenues	\$ 5,339,922	\$ 3,417,230	\$ 2,937,475	\$ 2,664,270	\$ 2,081,414	\$ 2,154,427	\$ 1,620,038	\$ 1,475,367	\$ 1,511,279	\$ 1,226,785
Expenditures	389,889	212,249	151,581	125,456	143,951	159,642	163,761	153,878	144,760	115,886
Profit/Loss	\$ 4,950,033	\$ 3,204,981	\$ 2,785,894	\$ 2,538,813	\$ 1,937,463	\$ 1,994,785	\$ 1,456,277	\$ 1,321,489	\$ 1,366,519	\$ 1,110,899
Operating Margin Ratio	93%	94%	95%	95%	93%	93%	90%	90%	90%	91%





**Harris County Department of Education
Choice Partners - 10 Year Analysis
Revenues vs. Expenditures
BM 955 - Food Cooperative**

	<u>FY 2024</u>	<u>FY 2023</u>	<u>FY 2022</u>	<u>FY 2021</u>	<u>FY 2020</u>	<u>FY 2019</u>	<u>FY 2018</u>	<u>FY 2017</u>	<u>FY 2016</u>	<u>FY 2015</u>
Revenues	\$ 1,575,947	\$ 1,139,284	\$ 1,037,225	\$ 805,869	\$ 992,920	\$ 1,572,304	\$ 624,639	\$ 883,482	\$ 798,306	\$ 397,349
Expenditures	727,316	552,995	595,829	329,285	260,189	306,078	278,036	260,321	251,394	270,093
Profit/Loss	\$ 848,631	\$ 586,289	\$ 441,396	\$ 476,584	\$ 732,731	\$ 1,266,226	\$ 346,603	\$ 623,161	\$ 546,912	\$ 127,256
Operating Margin Ratio	54%	51%	43%	59%	74%	81%	55%	71%	69%	32%



**New Personnel Request
 Budget Planning FY2026**
General Fund

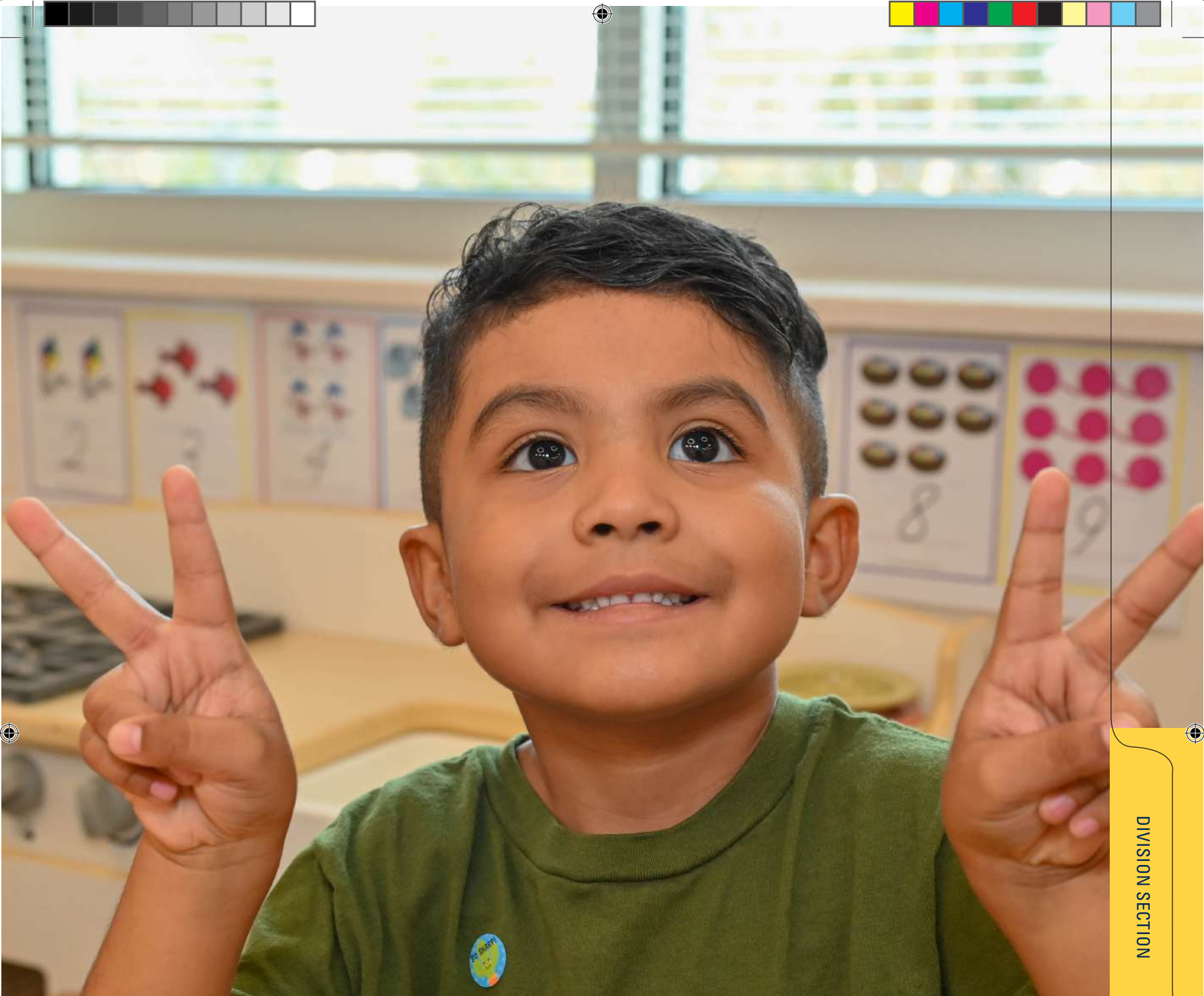
No.	Division	Pay Grade	Position	Budget Code	Account Code	FTE+	FTE↓	Days	Salary	Benefits	Total
1.	Choice Partners	A-3	Logistics Coordinator	71164107099089 33.33% 71164195599955 33.33% 71164195199951 33.33%	61190000	1.00		240	73,903	16,054.32	89,957
2.	Choice Partners	A-3	Cooperative Coordinator (Membership & Business Development)	71164107099089 33.33% 71164195599955 33.33% 71164195199951 33.33%	61190000	1.00		240	73,903	16,054.32	89,957
3.	Choice Partners	A-5	Senior Contract Manager	711641??99???	61190000	1.00		240	103,339	20,311.42	123,650
4.	Choice Partners	S-5	Contract Billing Specialist	711641??99???	61290000	1.00		240	50,362	12,649.76	63,012
5.	Special Schools	P-2	Instructional Coach	19962150199501	61190000	1.00		210	82,925	17,725.60	100,651
6.	Therapy Services	P-1	Music Therapist	19962111199111	61190000	1.00		180	64,035	14,749.01	78,784
7.	Therapy Services	S-7	COTA	19962111199111	61290000	3.60		180	180,817	28,035.37	208,852
8.	Therapy Services	P-3	Occupational Therapist	19962111199111	61190000		(2.60)	180	(214,560)	(31,861.44)	(246,421)
9.	Fortis Academy	O-2	Food Services Clerk (Lunch Clerk)	19963560599800	61290000	1.00		210	33,314	11,256.49	44,570
10.	HPE	TS	Teacher (Art)	19961160799970	61190000	1.00		191	76,864	16,207.47	93,071
TOTAL						11.60	(2.60)		\$ 524,902	121,182.32	\$ 646,084

**Reclassification/Position Change Request
 Budget Planning FY2026**
General Fund

No.	Division	Current Pay Grade	Current Position	Days	Proposed Pay Grade	Proposed Position	Days	No. of FTEs	Reclass Amt (Salary)
1.	Special Schools	A-3	Parent Community Eng. Liaison	240	A-3	Parent Community Eng. Liaison	210	1.00	(9,152)
2.	IT	T-3	Technology Trainer	240	T-4	Product Manager - Tech Training/Curriculum	240	1.00	2,830
3.	IT	S-6	Administrative Assistant (IT)	240	S-6	Administrative Assistant (under CCO)	240	1.00	0
4.	Choice Partners	A-5	Asst Director - Facilities & Construction	240	A-6	Compliance & Construction Officer	240	1.00	TBD
5.	Choice Partners	A-5	Assistant Director - Commodities	240	A-6	Operations Officer	240	1.00	3,928
6.	Choice Partners	A-5	Assistant Director - Commodities	240	A-6	Food & Nutrition Officer	240	1.00	TBD
7.	Choice Partners	A-4	Client Services Manager	240	A-5	Accounting Manager	240	1.00	20,112
8.	Procurement	S-5	Contract Specialist	240	A-3	Procurement Coordinator	240	1.00	23,541
TOTAL								8.00	\$ 41,259

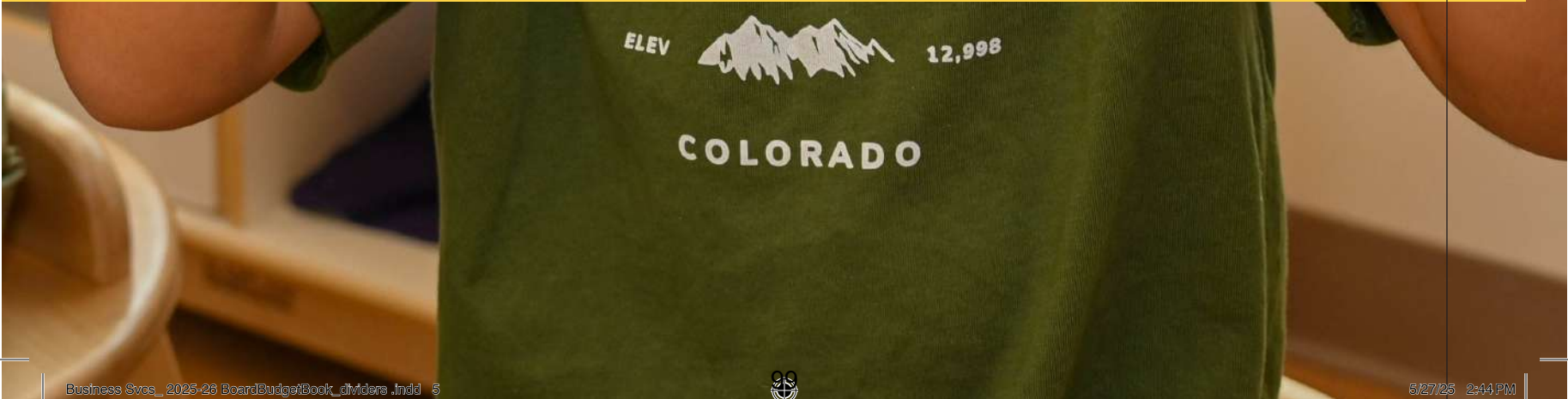


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DIVISION SECTION

Division Section





DIVISION SECTION

Harris County Department of Education

This section presents the financial information of all General Fund and Proprietary Funds (Facilities, Choice and Workers Compensation).

Each division includes the actual historical values from fiscal year 2019-2010, through fiscal year 2023-2024. For Fiscal year 2024-2025, the sixth column shows the amended budget as of March 31, 2025.

The final column includes the requested budget for fiscal year 2025-2026.

Clarifying note: In fiscal year 2022-2023, Center for Educator Success was created from all sub-divisions of The Teaching and Learning Center along with the division for Education Certification & Professional Advancement. Historical data (before fiscal year 2023) for the purpose of this presentation are compiled from each of the merged divisions' subledgers.

At the bottom of each chart, the respective ratios are included:

Performance Ratio:

The performance ratio is calculated by dividing total revenue from local, federal and state sources by the total expenditures. This ratio reflects the percentage of the expenditures that are financed by external resources, such as fees. The performance ratio applies to revenue generating divisions. For divisions that receive grants from the federal, state or local government, the performance ratio has been expressed at 100% since it is designed to be full grant funded.

Sustainability ratio:

The sustainability ratio is calculated by dividing the total tax revenue by the total expenditures. This represents the percentage of the expenditures that is financed by taxes. The sustainability ratio applies to divisions that provide administrative support.

HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

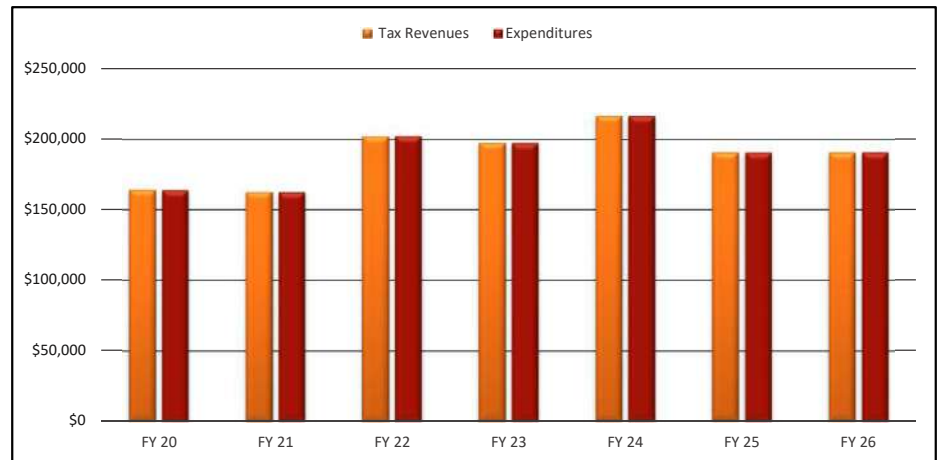
Board of Trustees

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Tax Revenues							
5710 - Local Property Taxes	\$ 164,110	\$ 162,519	\$ 202,255	\$ 197,363	\$ 216,671	\$ 190,690	\$ 190,776
Total REVENUES:	164,110	162,519	202,255	197,363	216,671	190,690	190,776

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	55,992	48,429	62,815	63,612	70,327	73,337	73,138
6200 - Contracted Services	53,865	62,424	54,513	39,381	47,642	7,012	5,800
6300 - Supplies & Materials	19,223	6,998	6,307	6,372	12,073	17,781	20,838
6400 - Other Operating Costs	11,762	20,837	53,561	61,538	61,917	67,638	65,792
	140,842	138,688	177,196	170,903	191,960	165,767	165,568
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	23,268	23,831	25,059	26,460	24,711	24,923	25,208
Total EXPENDITURES:	\$ 164,110	\$ 162,519	\$ 202,255	\$ 197,363	\$ 216,671	\$ 190,690	\$ 190,776

Sustainability Ratio

Local Property Taxes / Expenditures	100%	100%	100%	100%	100%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

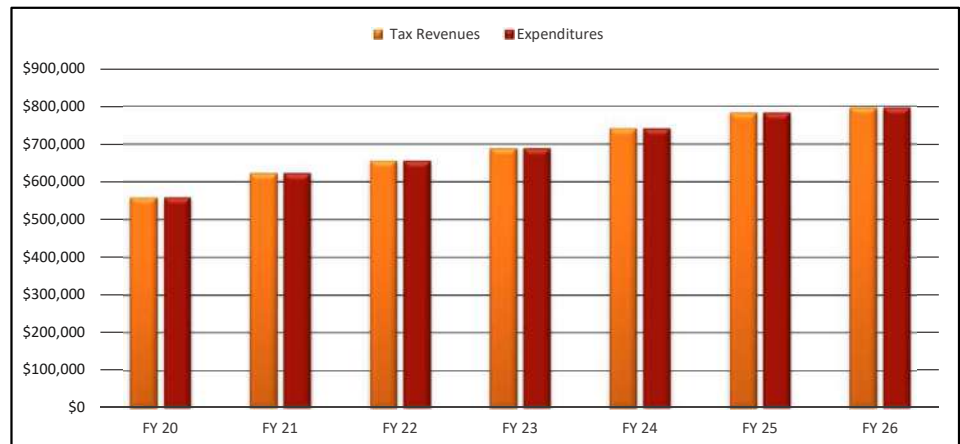
Superintendent's Office

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Tax Revenues							
5710 - Local Property Taxes	\$ 558,928	\$ 622,805	\$ 656,637	\$ 688,993	\$ 741,677	\$ 783,497	\$ 797,098
Total REVENUES:	558,928	622,805	656,637	688,993	741,677	783,497	797,098

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	480,961	540,009	570,932	612,635	650,406	668,887	702,343
6200 - Contracted Services	47,043	58,780	44,238	25,094	32,049	47,457	27,457
6300 - Supplies & Materials	8,793	3,974	4,550	5,892	2,918	12,970	12,970
6400 - Other Operating Costs	15,102	8,246	24,513	32,275	44,073	41,564	41,564
	551,899	611,009	644,233	675,896	729,446	770,878	784,334
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	7,029	11,796	12,404	13,097	12,231	12,619	12,764
Total EXPENDITURES:	\$ 558,928	\$ 622,805	\$ 656,637	\$ 688,993	\$ 741,677	\$ 783,497	\$ 797,098

Sustainability Ratio

Local Property Taxes / Expenditures	100%	100%	100%	100%	100%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Assistant Superintendent Education & Enrichment

REVENUES

REVENUES - Tax Revenues

5710 - Local Property Taxes

Total **REVENUES:**

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
\$ 248,001	\$ 292,916	\$ 307,577	\$ 341,027	\$ 342,167	356,180	356,655
248,001	292,916	307,577	341,027	342,167	356,180	356,655

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures

6200 - Contracted Services

6300 - Supplies & Materials

6400 - Other Operating Costs

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
221,681	268,423	273,833	308,045	310,599	321,687	322,089
724	1,580	2,135	2,054	1,613	1,834	1,700
6,604	6,824	6,032	3,274	4,612	6,732	5,580
13,171	10,127	19,308	21,035	19,162	19,549	20,835
242,180	286,954	301,308	334,408	335,986	349,802	350,204

EXPENDITURES - Facilities

6487 - Facilities Support Charges

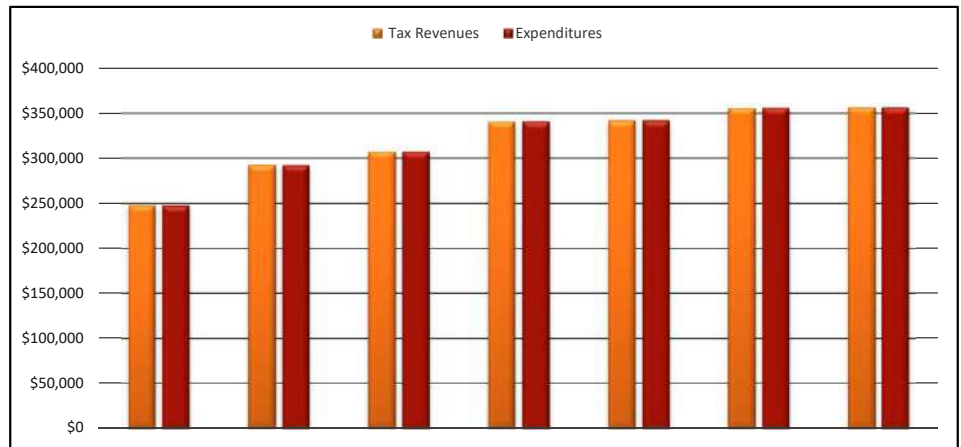
Total **EXPENDITURES:**

\$ 5,821	\$ 5,962	\$ 6,269	\$ 6,619	\$ 6,182	\$ 6,378	\$ 6,451
\$ 248,001	\$ 292,916	\$ 307,577	\$ 341,027	\$ 342,167	\$ 356,180	\$ 356,655

Sustainability Ratio

Local Property Taxes / Expenditures

100% 100% 100% 100% 100% 100% 100%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Adult Education-Local

REVENUES

REVENUES - Local, State, and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5740 - Local Revenue-Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5890 - State Rev-Shared Services	-	-	-	-	-	-	-
5990 - Federal Revenue - Indirect Costs	163,066	141,992	184,653	94,664	303,866	300,000	400,744
	163,066	141,992	184,653	94,664	303,866	300,000	400,744

REVENUES - Tax Revenues

5710 - Local Property Taxes	-	-	2,704	-	238,140	313,114	162,971
Total REVENUES:	163,066	141,992	187,357	94,664	542,006	613,114	563,715

EXPENDITURES

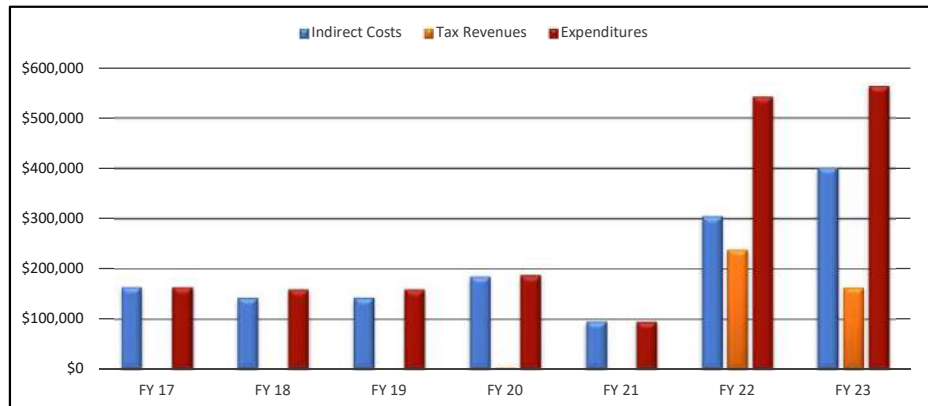
EXPENDITURES before Facilities

6100 - Payroll Expenditures	-	-	438	5,994	16,613	-	-
6200 - Contracted Services	4,454	9,993	5,338	2,723	13,371	1,054	1,054
6300 - Supplies & Materials	6,094	3,415	7,789	3,368	4,581	4,614	7,614
6400 - Other Operating Costs	8,717	7,009	24,670	22,393	10,955	23,500	36,968
	19,264	20,417	38,235	34,478	45,521	29,168	45,636

EXPENDITURES - Facilities

6487 - Facilities Support Charges	143,802	138,462	149,122	60,186	496,485	583,946	518,079
Total EXPENDITURES:	\$ 163,066	\$ 158,879	\$ 187,357	\$ 94,664	\$ 542,006	\$ 613,114	\$ 563,715

Performance Ratio	100%	89%	99%	100%	56%	49%	71%
Total Local, Federal, and State Revenues / Total Expenditures							



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

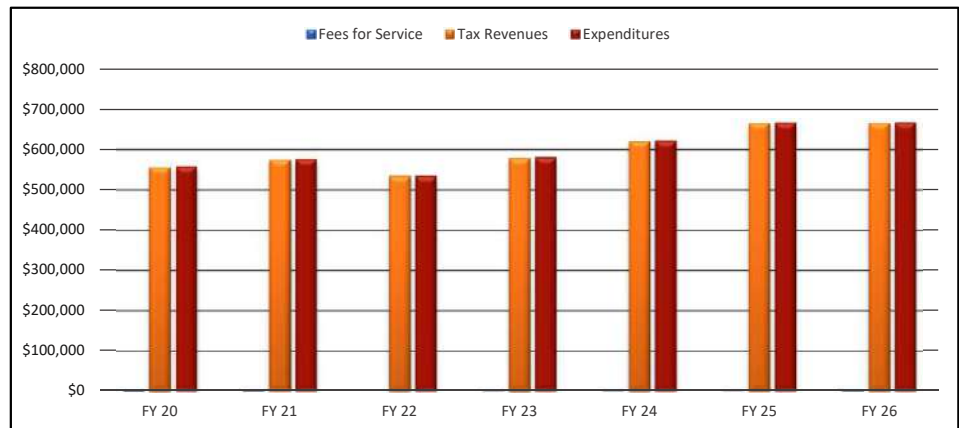
Center for Grant Development

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State, and Federal							
5720 - Local Rev-Other Entities	\$ 2,495	\$ 1,515	\$ 120	\$ 1,305	\$ 1,360	\$ 1,000	\$ 1,500
	2,495	1,515	120	1,305	1,360	1,000	1,500
REVENUES - Tax Revenues							
5710 - Local Property Taxes	556,210	575,638	535,106	579,996	621,484	666,509	666,620
Total REVENUES:	558,705	577,153	535,226	581,301	622,844	667,509	668,120

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	511,571	538,614	500,076	543,167	576,489	613,643	612,816
6200 - Contracted Services	2,475	2,679	4,092	6,617	6,536	11,200	11,200
6300 - Supplies & Materials	22,033	17,849	11,351	14,000	18,339	16,800	17,222
6400 - Other Operating Costs	11,548	7,344	8,218	5,386	10,151	14,177	15,060
	547,626	566,486	523,737	569,170	611,514	655,820	656,298
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	11,079	10,667	11,489	12,131	11,330	11,689	11,822
Total EXPENDITURES:	\$ 558,705	\$ 577,153	\$ 535,226	\$ 581,301	\$ 622,844	\$ 667,509	\$ 668,120

Sustainability Ratio

Local Property Taxes / Total Expenditures	100%	100%	100%	100%	100%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Research & Evaluation

REVENUES

REVENUES - Local, State, and Federal

5720 - Local Rev-Schl Districts

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
\$ 91,499	\$ 149,500	\$ 79,500	\$ 104,500	\$ 79,500	\$ 79,500	\$ 79,500
91,499	149,500	79,500	104,500	79,500	79,500	79,500
514,230	433,476	463,103	446,503	573,419	626,494	625,337
605,729	582,976	542,603	551,003	652,919	705,994	704,837

REVENUES - Tax Revenues

5710 - Local Property Taxes

Total **REVENUES**:

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures

6200 - Contracted Services

6300 - Supplies & Materials

6400 - Other Operating Costs

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
559,560	537,520	490,170	492,920	584,713	631,466	630,219
242	422	1,479	4,331	2,051	2,000	2,000
27,605	31,781	26,396	29,962	37,259	42,264	32,000
11,121	5,878	16,806	15,602	21,249	22,375	32,639
598,529	575,601	534,851	542,815	645,272	698,105	696,858
7,200	7,375	7,752	8,188	7,647	7,889	7,979
\$ 605,729	\$ 582,976	\$ 542,603	\$ 551,003	\$ 652,919	\$ 705,994	\$ 704,837

EXPENDITURES - Facilities

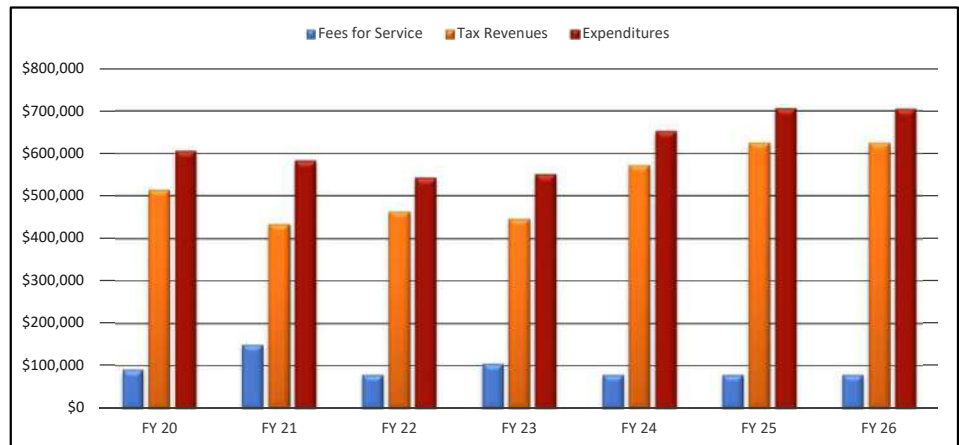
6487 - Facilities Support Charges

Total **EXPENDITURES**:

Performance Ratio

Total Local, Federal, and State Revenues / Total Expenditures

15% 26% 15% 19% 12% 11% 11%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

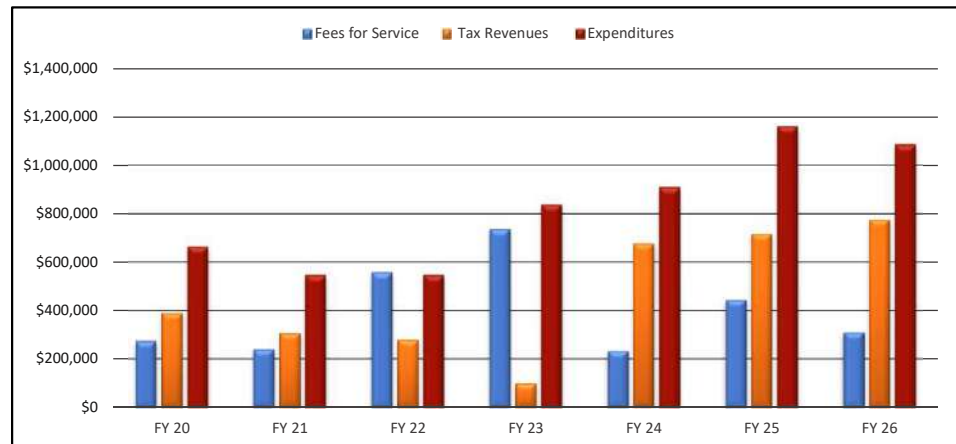
Center Safe & Secure Schools

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES - Local, State, and Federal							
5720 - Local Rev-Schl Districts	\$ 273,803	\$ 239,982	\$ 556,782	\$ 735,326	\$ 232,556	\$ 443,592	\$ 308,729
5740 - Local Revenue-Other	-	-	-	-	-	-	-
	273,803	239,982	556,782	735,326	232,556	443,592	308,729
REVENUES - Tax Revenues							
5710 - Local Property Taxes	389,396	306,628	278,794	100,249	676,117	716,317	775,384
Total REVENUES:	663,198	546,610	835,576	835,576	908,673	1,159,909	1,084,113

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	390,003	363,307	359,766	581,721	800,054	879,318	803,289
6200 - Contracted Services	210,432	125,819	128,389	147,209	7,184	140,710	140,710
6300 - Supplies & Materials	18,032	15,063	5,669	28,948	10,302	50,690	47,690
6400 - Other Operating Costs	28,835	28,438	38,833	62,173	71,321	68,750	71,750
6600 - Capital Assets	-	-	-	-	-	-	-
	647,302	532,626	532,656	820,051	888,861	1,139,468	1,063,439
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	15,896	13,984	14,704	15,525	19,812	20,441	20,674
Total EXPENDITURES:	\$ 663,198	\$ 546,610	\$ 547,359	\$ 835,576	\$ 908,673	\$ 1,159,909	\$ 1,084,113

Performance Ratio 41% 44% 102% 88% 26% 38% 28%

Total Local, Federal, and State Revenues / Total Expenditures



HARRIS COUNTY DEPARTMENT OF EDUCATION Budget Trend Analysis for Fiscal Year 2025-2026

Center for Educator Success

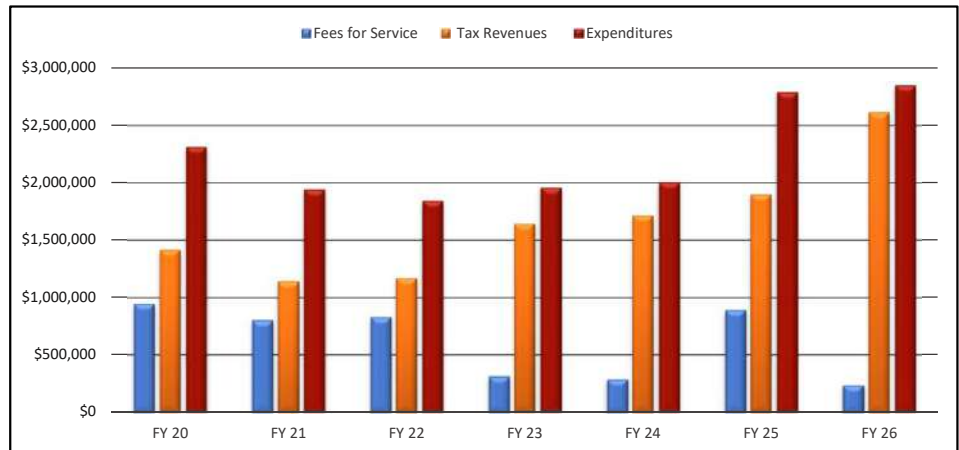
(Historical data compiled from TLC & ECA ledgers)

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State, and Federal							
5720 - Local Rev-Schl Districts	\$ 918,489	\$ 764,247	\$ 772,710	\$ 233,453	\$ 256,937	\$ 855,324	\$ 175,400
5730 - Local Rev-Other Entities	\$ 24,412	\$ 34,931	\$ 51,889	\$ 76,370	\$ 32,485	\$ 35,000	\$ 61,000
5740 - Local Revenue-Other	\$ 5,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -
	948,401	804,178	829,599	314,823	289,422	890,324	236,400
REVENUES - Tax Revenues							
5710 - Local Property Taxes	1,418,953	1,143,530	1,167,001	1,643,963	\$ 1,716,785	\$ 1,900,283	2,614,940
Total REVENUES :	2,367,354	1,947,708	1,996,599	1,958,786	2,006,207	2,790,607	2,851,340

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	\$ 1,683,446	\$ 1,479,502	\$ 1,411,898	\$ 1,491,377	1,648,932	1,932,450	1,992,554
6200 - Contracted Services	\$ 288,890	\$ 239,857	\$ 149,315	\$ 162,740	88,851	361,306	379,206
6300 - Supplies & Materials	\$ 95,242	\$ 97,077	\$ 106,678	\$ 66,968	53,973	163,502	153,421
6400 - Other Operating Costs	\$ 200,249	\$ 80,779	\$ 109,885	\$ 167,803	156,983	278,277	270,458
	2,267,826	1,897,214	1,777,776	1,888,888	1,948,739	2,735,535	2,795,639
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	46,008	46,994	66,200	69,898	57,468	55,072	55,701
Total EXPENDITURES :	\$ 2,313,834	\$ 1,944,208	\$ 1,843,976	\$ 1,958,786	\$ 2,006,207	\$ 2,790,607	\$ 2,851,340

Performance Ratio 41% 41% 45% 16% 14% 32% 8%

Total Local, Federal, and State Revenues / Total Expenditures



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

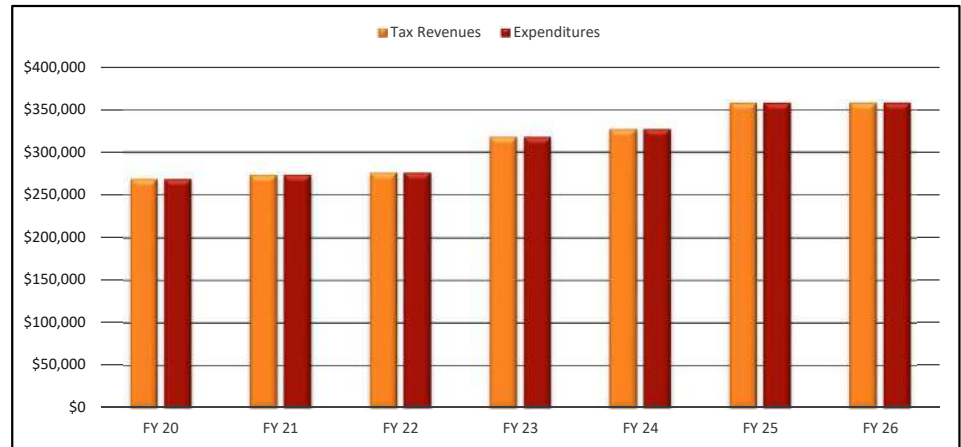
Chief of Staff

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Tax Revenues							
5710 - Local Property Taxes	\$ 269,039	\$ 273,568	\$ 276,166	\$ 318,001	\$ 327,178	\$ 357,775	\$ 358,103
Total REVENUES:	269,039	273,568	276,166	318,001	327,178	357,775	358,103

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	250,734	263,066	268,364	304,243	316,339	329,157	329,397
6200 - Contracted Services	457	915	915	702	230	1,220	1,220
6300 - Supplies & Materials	7,912	1,289	729	2,219	1,675	1,320	1,320
6400 - Other Operating Costs	5,209	3,747	1,257	5,662	4,101	18,359	18,359
	264,312	269,017	271,265	312,826	322,345	350,056	350,296
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	4,727	4,551	4,901	5,175	4,833	7,719	7,807
Total EXPENDITURES:	\$ 269,039	\$ 273,568	\$ 276,166	\$ 318,001	\$ 327,178	\$ 357,775	\$ 358,103

Sustainability Ratio

Local Property Taxes / Expenditures 100% 100% 100% 100% 100% 100%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Education Foundation

REVENUES

REVENUES - Tax Revenues

5710 - Local Property Taxes

Total **REVENUES**:

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
\$ -	\$ -	\$ -	\$ 600,083	\$ 200,000	\$ 200,000	\$ 300,000
-	-	-	600,083	200,000	200,000	300,000

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures

6200 - Contracted Services

6300 - Supplies & Materials

6400 - Other Operating Costs

EXPENDITURES - Facilities

6487 - Facilities Support Charges

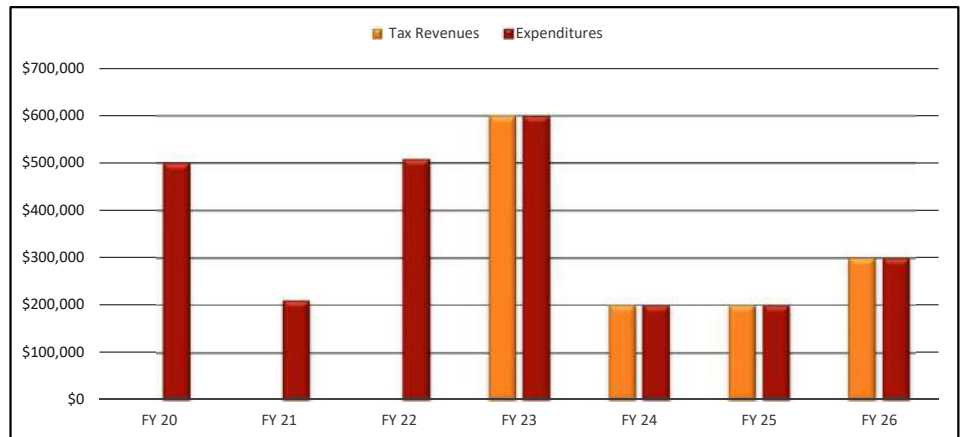
Total **EXPENDITURES**:

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
-	-	-	-	-	-	-
-	8,772	407,074	450,083	50,000	-	300,000
500,600	200,000	101,300	150,000	150,000	-	-
-	1,772	-	-	-	200,000	-
500,600	210,544	508,374	600,083	200,000	200,000	300,000
-	-	-	-	-	-	-
\$ 500,600	\$ 210,544	\$ 508,374	\$ 600,083	\$ 200,000	\$ 200,000	\$ 300,000

Sustainability Ratio

Local Property Taxes / Expenditures

0% 0% 0% 0% 0% 100% 100%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Community Development

REVENUES

REVENUES - Tax Revenues

5710 - Local Property Taxes

Total **REVENUES:**

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
\$ -	\$ -	\$ -	\$ 113,732	\$ 111,081	\$ 147,007	\$ 147,295
-	-	-	113,732	111,081	147,007	147,295

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures

6200 - Contracted Services

6300 - Supplies & Materials

6400 - Other Operating Costs

EXPENDITURES - Facilities

6487 - Facilities Support Charges

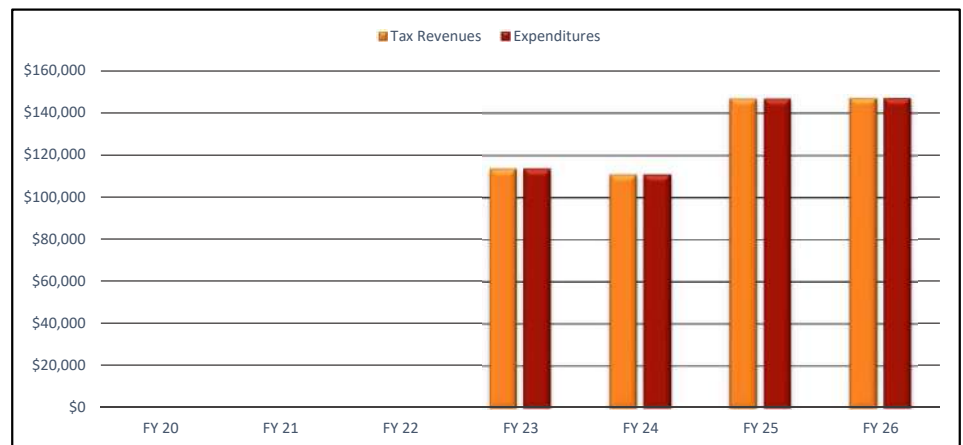
Total **EXPENDITURES:**

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
-	-	-	107,957	105,760	123,933	124,186
-	-	-	500	-	-	-
-	-	-	1,542	210	1,500	1,500
-	-	-	3,734	5,111	18,500	18,500
-	-	-	113,732	111,081	143,933	144,186
-	-	-	-	-	3,074	3,109
\$ -	\$ -	\$ -	\$ 113,732	\$ 111,081	\$ 147,007	\$ 147,295

Sustainability Ratio

Local Property Taxes / Expenditures

0% 0% 0% 0% 0% 100% 100%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

CASE Local

REVENUES

REVENUES - Local, State, and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5720 - Local Rev-Schl Districts	\$ 89,994	\$ 87,566	\$ 83,400	\$ 79,327	\$ 81,363	\$ 78,500	\$ 54,000
5730 - Local Rev-Ecobot	-	7,182	160	934	3,875	2,000	1,000
5740 - Local Revenue-Other	-	2,445	-	-	-	-	-
5790 - Local Rev-Local Grants	-	-	-	-	-	-	-
	89,994	97,192	83,560	80,261	85,238	80,500	55,000

REVENUES - Tax Revenues

5710 - Local Property Taxes	582,112	596,828	676,334	687,434	729,259	830,335	828,777
Total REVENUES:	672,106	694,020	759,894	767,695	814,497	910,835	883,777

EXPENDITURES

EXPENDITURES before Facilities

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
6100 - Payroll Expenditures	255,726	316,116	303,691	376,681	306,249	338,366	334,769
6200 - Contracted Services	283,121	295,263	279,740	279,483	227,864	318,430	270,700
6300 - Supplies & Materials	53,516	41,140	37,407	4,836	45,906	16,480	19,380
6400 - Other Operating Costs	101,656	107,376	94,942	106,695	103,918	102,860	122,690
	694,020	759,895	715,780	767,695	683,937	776,136	747,539

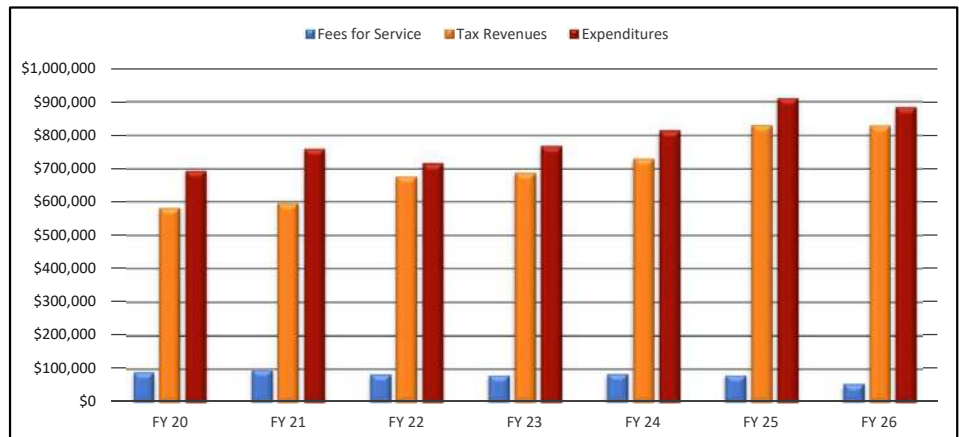
EXPENDITURES - Facilities

6487 - Facilities Support Charges	-	-	-	-	130,560	134,699	136,238
Total EXPENDITURES:	\$ 694,020	\$ 759,895	\$ 715,780	\$ 767,695	\$ 814,497	\$ 910,835	\$ 883,777

Performance Ratio

Total Local, Federal, and State Revenues / Total Expenditures

13% 13% 12% 10% 10% 9% 6%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Facilities Support Services

REVENUES

REVENUES - Local, State, and Federal

5790 - Local Revenue

Total **REVENUES**:

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
4,957,533	5,603,310	5,697,952	6,175,926	6,620,302	6,830,194	6,920,429
\$ 4,957,533	\$ 5,603,310	\$ 5,697,952	\$ 6,175,926	\$ 6,620,302	\$ 6,830,194	\$ 6,920,429

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures

6200 - Contracted Services

6300 - Supplies & Materials

6400 - Other Operating Costs

6600 - Capital Assets

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
2,631,243	2,762,315	2,961,052	3,092,398	3,313,763	3,284,771	3,375,006
1,505,222	1,870,777	1,582,300	1,730,680	1,651,969	1,849,853	1,805,231
271,732	307,357	472,544	414,708	408,570	300,337	349,040
539,728	662,861	674,167	912,064	1,246,000	1,395,233	1,384,152
9,608	-	7,890	26,076	-	-	7,000
4,957,533	5,603,310	5,697,952	6,175,926	6,620,302	6,830,194	6,920,429

EXPENDITURES - Facilities

6487 - Facilities Support Charges

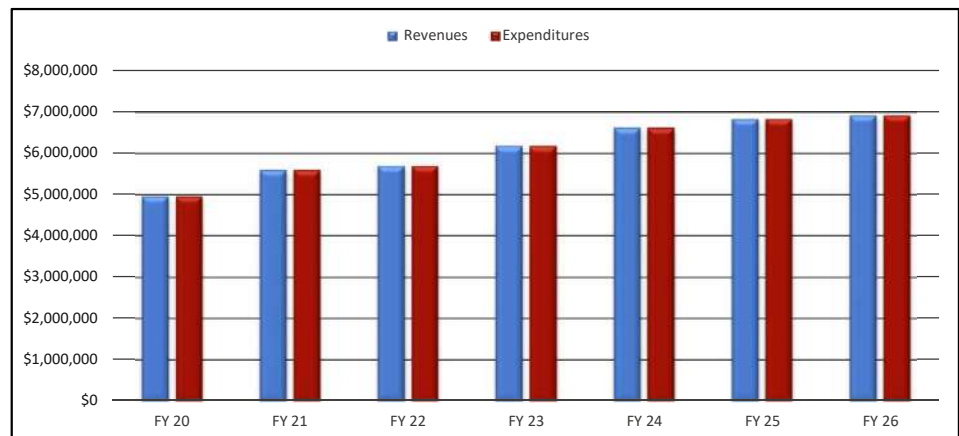
Total **EXPENDITURES**:

-	-	-	-	-	-	-
\$ 4,957,533	\$ 5,603,310	\$ 5,697,952	\$ 6,175,926	\$ 6,620,302	\$ 6,830,194	\$ 6,920,429

Sustainability Ratio

Local Revenue / Expenditures

100% 100% 100% 100% 100% 100% 100%





Harris County Department of Education
Facility Charges FY2026

Floor	Division	Division Code	Square Footage	Cost per Square Footage	Yearly Square Footage Charges
6300: 1st Floor	1st Floor Total Square Footage		19,350		
	Business	050	4,061	\$ 8.64	\$ 35,070
	Human Resources	030	2,290	\$ 8.64	\$ 19,776
	Facilities Support	098	432	\$ 8.64	\$ 3,731
	Technology 1st Floor Server Room	090	612	\$ 8.64	\$ 5,285
	Conference Rooms	098	2,880	\$ 8.64	\$ 24,871
	Storage (Facilities)	098	120	\$ 8.64	\$ 1,036
	Common (Lobby, Breakroom, RR, Garage Lobby, Corridors)	098	8,955	\$ 8.64	\$ 77,334
6300: 2nd Floor	2nd Floor Total Square Footage		17,046		
	Chief Communication Officer	093	368	\$ 8.64	\$ 3,178
	Communications	925	2,375	\$ 8.64	\$ 20,510
	Purchasing	950	2,540	\$ 8.64	\$ 21,935
	Technology 2nd Floor only	090	5,384	\$ 8.64	\$ 46,495
	Chief of Staff	094	320	\$ 8.64	\$ 2,763
	Storage (Facilities)	098	264	\$ 8.64	\$ 2,280
	Conference Room	098	318	\$ 8.64	\$ 2,746
	Common (Lobby, Breakroom, RR, Corridors)	098	5,477	\$ 8.64	\$ 47,298
6300: 3rd Floor	3rd Floor Total Square Footage		16,570		
	Center for Education and Success	301	4,450	\$ 8.64	\$ 38,429
	Head Start	901	5,720	\$ 8.64	\$ 49,397
	Meeting Rooms	098	610	\$ 8.64	\$ 5,268
	Storage (Facilities)	098	30	\$ 8.64	\$ 259
	Privacy Area (Human Resource)	030	110	\$ 8.64	\$ 950
	Conference Rooms	098	572	\$ 8.64	\$ 4,940
	Common (Lobby, Breakroom, RR, Corridors)	098	5,078	\$ 8.64	\$ 43,853
6300: 4th Floor	4th Floor Total Square Footage		16,569		
	Asst Supt Academic Support	011	583	\$ 8.64	\$ 5,035
	Asst Supt Education & Enrichment	012	747	\$ 8.64	\$ 6,451
	Schools Division	501	990	\$ 8.64	\$ 8,549
	Head Start 4th Floor	901	2,200	\$ 8.64	\$ 18,999
	Superintendent's Office	001	902	\$ 8.64	\$ 7,789
	Center for Grants Development	923	1,369	\$ 8.64	\$ 11,822
	Board Room	010	2,416	\$ 8.64	\$ 20,864
	Board Secretary (Board Of Trustees)	010	90	\$ 8.64	\$ 777
	Board Conference Room	921	360	\$ 8.64	\$ 3,109
	Control Room (Communications)	925	132	\$ 8.64	\$ 1,140
	Chief Of Staff	094	584	\$ 8.64	\$ 5,043
	Superintendent Conference Room	010	413	\$ 8.64	\$ 3,567
	Storage (Facilities)	098	68	\$ 8.64	\$ 587
	Common (Lobby, Breakroom, RR, Corridors)	098	5,715	\$ 8.64	\$ 49,354
	Total Common Space (all floors)		25,225		
	TOTAL 6300 Irvington		69,535		\$ 600,490

NPO: 1st Floor	Records Management (Warehouse)	954	123,200	\$ 8.64	\$ 1,063,931
	Records Management (Office)	954	3,200	\$ 8.64	\$ 27,635
	CASE	922	7,840	\$ 8.64	\$ 67,705
	Conference Rooms	098	7,200	\$ 8.64	\$ 62,178
	Facilities Support (Warehouse)	098	22,500	\$ 8.64	\$ 194,306
	Facilities Support (Office)	098	400	\$ 8.64	\$ 3,454
NPO:	Adult Ed	201	7,192	\$ 8.64	\$ 62,109
	Superintendent's Office/Human Resource Satalite	001	576	\$ 8.64	\$ 4,974
	Facilities Support (JP: Office, Conference, Storage)	083	5,332	\$ 8.64	\$ 46,046
	Facilities Support (Rich, Laura, Javier)	098	2,351	\$ 8.64	\$ 20,303
	Facilities- Construction	086	608	\$ 8.64	\$ 5,251
	Choice Partners	711	8,153	\$ 8.64	\$ 70,408
	Center for Safe Schools	005	2,394	\$ 8.64	\$ 20,674
	Client Engagement	092	881	\$ 8.64	\$ 7,608
	Therapy Services	111	8,160	\$ 8.64	\$ 70,468
	CASE	922	7,936	\$ 8.64	\$ 68,534
	Research & Evaluation	924	924	\$ 8.64	\$ 7,979
	Technology (Help Desk)	098	572	\$ 8.64	\$ 4,940
	Vacant 2nd Floor	098	36,828	\$ 8.64	\$ 318,039
	Common (All floors)	098	126,353	\$ 8.64	\$ 1,091,159
	Total Occupied SF		246,247		\$ 3,217,700
	Total NPO		372,600		\$ 4,308,859
	New Adult Ed Center	201	52,800	\$ 8.64	\$ 455,970
	Fortis Academy	800	20,057	\$ 8.64	\$ 173,208
	Highpoint East High School	970	27,280	\$ 8.64	\$ 235,585
	Highpoint East Middle School	970	18,000	\$ 8.64	\$ 155,444
	New Highpoint East Middle School	970	21,212	\$ 8.64	\$ 183,183
	ABS East (3,567 common)	131	39,850	\$ 8.64	\$ 344,137
	New ABS East	131	43,000	\$ 8.64	\$ 371,339
	Old ABS West (1,596 common)	098	21,251	\$ 8.64	\$ 183,519
	New ABS West	132	47,970	\$ 8.64	\$ 414,259
	600 Crosstimbers Records	098	18,000	\$ 8.64	\$ 155,444
	600 Crosstimbers Print Shop	098	16,500	\$ 8.64	\$ 142,491
	619 King St	098	1,410	\$ 8.64	\$ 12,176
	6311 Irvington	098	8,400	\$ 8.64	\$ 72,541
	3813 Caplin St	098	16,500	\$ 8.64	\$ 142,491
	Science Lab (Reid St)	301	2,000	\$ 8.64	\$ 17,272
	709 Melbourne	901	5,000	\$ 8.64	\$ 43,179
	Total Other Buildings		359,230		\$ 3,102,239
	TOTAL ALL BUILDINGS		801,365		\$ 6,920,429
	Facility Charges Budgeted FY26		6,920,429		
	Total Square Feet		801,365		
	Cost per Sq. Ft.		8.64		

* Information updated by field verification, scaling from architectural drawings or Google maps, and/or comparing to current HCAD data.
Cost per Sq. Ft. Y yearly square footage charges were not verified by Facilities

Michelle Williams, Ph.D., Executive Director

Joe Carreon, Construction Director

HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Choice Partners

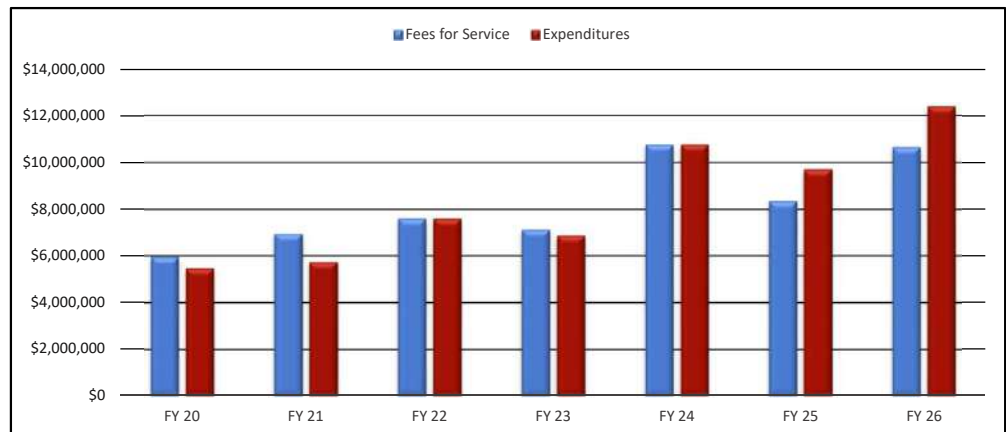
	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State, and Federal							
5720 - Local Rev-Schl Districts	\$ 5,921,174	\$ 6,924,043	\$ 7,544,790	\$ 7,073,355	\$ 10,709,083	\$ 8,298,177	\$ 10,614,990
5740 - Local Revenue-Other	31,506		35,875	35,009	45,000	35,000	29,000
Total REVENUES:	5,952,680	6,924,043	7,580,665	7,108,364	10,754,083	8,333,177	10,643,990

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	1,438,371	1,677,946	1,591,964	1,636,224	1,813,378	2,069,321	2,492,055
6200 - Contracted Services	264,157	505,190	382,624	500,644	501,501	940,050	983,129
6300 - Supplies & Materials	43,561	190,690	52,607	62,747	76,308	134,620	105,320
6400 - Other Operating Costs	135,423	359,220	455,169	291,519	330,036	1,145,767	1,131,600
6600 - Capital Assets	17,261	-	-	-	-	-	-
8900 - Other Uses	3,490,423	2,927,240	5,028,649	4,294,308	7,965,387	5,333,961	7,614,748
	5,389,196	5,660,286	7,511,013	6,785,441	10,686,610	9,623,719	12,326,852
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	63,485	68,094	69,652	69,652	67,473	69,612	70,408
Total EXPENDITURES:	\$ 5,452,681	\$ 5,728,380	\$ 7,580,665	\$ 6,855,093	\$ 10,754,083	\$ 9,693,331	\$ 12,397,260

Performance Ratio*

*Total Transfer to General Fund / Total Revenue

59% 42% 66% 60% 74% 64% 72%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Facility - Construction Services

REVENUES

REVENUES - Tax Revenues

5710 - Local Property Taxes

Total **REVENUES**:

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
\$ 166,604	\$ 163,761	\$ 164,603	\$ 209,839	\$ 232,822	\$ 275,727	\$ 255,162
166,604	163,761	164,603	209,839	232,822	275,727	255,162

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures

6200 - Contracted Services

6300 - Supplies & Materials

6400 - Other Operating Costs

EXPENDITURES - Facilities

6487 - Facilities Support Charges

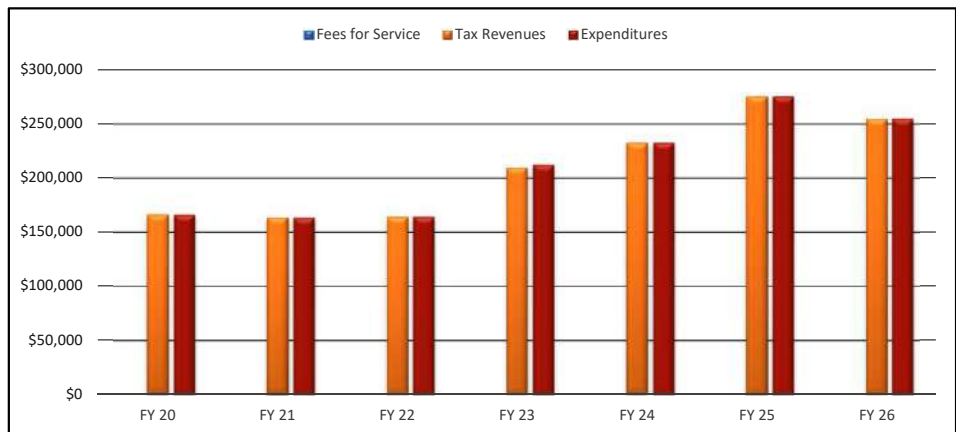
Total **EXPENDITURES**:

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
159,978	156,552	156,003	201,105	225,434	249,436	228,811
2,031	2,131	1,975	4,542	2,356	8,000	8,000
930	-	1,523	1,608	-	2,900	2,900
548	-	-	-	-	10,200	10,200
163,487	158,683	159,501	207,254	227,790	270,536	249,911
3,117	5,078	5,102	5,388	5,032	5,191	5,251
\$ 166,604	\$ 163,761	\$ 164,603	\$ 212,642	\$ 232,822	\$ 275,727	\$ 255,162

Sustainability Ratio

Local Property Taxes / Expenditures

100% 100% 100% 99% 100% 100% 100%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Facility Support Local Construction

(Capital Project Fund 695)

REVENUES

REVENUES - Local, State, and Federal

5615 - Transfer In

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
\$ 405,614 \$ 756,317 \$ 1,821,705 \$ 1,951,300 \$ - \$ - \$ 934,560							
405,614 756,317 1,821,705 1,951,300 - - 934,560							
REVENUES - Tax Revenues							
5710 - Local Property Taxes	-	-	-	-	-	-	-
Total REVENUES:	405,614	756,317	1,821,705	1,951,300	-	-	934,560

EXPENDITURES

EXPENDITURES before Facilities

6200 - Contracted Services

6300 - Supplies & Materials

6400 - Other Operating Costs

6600 - Capital Assets

Total EXPENDITURES:

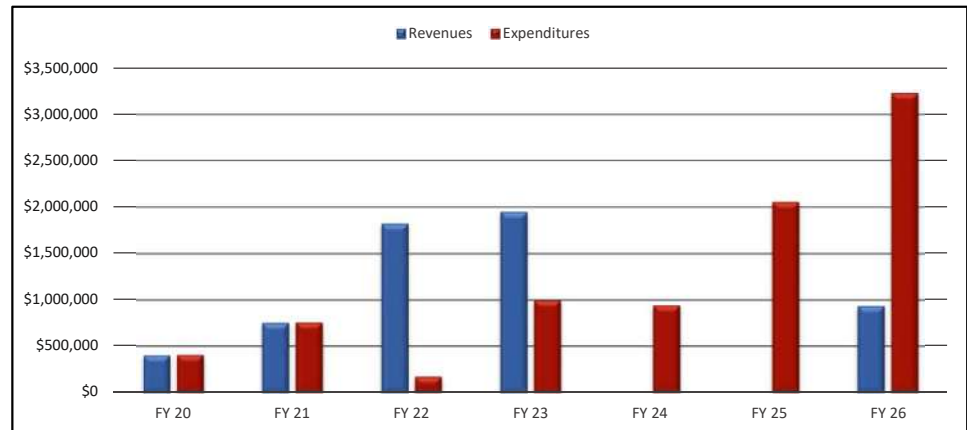
	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
25,364 66,138 154,104 17,506 16,000 95,082 2,298,002							
7,536 - 6,899 15,125 147,595 139,915 -							
372,714 690,179 - - 697 - -							
- - 9,672 963,582 775,747 1,820,764 934,560							
\$ 405,614 \$ 756,317 \$ 170,675 \$ 996,214 \$ 940,040 \$ 2,055,761 \$ 3,232,562							

Sustainability Ratio

Local Property Taxes / Expenditures

100% Support Division by General Fund

100% 100% 100% 100% 100% 100% 100%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Records Mgmt. Services

REVENUES

REVENUES - Local, State, and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5720 - Local Rev-Schl Districts	\$ 1,803,988	\$ 1,732,472	\$ 1,835,581	\$ 1,711,261	\$ 1,747,386	\$ 1,925,400	\$ 2,108,750
5615 - Transfer In - Choice	-	-	-	-	-	-	-
5740 - Local Revenue-Other	64,796	49,118	54,841	65,922	67,683	80,000	80,000.00
	1,868,784	1,781,591	1,890,422	1,777,183	1,815,069	2,005,400	2,188,750

REVENUES - Tax Revenues

5710 - Local Property Taxes	-	94,072	79,056	228,658	253,569	505,538	372,201
Total REVENUES:	\$ 1,868,784	1,875,662	1,969,478	2,005,841	2,068,638	2,510,938	2,560,951

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures	862,935	873,159	881,977	941,526	1,044,063	1,089,430	1,101,186
6200 - Contracted Services	77,933	118,364	177,282	132,362	81,305	156,576	105,500
6300 - Supplies & Materials	146,381	138,799	156,962	148,957	164,035	195,481	214,500
6400 - Other Operating Costs	1,328	808	262	1,274	11,310	8,243	8,200
6600 - Capital Assets	-	12,600	-	14,165	11,593	65,000	40,000
	1,088,577	1,143,729	1,216,483	1,238,285	1,312,306	1,514,730	1,469,386

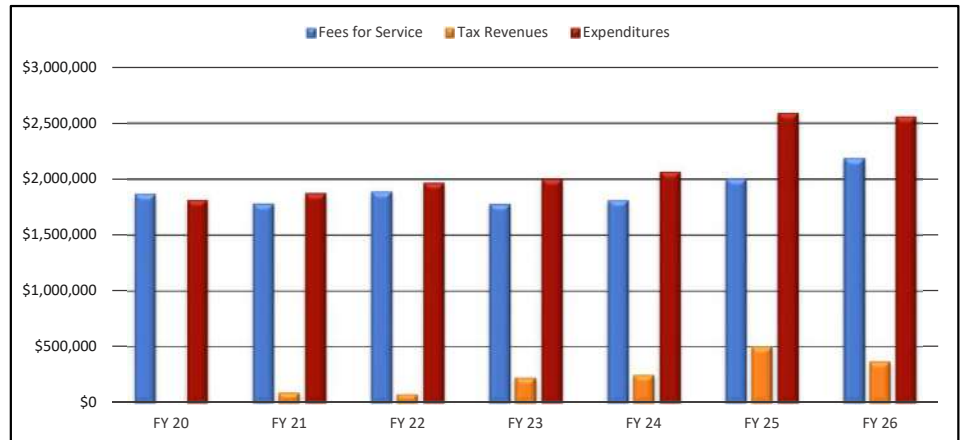
EXPENDITURES - Facilities

6487 - Facilities Support Charges	730,370	731,933	752,995	767,556	756,332	1,079,231	1,091,565
Total EXPENDITURES:	\$ 1,818,947	\$ 1,875,662	\$ 1,969,478	\$ 2,005,841	\$ 2,068,638	\$ 2,593,961	\$ 2,560,951

Performance Ratio

Total Local, Federal, and State Revenues / Total Expenditures

103% 95% 96% 89% 88% 77% 85%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Business Support Services

REVENUES

REVENUES - Local, State, and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5720 - Local Rev-Schl Districts	\$ 1,628	\$ 54,068	\$ 245,754	\$ 167,483	713,854	322,035	152,000
5730 - Local Rev-Other Entities	340	-	-	-	-	-	-
5740 - Local Revenue-Other	2,622	1,030	-	-	8,825	-	-
5890 - State Rev - Shared Services	-	-	-	-	-	-	-
5990 - Fed Rev - Indirect Costs	444,132	444,132	528,045	685,526	609,136	657,139	673,804
	448,722	499,231	773,799	853,009	1,331,814	979,174	825,804

REVENUES - Tax Revenues

5710 - Local Property Taxes	1,284,514	1,189,810	1,198,598	981,349	897,319	1,619,594	1,632,743
Total REVENUES:	\$ 1,733,236	1,689,041	1,972,397	1,834,358	2,229,134	2,598,768	2,458,547

EXPENDITURES

EXPENDITURES before Facilities

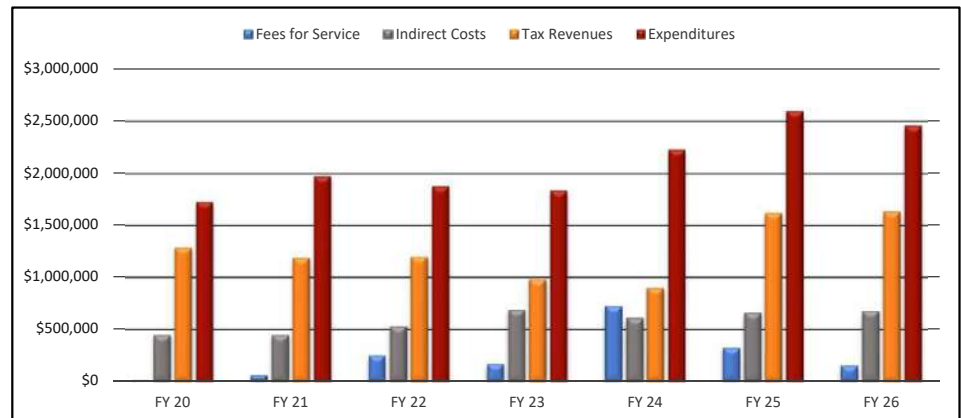
	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
6100 - Payroll Expenditures	1,191,499	1,361,694	1,326,837	1,371,940	1,522,799	1,935,634	1,854,027
6200 - Contracted Services	395,502	461,478	392,100	294,756	536,595	495,293	423,731
6300 - Supplies & Materials	45,185	64,147	47,691	56,372	30,799	50,250	50,250
6400 - Other Operating Costs	59,918	52,100	72,251	70,670	101,003	83,942	95,469
6600 - Capital Assets	-	-	-	-	-	-	-
	1,692,104	1,939,419	1,838,879	1,793,738	2,191,197	2,565,119	2,423,477

EXPENDITURES - Facilities

6487 - Facilities Support Charges	34,249	32,978	38,470	40,620	37,937	33,649	35,070
Total EXPENDITURES:	\$ 1,726,353	\$ 1,972,397	\$ 1,877,349	\$ 1,834,358	\$ 2,229,134	\$ 2,598,768	\$ 2,458,547

Sustainability Ratio

Local Property Taxes / Expenditures	74%	60%	64%	53%	40%	62%	66%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

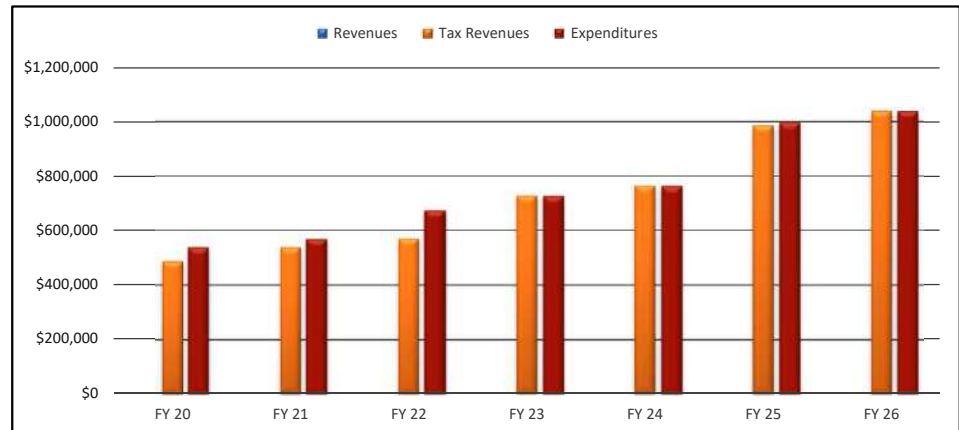
Procurement Services

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State and Federal							
5740 - Local Revenue-Other					\$ -	\$ 10,225	-
	-	-	-	-	-	10,225	-
REVENUES - Tax Revenues							
5710 - Local Property Taxes	488,358	538,984	569,876	728,248	764,597	986,845	1,040,633
Total REVENUES:	488,358	538,984	569,876	728,248	764,597	986,845	1,040,633

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	461,324	511,755	590,299	635,870	676,175	812,158	835,698
6200 - Contracted Services	19,571	18,657	26,738	22,394	26,823	45,300	41,900
6300 - Supplies & Materials	19,569	11,957	11,003	10,092	9,053	51,340	57,000
6400 - Other Operating Costs	26,397	15,834	22,128	33,839	28,215	66,585	84,100
	526,861	558,203	650,168	702,196	740,266	975,383	1,018,698
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	12,123	11,673	24,673	26,052	24,331	21,687	21,935
Total EXPENDITURES:	\$ 538,984	\$ 569,876	\$ 674,841	\$ 728,248	\$ 764,597	\$ 997,070	\$ 1,040,633

Sustainability Ratio

Local Property Taxes / Expenditures	91%	95%	84%	100%	100%	99%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Department Wide

REVENUES

REVENUES - Local, State, and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5610 - Other Sources	\$ 2,803,104	\$ 5,631,675	\$ 2,990,423	\$ 4,294,308	\$ 7,965,387	\$ 5,433,961	\$ 7,614,748
5730 - Local Rev-Other Entities	2,810	9,297	-	-	-	-	-
5740 - Local Revenue-Other	595,642	788,005	408,144	2,010,870	2,171,352	1,184,370	1,300,000
5790 - Local Grants - Indirect Costs	945	-	-	2,927	110,331	-	19,573
5930 - Other Federal Source	-	-	-	142,889	25,467	-	15,000
5990 - Fed Rev - Indirect Costs	-	101,989	139,883	-	(0)	-	2,818,390
	3,402,501	6,530,965	3,538,450	6,450,994	10,272,537	6,618,331	11,767,711

REVENUES - Tax Revenues

5710 - Local Property Taxes	6,910,967	6,385,994	5,839,207	5,587,585	7,072,227	4,372,541	4,241,777
Total REVENUES:	10,313,468	12,916,959	9,377,657	12,038,578	17,344,765	10,990,872	16,009,488

EXPENDITURES

EXPENDITURES before Facilities

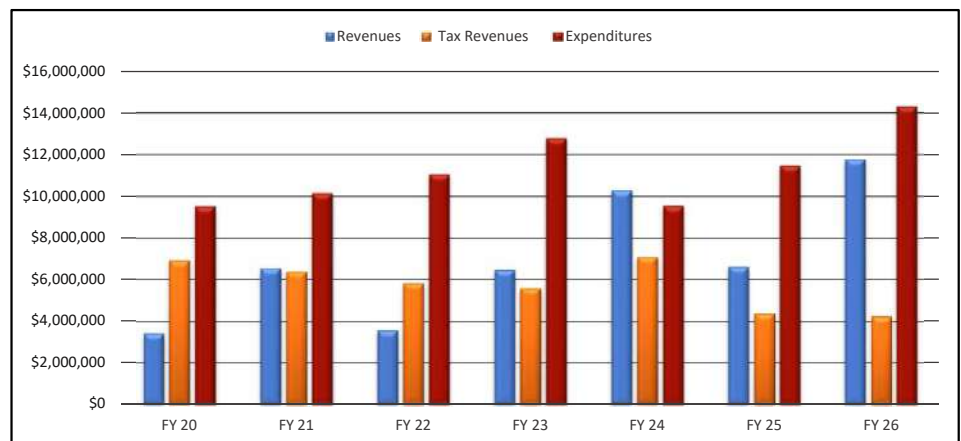
	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
6100 - Payroll Expenditures	-	-	-	-	-	53,183	1,153,410
6200 - Contracted Services	886,289	959,788	2,009,716	1,295,307	1,375,310	2,097,947	2,189,594
6300 - Supplies & Materials	36,814	143,573	87,761	135,326	95,261	825,859	1,611,589
6400 - Other Operating Costs	105,427	129,095	176,911	524,625	1,149,823	832,297	684,500
6600 - Capital Assets	11,709	-	-	-	-	-	-
8900 - Other Uses	5,829,097	6,272,885	5,797,906	7,446,979	4,036,296	5,060,256	5,955,076
	6,869,336	7,505,341	8,072,295	9,402,237	6,656,690	8,869,542	11,594,169

EXPENDITURES - Facilities

6487 - Facilities Support Charges	2,647,639	2,643,572	2,984,762	3,387,643	2,877,754	2,599,257	2,712,643
Total EXPENDITURES:	\$ 9,516,975	\$ 10,148,913	\$ 11,057,058	\$ 12,789,880	\$ 9,534,444	\$ 11,468,799	\$ 14,306,812

Sustainability Ratio

Local Property Taxes / Expenditures	73%	63%	53%	44%	74%	38%	30%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

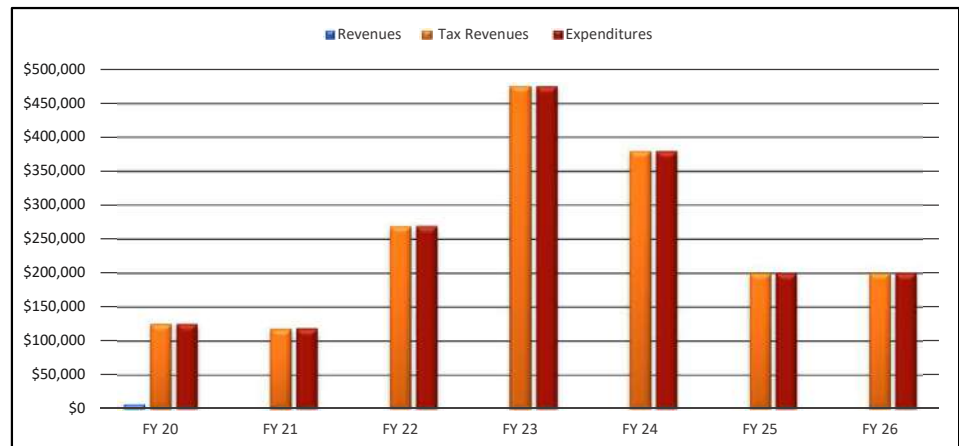
Retirement Leave Benefits Fund

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State, and Federal							
5610 - Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5740 - Local Revenue-Other	7,344	-	-	-	-	-	-
	7,344	-	-	-	-	-	-
REVENUES - Tax Revenues							
5710 - Local Property Taxes	117,488	118,233	269,275	475,565	379,701	200,000	200,000
Total REVENUES:	124,832	118,233	269,275	475,565	379,701	200,000	200,000

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	124,832	118,233	269,275	475,565	379,701	200,000	200,000
Total EXPENDITURES:	\$ 124,832	\$ 118,233	\$ 269,275	\$ 475,565	\$ 379,701	\$ 200,000	\$ 200,000

Sustainability Ratio

Local Property Taxes / Expenditures	94%	100%	100%	100%	100%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

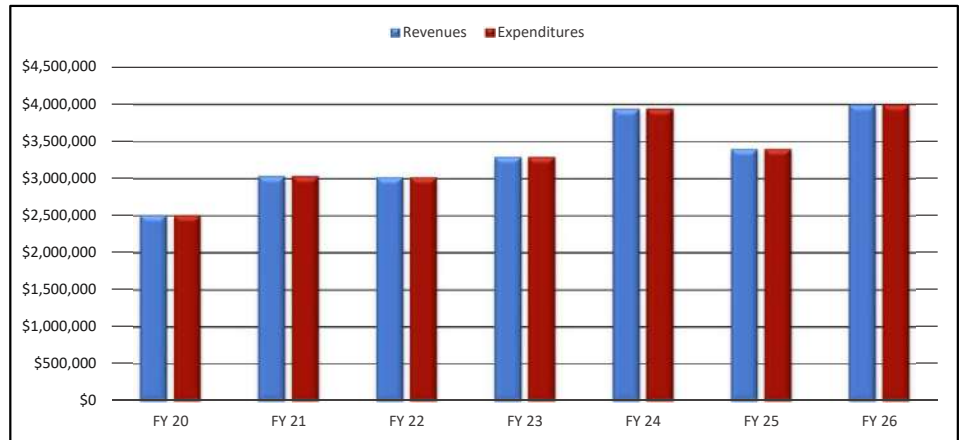
State TRS On Behalf Payments

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State, and Federal							
5830 - Revenue-Other TX Agencies	\$ 2,508,669	\$ 3,036,198	\$ 3,019,944	\$ 3,295,407	\$ 3,941,476	\$ 3,400,000	\$ 4,000,000
Total REVENUES:	2,508,669	3,036,198	3,019,944	3,295,407	3,941,476	3,400,000	4,000,000

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	2,508,669	3,036,198	3,019,944	3,295,407	3,941,476	3,400,000	4,000,000
Total EXPENDITURES:	2,508,669	3,036,198	3,019,944	3,295,407	3,941,476	3,400,000	4,000,000

Sustainability Ratio

Local Property Taxes / Expenditures	100%	100%	100%	100%	100%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

State TEA Employee Portion Health Insurance

REVENUES

REVENUES - Local, State, and Federal

5830 - Revenue-Other TX Agencies

Total **REVENUES**:

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
\$ 530,900	\$ 367,573	\$ 354,966	\$ 354,966	\$ 354,966	\$ 345,050	345,050
\$ 530,900	\$ 367,573	\$ 354,966	\$ 354,966	\$ 354,966	\$ 345,050	\$ 345,050

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures

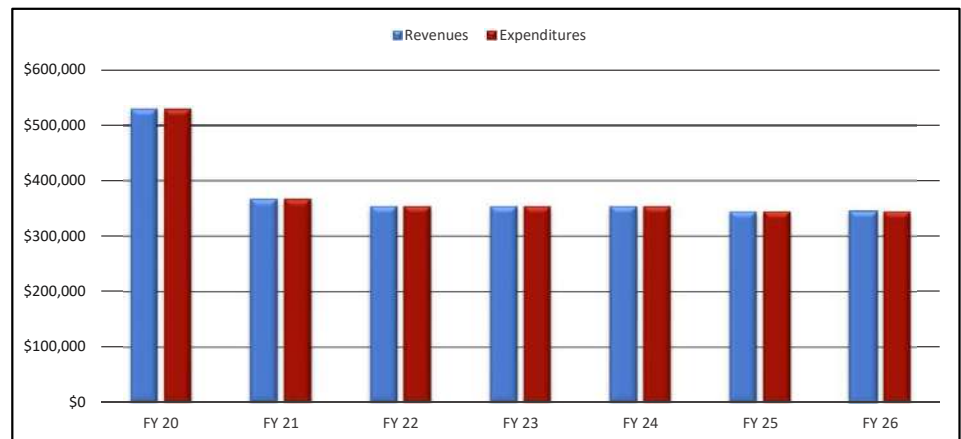
Total **EXPENDITURES**:

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
530,900	367,573	354,966	354,966	354,966	345,050	345,050
\$ 530,900	\$ 367,573	\$ 354,966	\$ 354,966	\$ 354,966	\$ 345,050	\$ 345,050

Sustainability Ratio

Local Property Taxes / Expenditures

100% 100% 100% 100% 100% 100%



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

ISF - Workers Compensation

REVENUES

REVENUES - Local, State and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5740 - Local Revenue - Other	\$ -	\$ 36,912	\$ 1,035		48,413	45,000	-
5759 - Local Revenue - Workers	252,081	248,628	349,991	391,972	460,026	505,000	575,000
Total REVENUES:	252,081	285,540	351,027	391,972	508,439	550,000	575,000

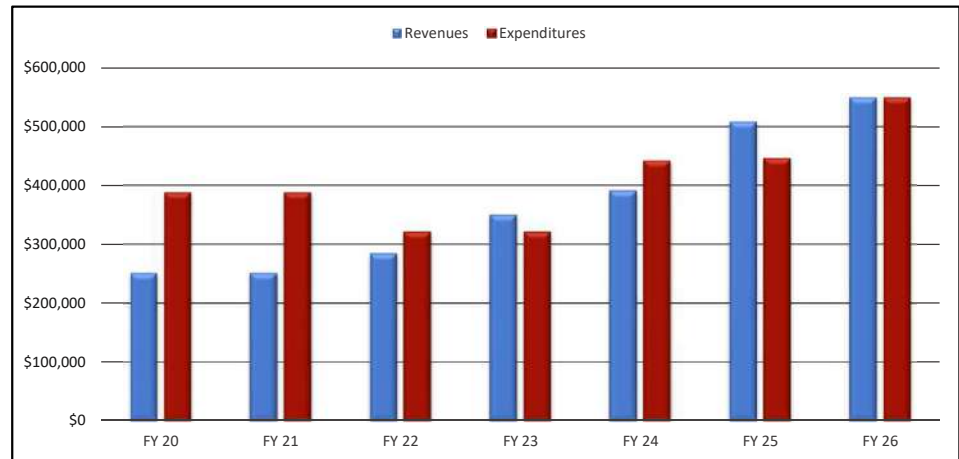
EXPENDITURES

EXPENDITURES before Facilities

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
6200 - Contracted Services	-	-	-	-	-	-	-
6400 - Other Operating Costs	388,885	322,522	322,522	442,233	447,038	550,000	575,000
Total EXPENDITURES:	\$ 388,885	\$ 322,522	\$ 322,522	\$ 442,233	\$ 447,038	\$ 550,000	\$ 575,000

Sustainability Ratio

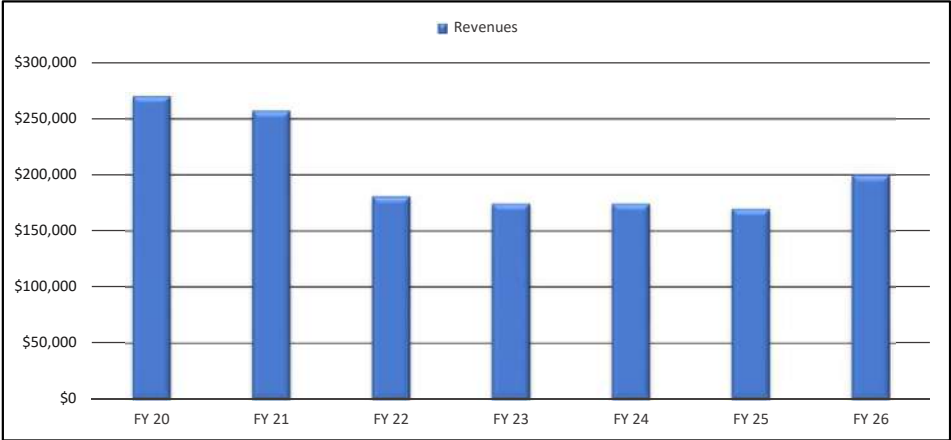
Local Property Taxes / Expenditures	0%	89%	109%	89%	114%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

State TEA Supplemental Compensation

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State, and Federal							
REVENUES - Tax Revenues							
5810 - State Revenues	\$ 270,803	\$ 257,561	\$ 181,043	\$ 174,834	\$ 174,834	\$ 169,950	200,000
Total REVENUES:	\$ 270,803	\$ 257,561	\$ 181,043	\$ 174,834	\$ 174,834	\$ 169,950	\$ 200,000



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

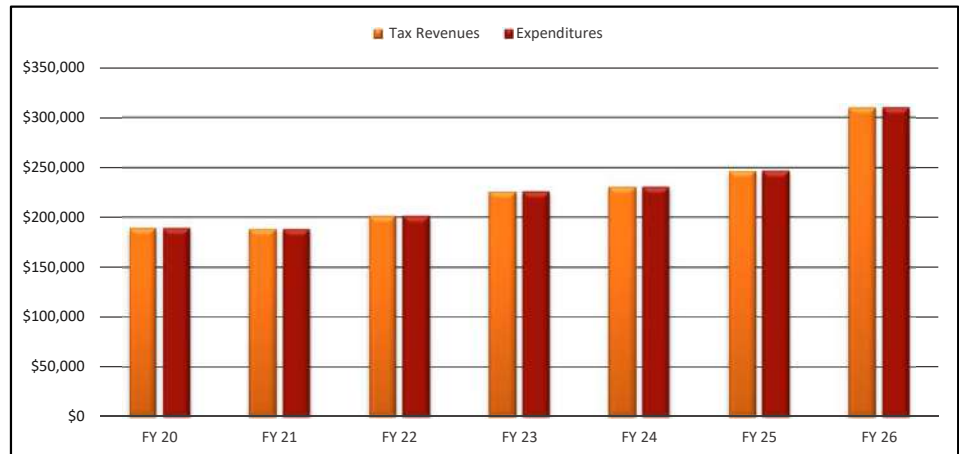
Chief Communications Officer

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Tax Revenues							
5710 - Local Property Taxes	\$ 189,376	\$ 188,352	\$ 201,302	\$ 225,880	\$ 230,624	\$ 246,703	\$ 310,185
Total REVENUES:	189,376	188,352	201,302	225,880	230,624	246,703	310,185

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	173,689	178,956	189,169	213,033	218,274	225,361	288,807
6200 - Contracted Services	1,459	457	710	4,515	953	1,500	1,500
6300 - Supplies & Materials	5,089	271	2,835	478	2,522	2,940	3,800
6400 - Other Operating Costs	6,160	5,800	5,500	4,593	5,829	13,760	12,900
	186,398	185,484	198,214	222,619	227,578	243,561	307,007
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	2,978	2,868	3,088	3,261	3,046	3,142	3,178
Total EXPENDITURES:	\$ 189,376	\$ 188,352	\$ 201,302	\$ 225,880	\$ 230,624	\$ 246,703	\$ 310,185

Sustainability Ratio

Local Property Taxes / Expenditures	100%	100%	100%	100%	100%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Technology Support Services

REVENUES

REVENUES - Local, State, and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5610 - Other Sources	\$ -	\$ 1,200	\$ -	\$ -	-	-	-
5720 - Local Rev-Schl Districts	9,850	17	-	-	-	-	-
5740 - Local Revenue-Other	-	-	-	-	35	-	-
5990 - Fed Rev - Indirect Costs	788,285	806,786	925,306	1,201,073	1,073,271	1,302,072	1,335,092
	798,135	808,003	925,306	1,201,073	1,073,306	1,302,072	1,335,092

REVENUES - Tax Revenues

5710 - Local Property Taxes	1,924,409	2,692,641	2,438,404	2,511,494	3,006,504	3,533,963	3,376,851
Total REVENUES:	2,722,544	3,500,644	3,363,710	3,712,567	4,079,810	4,836,035	4,711,943

EXPENDITURES

EXPENDITURES before Facilities

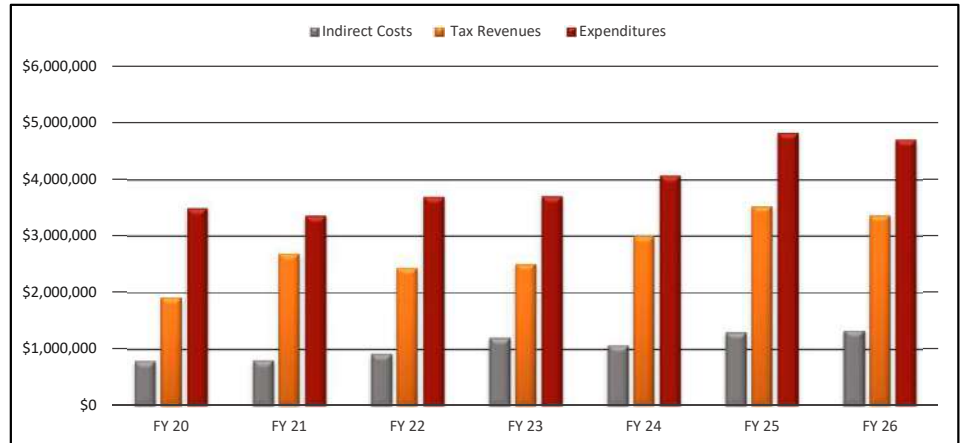
	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
6100 - Payroll Expenditures	1,901,864	2,006,889	2,293,889	2,341,355	2,688,470	3,118,780	2,941,103
6200 - Contracted Services	503,669	432,406	371,608	263,388	121,403	346,309	397,809
6300 - Supplies & Materials	778,898	752,882	932,015	978,459	1,095,372	1,206,101	1,243,901
6400 - Other Operating Costs	101,650	81,307	56,665	46,781	124,521	106,192	54,392
6600 - Capital Assets	165,626	43,106	-	29,000	-	7,458	22,958
	3,451,706	3,316,590	3,654,177	3,658,982	4,029,767	4,784,840	4,660,163

EXPENDITURES - Facilities

6487 - Facilities Support Charges	47,120	52,108	50,747	53,585	50,044	51,195	51,780
Total EXPENDITURES:	\$ 3,498,826	\$ 3,368,698	\$ 3,704,924	\$ 3,712,567	\$ 4,079,810	\$ 4,836,035	\$ 4,711,943

Sustainability Ratio

Local Property Taxes / Expenditures	55%	80%	66%	68%	74%	73%	72%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

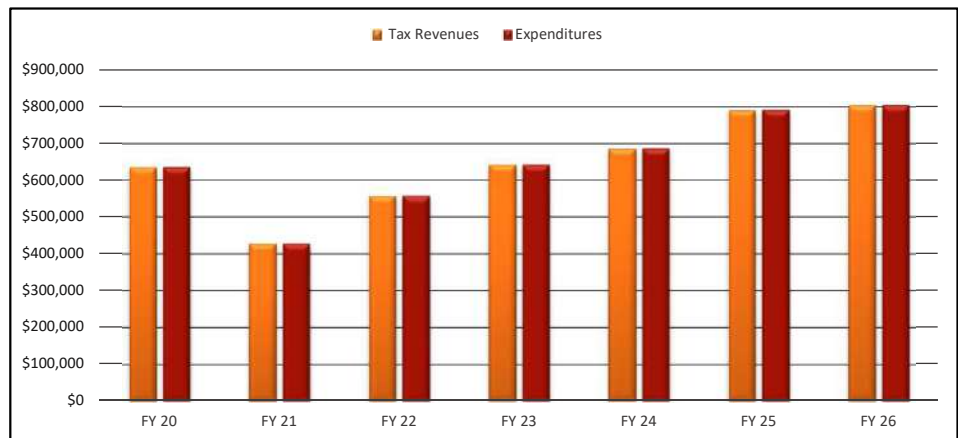
Client Engagement

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Tax Revenues							
5710 - Local Property Taxes	635,549	428,762	557,476	642,192	686,170	790,403	804,030
Total REVENUES:	635,549	428,762	557,476	642,192	686,170	790,403	804,030

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	507,403	330,337	433,214	515,882	553,204	619,052	632,593
6200 - Contracted Services	15,765	9,480	33,247	7,183	8,232	14,630	14,630
6300 - Supplies & Materials	22,381	12,979	12,201	13,990	16,344	19,860	39,160
6400 - Other Operating Costs	82,870	69,101	71,420	97,331	101,100	129,339	110,039
	628,419	421,897	550,082	634,385	678,880	782,881	796,422
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	7,130	6,865	7,394	7,807	7,291	7,522	7,608
Total EXPENDITURES:	\$ 635,549	\$ 428,762	\$ 557,476	\$ 642,192	\$ 686,170	\$ 790,403	\$ 804,030

Sustainability Ratio

Local Property Taxes / Expenditures	100%	100%	100%	100%	100%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

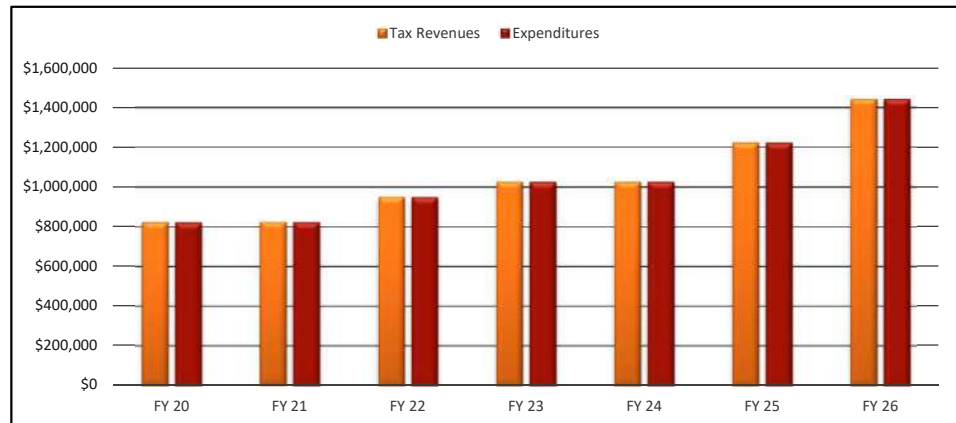
Communications

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Tax Revenues							
5710 - Local Property Taxes	823,409	824,796	951,545	1,026,740	1,224,240	1,481,510	1,445,138
Total REVENUES:	823,409	824,796	951,545	1,026,740	1,224,240	1,481,510	1,445,138

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	622,412	704,642	850,016	919,015	1,072,898	1,262,007	1,225,390
6200 - Contracted Services	77,344	33,819	7,262	6,310	20,345	39,616	90,616
6300 - Supplies & Materials	66,052	41,879	44,057	36,946	78,496	82,432	64,432
6400 - Other Operating Costs	38,631	26,190	30,540	43,697	33,103	76,050	43,050
	804,439	806,530	931,874	1,005,969	1,204,841	1,460,105	1,423,488
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	18,970	18,266	19,671	20,771	19,398	21,405	21,650
Total EXPENDITURES:	\$ 823,409	\$ 824,796	\$ 951,545	\$ 1,026,740	\$ 1,224,240	\$ 1,481,510	\$ 1,445,138

Sustainability Ratio

Local Property Taxes / Expenditures	100%	100%	100%	100%	100%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Human Resources

REVENUES

REVENUES - Local, State, and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5740 - Local Revenue-Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5890 - State Revenue-Shared Services	-	-	-	-	-	-	-
5990 - Fed Rev - Indirect Costs	264,943	290,669	323,210	377,594	335,246	417,021	427,596
	264,943	290,669	323,210	377,594	335,246	417,021	427,596

REVENUES - Tax Revenues

5710 - Local Property Taxes	779,340	798,044	851,797	965,227	938,448	1,042,446	986,644
Total REVENUES:	1,044,283	1,088,713	1,175,007	1,342,821	1,273,694	1,459,467	1,414,240

EXPENDITURES

EXPENDITURES before Facilities

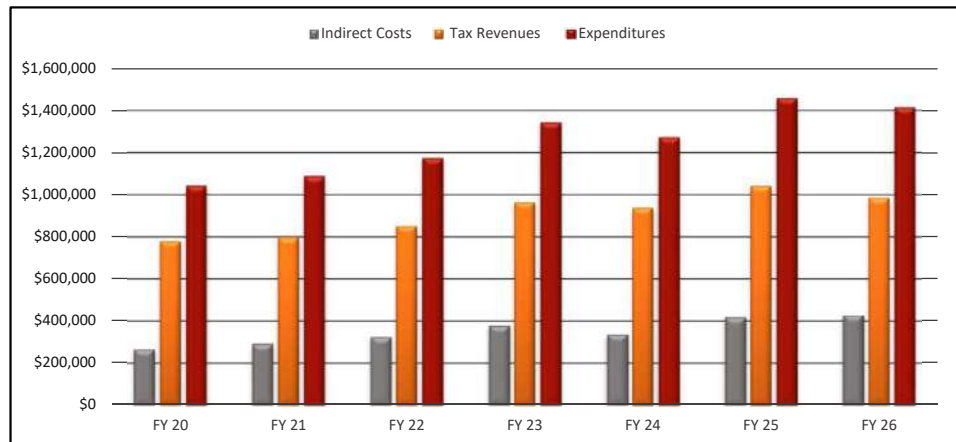
6100 - Payroll Expenditures	824,394	861,568	901,318	1,046,750	1,079,258	1,134,475	1,133,014
6200 - Contracted Services	86,539	109,832	64,764	64,483	54,653	56,900	38,400
6300 - Supplies & Materials	49,359	52,692	73,935	81,056	29,538	99,750	99,750
6400 - Other Operating Costs	61,583	43,044	113,547	127,891	89,100	147,850	122,350
	1,021,874	1,067,136	1,153,564	1,320,180	1,252,549	1,438,975	1,393,514

EXPENDITURES - Facilities

6487 - Facilities Support Charges	22,409	21,577	21,442	22,641	21,145	20,492	20,726
Total EXPENDITURES:	\$ 1,044,283	\$ 1,088,713	\$ 1,175,007	\$ 1,342,821	\$ 1,273,694	\$ 1,459,467	\$ 1,414,240

Sustainability Ratio

Local Property Taxes / Expenditures	75%	73%	72%	72%	74%	71%	70%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

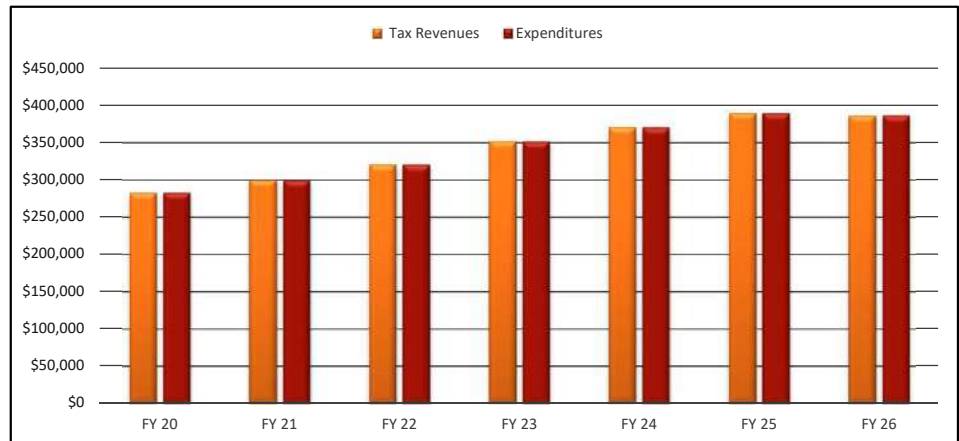
Assistant Superintendent Academic Support

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Tax Revenues							
5710 - Local Property Taxes	\$ 283,393	\$ 299,899	\$ 320,929	\$ 352,025	370,956	390,382	386,957
Total REVENUES:	283,393	299,899	320,929	352,025	370,956	390,382	386,957

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	263,930	278,803	292,871	321,895	333,521	349,966	346,484
6200 - Contracted Services	915	1,815	610	915	915	1,510	1,310
6300 - Supplies & Materials	239	1,631	411	781	7,206	3,450	4,678
6400 - Other Operating Costs	13,590	13,107	22,144	23,269	24,489	30,478	29,450
	278,674	295,356	316,036	346,859	366,131	385,404	381,922
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	4,719	4,543	4,893	5,166	4,825	4,978	5,035
Total EXPENDITURES:	\$ 283,393	\$ 299,899	\$ 320,929	\$ 352,025	\$ 370,956	\$ 390,382	\$ 386,957

Sustainability Ratio

Local Property Taxes / Expenditures	100%	100%	100%	100%	100%	100%	100%
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HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

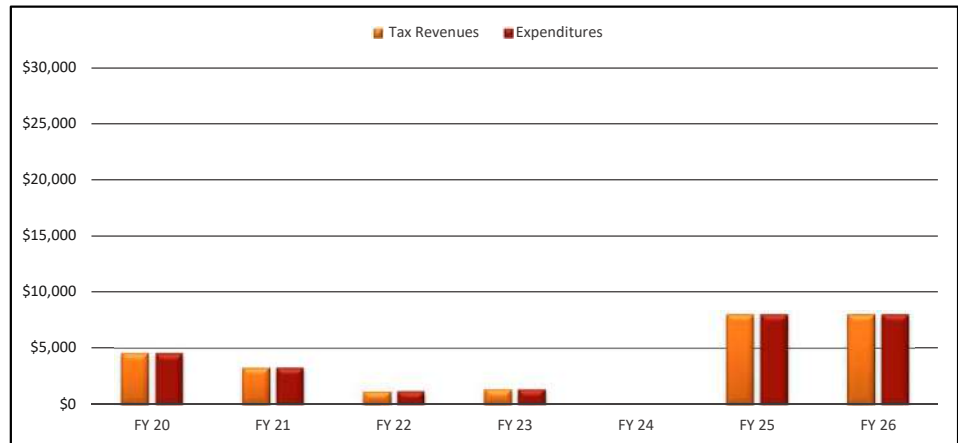
Head Start

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Tax Revenues							
5710 - Local Property Taxes	4,558	3,274	1,181	1,371	-	8,000	8,000
Total REVENUES :	4,558	3,274	1,181	1,371	-	8,000	8,000

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6400 - Other Operating Costs	4,558	3,274	1,181	1,371	-	8,000	8,000
Total EXPENDITURES :	\$ 4,558	\$ 3,274	\$ 1,181	\$ 1,371	\$ -	\$ 8,000	\$ 8,000

Sustainability Ratio

Local Property Taxes / Expenditures	100%	100%	100%	100%	0%	100%	100%
Local Revenues (excluding Property Taxes)							



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

School Based-Therapy Services

REVENUES

REVENUES - Local, State, and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5720 - Local Rev-Schl Districts	\$ 8,981,970	\$ 8,892,942	\$ 9,359,728	\$ 10,441,274	11,178,474	12,980,458	13,039,690
5740 - Local Revenue-Other	-	-	-	-	-	-	-
	8,981,970	8,892,942	9,359,728	10,441,274	11,178,474	12,980,458	13,039,690

REVENUES - Tax Revenues

5710 - Local Property Taxes	1,568,718	2,226,222	2,103,860	2,599,782	2,866,532	3,094,025	3,091,804
Total REVENUES:	10,550,688	11,119,164	11,463,588	13,041,057	14,045,005	16,074,483	16,131,494

EXPENDITURES

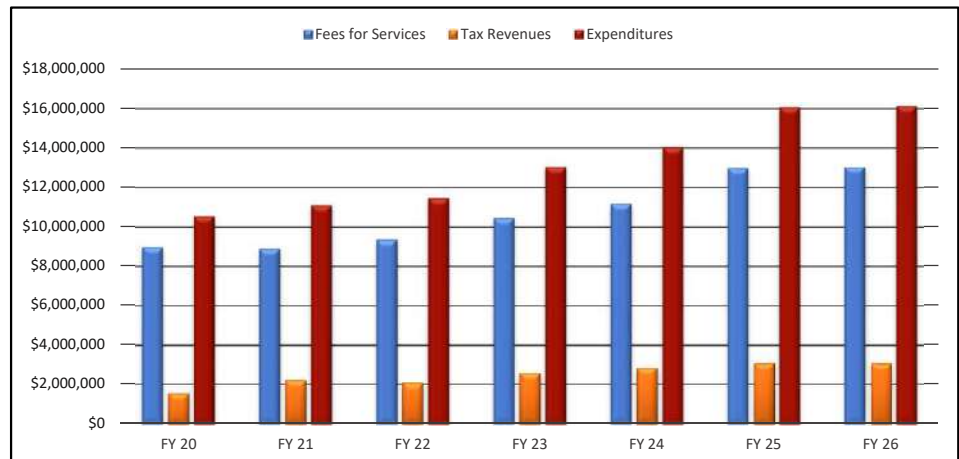
EXPENDITURES before Facilities

6100 - Payroll Expenditures	10,268,908	10,909,212	11,169,081	12,717,488	13,820,043	15,705,811	15,747,026
6200 - Contracted Services	23,492	25,144	20,480	19,204	23,030	50,860	55,900
6300 - Supplies & Materials	77,708	42,519	103,700	106,053	17,194	72,900	72,900
6400 - Other Operating Costs	113,506	77,706	98,255	122,211	114,725	175,240	185,200
	10,483,614	11,054,581	11,391,515	12,964,956	13,974,991	16,004,811	16,061,026

EXPENDITURES - Facilities

6487 - Facilities Support Charges	67,074	64,583	72,073	76,101	70,014	69,672	70,468
Total EXPENDITURES:	\$ 10,550,688	\$ 11,119,164	\$ 11,463,588	\$ 13,041,057	\$ 14,045,005	\$ 16,074,483	\$ 16,131,494

Performance Ratio	85%	80%	82%	80%	80%	81%	81%
Total Local, Federal, and State Revenues / Total Expenditures							



HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Special School Administration

REVENUES

REVENUES - Local, State, and Federal

5720 - Local Rev-Schl Districts

5740 - Local Rev-Other

REVENUES - Tax Revenues

5710 - Local Property Taxes

Total **REVENUES:**

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
\$ 8,493	\$ 12,379	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	10,900	-	1,000	2,000
8,493	12,379	-	10,900	-	1,000	2,000
566,542	759,783	945,136	817,853	985,619	1,023,812	1,124,829
575,035	772,162	945,136	828,753	985,619	1,024,812	1,126,829

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures

6200 - Contracted Services

6300 - Supplies & Materials

6400 - Other Operating Costs

EXPENDITURES - Facilities

6487 - Facilities Support Charges

Total **EXPENDITURES:**

2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
386,367	466,453	567,497	586,312	725,381	750,287	852,208
91,142	245,642	285,678	74,729	50,810	27,300	37,500
47,650	29,910	24,522	54,847	108,571	146,432	145,032
41,865	22,442	59,130	104,092	92,665	92,340	83,540
567,023	764,447	936,827	819,980	977,426	1,016,359	1,118,280
8,012	7,715	8,309	8,773	8,193	8,453	8,549
\$ 575,035	\$ 772,162	\$ 945,136	\$ 828,753	\$ 985,619	\$ 1,024,812	\$ 1,126,829

Sustainability Ratio

Local Property Taxes / Expenditures

99%

98%

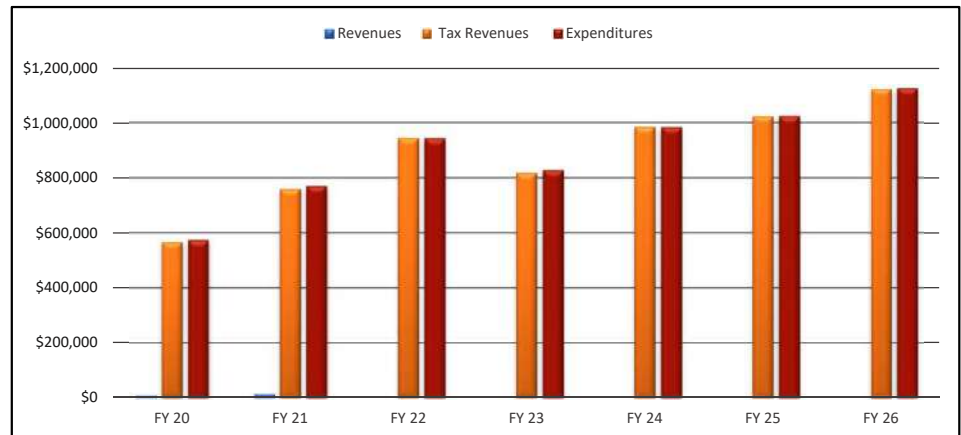
100%

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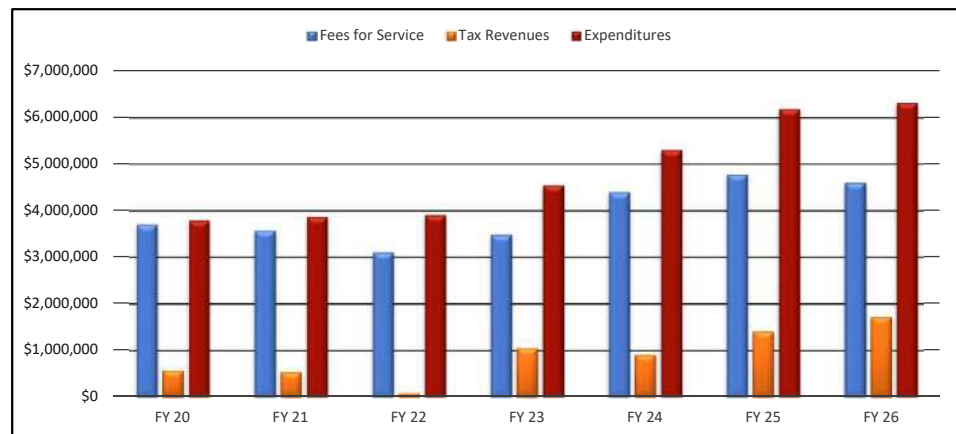
HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Academic and Behavior School East

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State, and Federal							
5720 - Local Rev-Schl Districts	\$ 3,703,769	\$ 3,578,535	\$ 3,109,371	\$ 3,489,613	4,396,645	4,779,563	4,599,041
5740 - Local Rev-Other	-	-	-	1,432	-	-	-
	3,703,769	3,578,535	3,109,371	3,491,045	4,396,645	4,779,563	4,599,041
REVENUES - Tax Revenues							
5710 - Local Property Taxes	575,753	541,751	88,442	1,052,912	907,408	1,406,205	1,721,090
Total REVENUES:	4,279,522	4,120,286	3,197,813	4,543,957	5,304,053	6,185,768	6,320,131

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	3,147,140	3,210,420	3,218,950	3,744,462	4,176,092	5,060,356	5,156,505
6200 - Contracted Services	177,929	178,861	182,475	180,158	197,267	164,520	163,720
6300 - Supplies & Materials	133,682	126,972	123,149	216,695	212,064	207,100	251,700
6400 - Other Operating Costs	22,934	36,690	53,738	49,516	32,975	46,400	32,730
	3,481,685	3,552,944	3,578,312	4,190,832	4,618,398	5,478,376	5,604,655
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	310,526	318,056	334,430	353,125	685,654	707,392	715,476
Total EXPENDITURES:	\$ 3,792,211	\$ 3,870,999	\$ 3,912,742	\$ 4,543,957	\$ 5,304,053	\$ 6,185,768	\$ 6,320,131

Performance Ratio	98%	92%	79%	77%	83%	77%	73%
Total Local, Federal, and State Revenues / Total Expenditures							



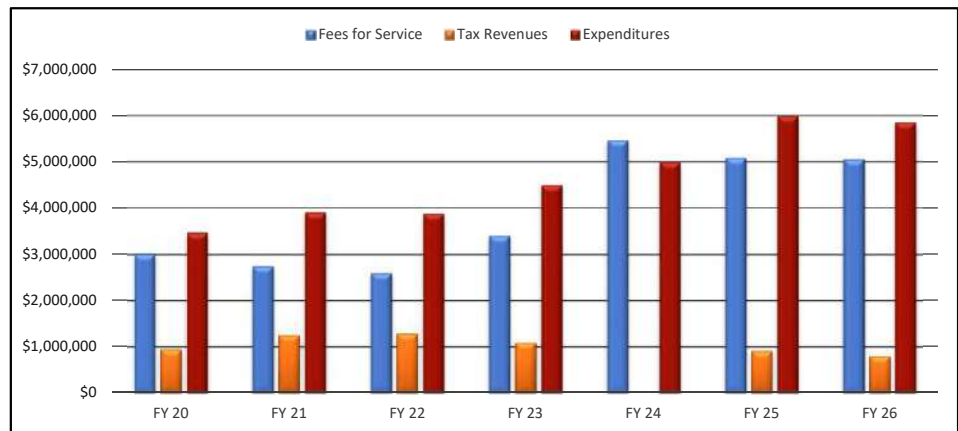
HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Academic and Behavior School West

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State, and Federal							
5720 - Local Rev-Schl Districts	\$ 3,012,997	\$ 2,745,260	\$ 2,594,606	\$ 3,400,448	5,466,242	5,086,800	5,052,275
5740 - Local Revenue-Other	-	-	-	1,568	-	-	-
	3,012,997	2,745,260	2,594,606	3,402,016	5,466,242	5,086,800	5,052,275
REVENUES - Tax Revenues							
5710 - Local Property Taxes	945,465	1,264,768	1,291,719	1,091,820	-	911,026	797,925
Total REVENUES:	3,958,462	4,010,027	3,886,325	4,493,835	5,466,242	5,997,826	5,850,200

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	3,051,786	3,271,414	3,195,370	3,647,616	4,144,614	5,032,793	4,893,979
6200 - Contracted Services	82,200	104,178	115,176	115,074	130,956	171,686	167,135
6300 - Supplies & Materials	130,186	106,265	122,644	230,287	261,141	303,171	298,728
6400 - Other Operating Costs	41,461	37,589	43,319	91,044	51,353	72,962	76,099
6600 - Capital Assets	-	5,683	-	-	-	-	-
	3,305,633	3,525,129	3,476,510	4,084,020	4,588,064	5,580,612	5,435,941
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	165,596	382,864	409,815	409,815	409,815	417,214	414,259
Total EXPENDITURES:	\$ 3,471,229	\$ 3,907,992	\$ 3,886,325	\$ 4,493,835	\$ 4,997,879	\$ 5,997,826	\$ 5,850,200

Performance Ratio	87%	70%	67%	76%	109%	85%	86%
Total Local, Federal, and State Revenues / Total Expenditures							



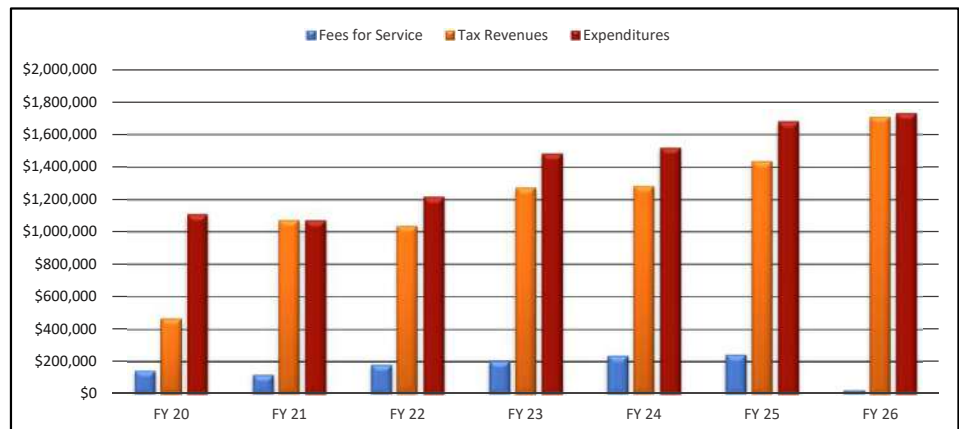
HARRIS COUNTY DEPARTMENT OF EDUCATION
Budget Trend Analysis for Fiscal Year 2025-2026

Fortis High School

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
REVENUES							
REVENUES - Local, State, and Federal							
5720 - Local Rev-Schl Districts	\$ 143,750	\$ 118,750	\$ 181,250	\$ 205,000	\$ 235,925	\$ 242,680	\$ 22,680
5740 - Local Revenue-Other				\$ 4,348	\$ 1,346	\$ 4,000	\$ -
5615 - Transfer In - Choice	500,000	-	-	-	-	-	-
	643,750	118,750	181,250	209,348	237,271	246,680	22,680
REVENUES - Tax Revenues							
5710 - Local Property Taxes	465,732	1,073,184	1,035,839	1,274,531	1,283,397	1,433,894	1,710,765
Total EXPENDITURES:	\$ 1,709,547	\$ 1,191,934	\$ 1,217,089	\$ 1,483,879	\$ 1,520,668	\$ 1,680,574	\$ 1,733,445

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
EXPENDITURES							
EXPENDITURES before Facilities							
6100 - Payroll Expenditures	775,146	753,005	748,121	1,074,343	1,134,071	1,165,265	1,222,069
6200 - Contracted Services	87,418	72,505	87,384	96,669	106,378	129,986	120,196
6300 - Supplies & Materials	76,490	72,074	182,579	97,381	80,910	164,599	168,599
6400 - Other Operating Costs	14,137	15,520	28,202	44,136	33,320	49,473	49,373
6600 - Capital Assets	-	-	-	-	-	-	-
	953,191	913,103	1,046,286	1,312,529	1,354,679	1,509,323	1,560,237
EXPENDITURES - Facilities							
6487 - Facilities Support Charges	156,292	160,081	171,350	171,350	165,988	171,251	173,208
Total EXPENDITURES:	\$ 1,109,483	\$ 1,073,184	\$ 1,217,636	\$ 1,483,879	\$ 1,520,668	\$ 1,680,574	\$ 1,733,445

Performance Ratio	58%	11%	15%	14%	16%	15%	1%
Total Local, Federal, and State Revenues / Total Expenditures							



HARRIS COUNTY DEPARTMENT OF EDUCATION

Budget Trend Analysis for Fiscal Year 2025-2026

Highpoint East School

REVENUES

REVENUES - Local, State, and Federal

	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Actual	2023-2024 Actual	2024-2025 Amended Budget	2025-2026 Proposed Budget
5720 - Local Rev-Schl Districts	\$ 2,162,008	\$ 1,558,767	\$ 1,964,392	\$ 2,318,287	\$ 2,763,830	\$ 2,752,850	\$ 2,798,450
5740 - Local Revenue-Other	-	-	-	-	-	-	-
	2,162,008	1,558,767	1,964,392	2,318,287	2,763,830	2,752,850	2,798,450

REVENUES - Tax Revenues

5710 - Local Property Taxes	959,629	1,582,156	1,375,116	1,394,703	1,509,520	1,773,226	1,786,503
Total REVENUES:	3,121,637	3,140,923	3,339,508	3,712,990	4,273,350	4,526,076	4,584,953

EXPENDITURES

EXPENDITURES before Facilities

6100 - Payroll Expenditures	2,434,405	2,476,687	2,589,068	2,956,502	3,294,278	3,486,602	3,524,891
6200 - Contracted Services	230,512	217,058	256,869	245,602	271,728	295,225	289,210
6300 - Supplies & Materials	91,116	68,184	89,130	72,731	103,800	134,085	160,900
6400 - Other Operating Costs	14,137	19,006	25,919	36,912	47,236	42,440	35,740
	2,770,170	2,780,936	2,960,985	3,311,747	3,717,042	3,958,352	4,010,741

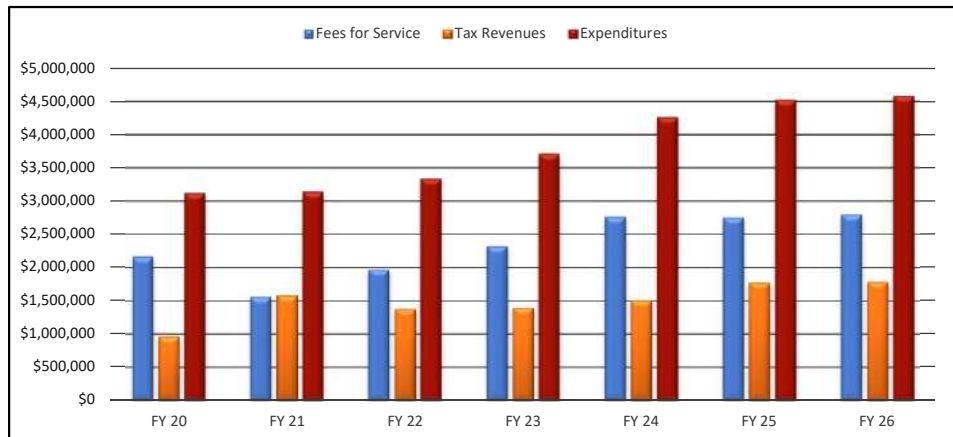
EXPENDITURES - Facilities

6487 - Facilities Support Charges	351,467	359,987	378,523	401,243	550,278	567,724	574,212
Total EXPENDITURES:	\$ 3,121,637	\$ 3,140,923	\$ 3,339,508	\$ 3,712,990	\$ 4,267,320	\$ 4,526,076	\$ 4,584,953

Performance Ratio

Total Local, Federal, and State Revenues / Total Expenditures

69% 50% 59% 62% 65% 61% 61%





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Glossary Section

GLOSSARY SECTION



Harris County Department of Education

Glossary of Terms

AB School -Adaptive and Behavior School

Account Code – This is the second part of the eFinance Account Code. It is an eight-digit numerical sequence consisting of the 4-digit object code and 4-digit sub-object code used for accounting purposes. Follows the Budget Code. See **Object Code** and **Sub-object Code**.

Account Number (Budget Number) – Consists of the **Budget Code** and the **Account Code**; the numerical sequence necessary to reflect budget operations and conditions, such as estimate revenues, appropriations, and encumbrances, the net balance, and other related information.

Accounting Period – A period at the end of which and for which financial statements are prepared; for example, September 1 through August 31.

Accrual Basis – Accrual accounting attempts to records the financial effects on an enterprise of transactions and other events and circumstances that have cash consequences for an enterprise in the periods in which those transactions, events, and circumstances occur rather than only in the periods in which cash is received or paid by the enterprise. Accrual accounting is concerned with the process by which cash expended on resources and activities is returned as more (or perhaps less) cash to the enterprise, not just with the beginning and end of that process. It recognizes that the buying, producing, selling, and other operations of an enterprise during a period, as well as other events that affect enterprise performance, often do not coincide with the cash receipts and payments of the period.

ACFR – Annual Comprehensive Financial Report

Adopted Tax Rate – The total adopted rate is composed of a maintenance and operation rate (M&O) and a debt service rate (sometimes referred to as the Interest and Sinking, or I&S, rate). Rates are expressed per \$100 of taxable value.

Allocation – A part of a lump-sum appropriation, which is designated for expenditure by specific organization units and/or for special purposes, activities, or objects.

Appraisal – (1) The act of appraising; (2) The estimated value resulting from such action.

Appraise – To make an estimate of value, particularly of the value of property. Note: if the property is valued for purpose of taxation, the less-inclusive term “assess” is usually used.

Appropriation – Budget dollars that have been set aside for a particular use.

Appropriation Account – A budgetary account set up to record specific authorization to spend. The account is credited with original and any supplemental appropriations and is charged with expenditures and encumbrances.

Arbitrage – In the context of government finance, the reinvestment of the proceeds of tax-exempt securities in materially higher-yielding taxable securities.

Assess – To value property officially for the purpose of taxation. Note: the term is also sometimes used to denote the levy of taxes, but such usage is not correct because it fails to distinguish between the valuation process and the tax levy process.

Assessed Valuation – A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets/Personal Property – Property (fixed assets or capital assets) that is generally portable and owned by an entity (sometimes leased); which has a monetary value.

Assets/Real Property – Real estate or other property owned by an entity, which has a monetary value.

Balanced Budget – A budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund.

Bill – A term used to denote a law or statute passed by certain legislative bodies. A bill has greater legal formality and standing than a resolution.

Board of Education – The elected or appointed body that has been created according to State law and vested with responsibilities for educational activities in each geographical area. These bodies are sometimes called school boards, governing boards, school trustees, etc.

Bond – A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer period and requires greater legal formality.

Bonded Debt – The part of debt which is covered by outstanding bonds. Sometimes called “Bonded Indebtedness.”

Bonds Issued – Bonds sold.

Bonds Payable – The face value of bonds issued and unpaid.

Budget – A plan of financial operation embodying an estimate of proposed expenditures for a given period or purpose and the proposed means of financing them.

Budget Code – This is the first part of the eFinance Account Code. It is fourteen digit numerical sequence consisting of the 3-digit fund code, 1-digit year code, 2-digit function code, 3-digit location code, 2-digit program code, and the 3-digit budget manager code, used to accounting purposes; precedes the **Account Code**. See **Fund Code**, **Function Code**, **Location Code**, **Program Code**, and **Budget Manager Code**.

Budget Manager Code – Denotes a program, purpose, or division applicable to the revenue or expenditure; part of the Budget Code: XXX-X-XX-XXX-XX-**XXX**.

Capital Asset – Same as **Fixed Asset**. Usually depreciated in governmental accounting

Capital Budget – A plan of proposed capital outlays and the means of financing them for the fiscal period. It is usually a part of the current budget. A capital program is sometimes referred to as a capital budget.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets. A fixed asset is defined as a tangible item whose expected useful life is over one year and whose value is more than \$1,000 and less than \$5,000 per item. It is not depreciated. A capital asset is defined as a tangible item (fixed asset) whose expected useful life is over one year and whose value exceeds \$5,000 per item. It is depreciated if applicable.

Capital Expenditure – charges for the acquisition at the delivered price including transportation, costs of equipment, land, buildings, or improvements of land or buildings, fixtures and other permanent improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$5,000 and a useful life expectancy of greater than 1 year.

Capital Project – A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the local education agency is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CASE – Cooperative for After School Enrichment – A division of Harris County Department of Education formed in 1999, to mobilize the community to work together to ensure that every child in Harris County has access to an after-school program.

CDA – A HCDE investment policy that covers all financial assets under the direct control of the Department. Transactions involving the purchase, sale, and maintenance of all Department financial investments are included within the jurisdiction of this policy.

CGD – Center for Grant Development – A program in HCDE's Resource Development Division.

CH – A HCDE policy in which the Board delegates to the Superintendent or the Superintendent's designee the authority to determine the method of purchasing, in accordance with CH(LEGAL), and to make budgeted purchases. However, any purchase that costs or aggregates to a cost of \$50,000 or more shall require Board approval before a transaction is culminated.

Community Services – Those services, which are provided for the community, or some segment of the community and the activities are other than regular public education and adult basic education services.

Consultant – A resource person who aids the regular personnel through conference, demonstration, research, or other means.

Contracted Services – Labor, material, and other costs for services rendered by personnel who are not on the payroll of the local education agency.

CSSS – Center for Safe and Secure Schools

Current – As used in this manual, the term has reference to the fiscal year in progress.

Current Budget – The annual budget prepared for and effective during the present fiscal year.

Current Year's Tax Levy – Taxes levied for the current fiscal period.

Debt – An obligation resulting from the borrowing of money or from the purchase of goods and

services. Debts of local education agencies include bonds, warrants, and notes, etc.

Debt Service Fund – A fund used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest on all bonds.

Deficit – The excess of the expenditures of a fund over the fund's resources.

Delinquent Taxes – Taxes remaining unpaid on and after the date on which they become delinquent by statute.

Depreciate/Depreciation – [Verb] to consider something as having less value each year over a fixed period, for the calculation of income tax; [Noun] the amount or percentage by which something decreases in value over time, usually one year.

Designated Fund Balance – Management's intended use of available expendable financial resources in governmental funds reflecting actual plans approved by the Education Board.

Direct Debt – Debt that is to be repaid by the reporting government itself rather than by an overlapping or underlying government.

EDGAR – the **Electronic Data Gathering, Analysis, and Retrieval** system, performs automated collection, validation, indexing, acceptance, and forwarding of submissions by companies and others who are required by law to file forms with the [U.S. Securities and Exchange Commission](#) (the "SEC"). The database is freely available to the public via the Internet.

EFT – Electronic Funds Transfer – Electronic payments and collections.

Effective Tax Rate – tax rate that will impose the same total taxes as last year if you compare properties taxed in both years. This tax rate will now be recognized as “no-new-revenue tax rate” (**NNRR**)

Encumbrance – Commitments related to unperformed contracts for goods or services.

Enterprise Fund – Proprietary fund type used to report an activity for which a fee is charged to external users for goods and services.

FASRG – Financial Accountability System Resource Guide – Describes the rules for financial accounting for Charter Schools, Education Service Centers and School Districts. Texas Administrative Code (TAC) §109.41.

Fiduciary Funds – A category of funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Final Amended Budget – Term used in connection with budgetary reporting. The original budget adjusted by all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes applicable to the fiscal year, whenever signed into law or otherwise legally authorized.

Financial Resources – Resources that are or will become available for spending.

Fiscal Year (FY) – A twelve-month period to which the annual budget applies and at the end of which the entity determines its financial position and the results of its operations.

Fixed Asset – A permanently owned thing; an asset of a business that is central to its operation and is not traded. Usually not depreciated in governmental accounting.

Food Service – Function 35; those activities that have as their purpose the preparation and serving of regular and incidental meals, lunches, or snacks in connection with school activities.

Full-time Equivalent (FTE) – is a ratio that represents the number of hours that an employee works compared to 40 hours.

Function Code – As applied to expenditures, this term has reference to an activity or service aimed at accomplishing a certain purpose; for example, Instruction, Administration, etc.; part of the **Budget Code**: XXX-X-XX-XXX-XX-XXX.

Fund – A sum of money or other resources set-aside for specific activities of a school district. The fund accounts constitute a complete entity and all the financial transactions for the fund are recorded in them.

Fund Code – 3-digit code assigned to accounts for funds with separate purposes, part of the **Budget Code**: XXX-X-XX-XXX-XX-XXX.

Fund Balance – The difference between assets and liabilities reported in a governmental fund.

Fund Balance:

Assigned – Amounts constrained by the state 's intent to be used for specific purposes, but are neither restricted nor committed, should be reported as assigned fund balance. Intent should be expressed by the Texas Legislature, or a body (a budget or finance committee, for example) or official to which the governing body has delegated the authority to assign amounts to be used for specific purposes.

Unassigned – represents fund balance that has not been assigned to other funds and has not been restricted, committed or assigned to specific purposes within the general fund

Committed – Amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority (the Texas Legislature)

Restricted – constraints placed on the use of resources are either: Externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments; or imposed by law through constitutional provisions or enabling legislation.

Non-Spendable – classification includes amounts that cannot be spent because they are either: Not in spendable form, or legally or contractually required to be maintained intact.

GASB – Governmental Accounting Standards Board – An independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

General Fund – A fund used to finance the ordinary operations of the local education agency. It

Is available for a legally authorized purpose and consists of money not specifically designated for some other particular purpose.

GFOA – Government Finance Officers Association – An association that educates professionals about financial policy, best practices, education, training, networking, and leadership.

Governmental Funds – A generic classification used by the GASB to refer to all funds other than proprietary and fiduciary funds. The General Fund, special revenue funds, capital projects funds, debt service funds, and permanent funds are the types of funds referred to as *governmental funds*.

Grant – A contribution, either money or material goods, made by an outside entity or a governmental unit to another unit and for which the contributing unit expects no repayment. Grants may be for specific or general purposes.

HCAD – Harris County Appraisal District – Establishes the appraisal value of property within Harris County. This is done to allocate taxes fairly among all taxpayers.

HCDE – Harris County Department of Education

HCOEM – Harris County Office of Emergency Management – Helps prepare the residents and property of Harris County for disasters with training, education, and preparedness.

HCTO – Harris County Tax Office – Manages automobile registration, titling, property tax services, and voter registration for Harris County.

Internal Service Funds – Proprietary fund type that may be used to report any activities that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

I & S Tax – Interest and sinking is a term that is used interchangeably with debt service fund in discussing the components of the tax rate.

IRB – Institutional Review Board – A committee designated to review, monitor, and approve research involving humans.

ISS – Instructional Support Services

ITB – Invitation to Bid – A request made by a purchaser to prospective suppliers for their competitive price quotations on goods or services.

Location Code – Denotes the physical address of the revenue or expenditure, part of the Budget Code: XXX-X-XX-XXX-XX-XXX.

Levy – [Verb] To impose taxes or special assessments. [Noun] The total of taxes or special assessments imposed by a governmental unit.

Major Fund – Governmental fund or enterprise fund reported as a separate column in the basic fund financial statements and subject to separate opinion in the independent auditor's report.

M & O Tax – Maintenance and operations is a term that is used interchangeably with general fund in discussing the components of the tax rate.

Modified Accrual Basis – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

No-New-Revenue Rate (“NNRR”) – It replaced the Effective Tax Rate which is the tax rate that will impose the same total taxes as previous year if you compare properties taxed in both years.

Nominal Rate – the rate that appears on the tax bills

Object Code – As applied to expenditures, this term has reference to an article or services received; for example, payroll costs, or purchased and contracted services; part of the Account Code: **XXXX-XXXX**.

Operating Funds – Operating funds are used to pay for the day-to-day expenses of the Department. Those expenses include salaries, benefits, utilities, supplies, etc. They do not include construction, renovations and building maintenance, which are included under Internal service funds, and it does not include Federal Grants funded programs administered by the Department which are included under Special Revenue Funds.

Other Resources – An increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends.

Other Uses – A decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends.

P – Reference point for “Projected”.

PAFR – Popular Annual Financial Report

EFinance Account Code – The EFinance Account Code is divided into two codes: The Budget Code (14-digit numerical sequence) and the Account Code (an 8-digit numerical sequence) these are both further described in this glossary.

Principal of Bonds – The face value of bonds.

Professional Staff – This is a full-time equivalent count of teachers, professional support staff, campus administrators, and central administrators.

Program Code – The definition of an effort to accomplish a specific objective or objectives consistent with funds or resources available; part of the Budget Code: **XXX-X-XX-XXX-XX-XXX**.

Proprietary Fund – Sometimes referred to as *income-determination, business-like, or commercial-type* fund of state or local government. Examples are enterprise funds and internal service funds.

PFC – stands for Public Facility Corporation

QZAB – Qualified Zone Academy Bonds – A Federal Grant Program that provides funding for schools to renovate building and developing curricular.

Refunding – The issuance of new debt whose proceeds are used to repay previously issued debt. The proceeds may be used immediately for this purpose or they may be placed with an escrow agent and invested until they are used to pay principal and interest on the old debt at a future time.

Reimbursement – Cash or other assets received as a repayment of the cost of work or services performed, or of other expenditures made for or on behalf of another governmental unit or department, or for an individual, firm, or corporation.

Reserve – An amount set aside for a specified purpose, or an account which records a portion of the fund balance that is to be segregated for some future use and, therefore, is not available for further appropriation and expenditure.

Rollback Rate – tax rate is the highest tax rate the taxing unit can set before taxpayers can start tax rollback procedures. This rate will now be recognized as “voter-approval tax rate” (**VAR**), after House Bill 3.

Sinking Fund – See Debt Service Fund

Special Education – This refers to the population served by programs for students with disabilities.

Special Revenue Fund – A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditures for specific purposes.

Sub-object Code – A subdivision within an expenditure object classification.

TASB – Texas Association of School Boards – A nonprofit statewide educational association that serves and represents local Texas school districts.

TEA – Texas Education Agency.

TMS – Travel Management System

TRS – The **T**eacher **R**etirement **S**ystem of Texas is a public employee retirement system that is a multiple employer defined benefit pension plan. Based on salary and wages, for FY 2019-20 State law provides for a

- Member Retirement Contribution 7.7%
- TRS-Care Contribution for Member .65% and for Reporting Entity .75%
- State or Federal grant contribution rate of 7.5%
- Federal TRS-Care 1.25%
- Public Education Employer Contribution (formerly RE Payment for Non-OASDI Members: 1.5%
- Pension Surcharge: 15.2% and
- TRS-Care Surcharge \$535

Tax Rate Components – See **I & S Tax** (Interest and sinking) **M & O** (Maintenance and Operations) **Tax**.

Taxes – Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

Unreserved and Undesignated Fund Balance – Available expendable financial resources in a governmental fund that are not the object of tentative management plans.

Voter-approval Rate (“VAR”) – It replaced the Rollback Rate tax rate which is the highest tax rate the taxing unit can set before taxpayers can start tax VAR procedures.

WMS – Workshop Management System.



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Appendix



Harris County Department of Education & HCDE Public Facility Corp.
Lease Revenue Bonds, Series 2025

LR Bonds: 25-Year Amort

Debt Service Analysis - \$15MM Lease Revenue Bonds

Fiscal Year Ending	Taxable Assessed Valuation	Lease Revenue Bonds							Maintenance Tax Notes				CAPI	District Contribution	TOTAL COMBINED DEBT SERVICE	Tax Year
		Interlocal Contract Revenues Available	Outstanding Series 2016 Debt Service	Outstanding Series 2020 Debt Service	Total Outstanding LR Debt Service	\$ 15,000,000 Series 2025 Debt Service	Combined Lease Revenue Debt Service	DS Coverage (MADS)	Outstanding Series 2020 Debt Service	Outstanding Series 2024 Debt Service	Combined M-Tax Note Debt Service	Tax Rate @ 98.00% Collections				
2025	\$ 665,603,203,278	\$ 16,940,765	\$ 758,648	\$ 1,708,513	\$ 2,467,161	\$ -	\$ 2,467,161	6.87	\$ 508,800	\$ 715,400	\$ 1,224,200	\$ 0.0002	\$ -	\$ -	\$ 3,691,361	2024
2026	665,603,203,278	16,940,765	746,216	1,715,388	2,461,604	697,125	3,158,729	5.36	508,800	715,400	1,224,200	0.0002	-	-	4,382,929	2025
2027	665,603,203,278	16,940,765	-	1,768,763	1,768,763	1,087,125	2,855,888	5.93	1,210,800	1,178,525	2,389,325	0.0004	-	-	5,245,213	2026
2028	665,603,203,278	16,940,765	-	1,773,513	1,773,513	1,089,875	2,863,388	5.92	1,204,050	1,208,400	2,412,450	0.0004	-	-	5,275,838	2027
2029	665,603,203,278	16,940,765	-	1,727,013	1,727,013	1,086,750	2,813,763	6.02	1,244,550	1,211,150	2,455,700	0.0004	-	-	5,269,463	2028
2030	665,603,203,278	16,940,765	-	1,719,513	1,719,513	1,087,750	2,807,263	6.03	1,251,800	1,212,400	2,464,200	0.0004	-	-	5,271,463	2029
2031	665,603,203,278	16,940,765	-	1,710,163	1,710,163	1,087,750	2,797,913	6.05	1,261,200	1,212,150	2,473,350	0.0004	-	-	5,271,263	2030
2032	665,603,203,278	16,940,765	-	1,704,263	1,704,263	1,086,750	2,791,013	6.07	1,268,100	1,210,400	2,478,500	0.0004	-	-	5,269,513	2031
2033	665,603,203,278	16,940,765	-	1,701,863	1,701,863	1,089,625	2,791,488	6.07	1,273,200	1,207,150	2,480,350	0.0004	-	-	5,271,838	2032
2034	665,603,203,278	16,940,765	-	1,702,763	1,702,763	1,086,375	2,789,138	6.07	1,271,975	1,207,275	2,479,250	0.0004	-	-	5,268,388	2033
2035	665,603,203,278	16,940,765	-	1,703,663	1,703,663	1,087,000	2,790,663	6.07	1,269,875	1,210,525	2,480,400	0.0004	-	-	5,271,063	2034
2036	665,603,203,278	16,940,765	-	1,710,163	1,710,163	1,091,250	2,801,413	6.05	1,266,875	1,211,775	2,478,650	0.0004	-	-	5,280,063	2035
2037	665,603,203,278	16,940,765	-	1,729,663	1,729,663	1,089,125	2,818,788	6.01	1,194,025	1,211,025	2,405,050	0.0004	-	-	5,223,838	2036
2038	665,603,203,278	16,940,765	-	1,717,088	1,717,088	1,090,625	2,807,713	6.03	1,196,250	1,208,275	2,404,525	0.0004	-	-	5,212,238	2037
2039	665,603,203,278	16,940,765	-	1,723,463	1,723,463	1,090,625	2,814,088	6.02	1,197,425	1,208,400	2,405,825	0.0004	-	-	5,219,913	2038
2040	665,603,203,278	16,940,765	-	1,723,681	1,723,681	1,089,125	2,812,806	6.02	1,192,625	1,211,150	2,403,775	0.0004	-	-	5,216,581	2039
2041	665,603,203,278	16,940,765	-	2,400,375	2,400,375	1,086,125	3,486,500	4.86	-	1,377,150	1,377,150	0.0002	-	-	4,863,650	2040
2042	665,603,203,278	16,940,765	-	2,389,900	2,389,900	1,086,500	3,476,400	4.87	-	1,382,400	1,382,400	0.0002	-	-	4,858,800	2041
2043	665,603,203,278	16,940,765	-	2,055,400	2,055,400	1,090,000	3,145,400	5.39	-	1,386,300	1,386,300	0.0002	-	-	4,531,700	2042
2044	665,603,203,278	16,940,765	-	2,059,400	2,059,400	1,086,625	3,146,025	5.38	-	1,407,600	1,407,600	0.0002	-	-	4,553,625	2043
2045	665,603,203,278	16,940,765	-	2,055,300	2,055,300	1,086,375	3,141,675	5.39	-	-	-	-	-	-	3,141,675	2044
2046	665,603,203,278	16,940,765	-	-	-	1,089,000	1,089,000	15.56	-	-	-	-	-	-	1,089,000	2045
2047	665,603,203,278	16,940,765	-	-	-	1,089,375	1,089,375	15.55	-	-	-	-	-	-	1,089,375	2046
2048	665,603,203,278	16,940,765	-	-	-	1,087,500	1,087,500	15.58	-	-	-	-	-	-	1,087,500	2047
2049	665,603,203,278	16,940,765	-	-	-	1,088,250	1,088,250	15.57	-	-	-	-	-	-	1,088,250	2048
2050	665,603,203,278	16,940,765	-	-	-	1,086,500	1,086,500	15.59	-	-	-	-	-	-	1,086,500	2049
2051	665,603,203,278	16,940,765	-	-	-	-	-	-	-	-	-	-	-	-	-	2050
2052	665,603,203,278	16,940,765	-	-	-	-	-	-	-	-	-	-	-	-	-	2051
2053	665,603,203,278	16,940,765	-	-	-	-	-	-	-	-	-	-	-	-	-	2052
2054	665,603,203,278	16,940,765	-	-	-	-	-	-	-	-	-	-	-	-	-	2053
Total >>			\$ 1,504,864	\$ 38,499,844	\$ 40,004,708	\$ 26,813,125	\$ 66,817,833		\$ 18,320,350	\$ 23,892,850	\$ 42,213,200		\$ -	\$ -	\$ 109,031,033	

4.91%

Par amounts are representative of Project Fund amounts.



U.S. Capital Advisors

SOURCES AND USES OF FUNDS

Harris County Department of Education
Lease Revenue Bonds,,Series 2025

Dated Date	09/15/2025
Delivery Date	09/15/2025

Sources:

Bond Proceeds:	
Par Amount	15,210,000.00
Net Premium	220,309.25
<hr/>	
	15,430,309.25
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Uses:

Project Fund Deposits:	
Project Fund	15,000,000.00
Delivery Date Expenses:	
Cost of Issuance	350,000.00
Underwriter's Discount	76,050.00
	<hr/>
	426,050.00
Other Uses of Funds:	
Additional Proceeds	4,259.25
<hr/>	
	15,430,309.25
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BOND PRICING

Harris County Department of Education
Lease Revenue Bonds,,Series 2025

Bond Component	Maturity Date	Amount	Rate	Yield	Price	Premium (-Discount)
Bond Component:						
	02/15/2027	335,000	5.000%	3.820%	101.609	5,390.15
	02/15/2028	355,000	5.000%	3.840%	102.649	9,403.95
	02/15/2029	370,000	5.000%	3.900%	103.483	12,887.10
	02/15/2030	390,000	5.000%	3.950%	104.214	16,434.60
	02/15/2031	410,000	5.000%	3.990%	104.873	19,979.30
	02/15/2032	430,000	5.000%	4.040%	105.375	23,112.50
	02/15/2033	455,000	5.000%	4.100%	105.702	25,944.10
	02/15/2034	475,000	5.000%	4.190%	105.691	27,032.25
	02/15/2035	500,000	5.000%	4.270%	105.607	28,035.00
	02/15/2036	530,000	5.000%	4.340%	105.480	29,044.00
	02/15/2037	555,000	5.000%	4.400%	105.335	29,609.25
	02/15/2038	585,000	5.000%	4.460%	105.102	29,846.70
	02/15/2039	615,000	5.000%	4.540%	104.580	28,167.00
	02/15/2040	645,000	5.000%	4.650%	103.643	23,497.35
	02/15/2041	675,000	5.000%	4.760%	102.596	17,523.00
	02/15/2042	710,000	5.000%	4.860%	101.566	11,118.60
	02/15/2043	750,000	5.000%	4.940%	100.691	5,182.50
	02/15/2044	785,000	5.000%	4.970%	100.354	2,778.90
	02/15/2045	825,000	5.000%	5.000%	100.000	
	02/15/2046	870,000	5.000%	5.130%	98.362	-14,250.60
	02/15/2047	915,000	5.000%	5.160%	97.936	-18,885.60
	02/15/2048	960,000	5.000%	5.190%	97.495	-24,048.00
	02/15/2049	1,010,000	5.000%	5.230%	96.910	-31,209.00
	02/15/2050	1,060,000	5.000%	5.250%	96.577	-36,283.80
		15,210,000				220,309.25

Dated Date 09/15/2025
Delivery Date 09/15/2025
First Coupon 02/15/2026

Par Amount 15,210,000.00
Premium 220,309.25

Production 15,430,309.25 101.448450%
Underwriter's Discount -76,050.00 -0.500000%

Purchase Price 15,354,259.25 100.948450%
Accrued Interest

Net Proceeds 15,354,259.25

BOND SUMMARY STATISTICS

Harris County Department of Education
Lease Revenue Bonds,,Series 2025

Dated Date	09/15/2025
Delivery Date	09/15/2025
Last Maturity	02/15/2050
Arbitrage Yield	4.857663%
True Interest Cost (TIC)	4.906598%
Net Interest Cost (NIC)	4.937836%
All-In TIC	5.136542%
Average Coupon	5.000000%
Average Life (years)	15.257
Weighted Average Maturity (years)	15.076
Duration of Issue (years)	10.332
Par Amount	15,210,000.00
Bond Proceeds	15,430,309.25
Total Interest	11,603,125.00
Net Interest	11,458,865.75
Total Debt Service	26,813,125.00
Maximum Annual Debt Service	1,091,250.00
Average Annual Debt Service	1,098,148.46
Underwriter's Fees (per \$1000)	
Average Takedown	
Other Fee	5.000000
Total Underwriter's Discount	5.000000
Bid Price	100.948450

Bond Component	Par Value	Price	Average Coupon	Average Life	Average Maturity Date	Duration	PV of 1 bp change
Bond Component	15,210,000.00	101.448	5.000%	15.257	12/17/2040	10.354	15,348.00
	15,210,000.00			15.257			15,348.00

	TIC	All-In TIC	Arbitrage Yield
Par Value	15,210,000.00	15,210,000.00	15,210,000.00
+ Accrued Interest			
+ Premium (Discount)	220,309.25	220,309.25	220,309.25
- Underwriter's Discount	-76,050.00	-76,050.00	
- Cost of Issuance Expense		-350,000.00	
- Other Amounts			
Target Value	15,354,259.25	15,004,259.25	15,430,309.25
Target Date	09/15/2025	09/15/2025	09/15/2025
Yield	4.906598%	5.136542%	4.857663%

BOND DEBT SERVICE

Harris County Department of Education
Lease Revenue Bonds,,Series 2025

Period Ending	Principal	Coupon	Interest	Debt Service
08/31/2026			697,125	697,125
08/31/2027	335,000	5.000%	752,125	1,087,125
08/31/2028	355,000	5.000%	734,875	1,089,875
08/31/2029	370,000	5.000%	716,750	1,086,750
08/31/2030	390,000	5.000%	697,750	1,087,750
08/31/2031	410,000	5.000%	677,750	1,087,750
08/31/2032	430,000	5.000%	656,750	1,086,750
08/31/2033	455,000	5.000%	634,625	1,089,625
08/31/2034	475,000	5.000%	611,375	1,086,375
08/31/2035	500,000	5.000%	587,000	1,087,000
08/31/2036	530,000	5.000%	561,250	1,091,250
08/31/2037	555,000	5.000%	534,125	1,089,125
08/31/2038	585,000	5.000%	505,625	1,090,625
08/31/2039	615,000	5.000%	475,625	1,090,625
08/31/2040	645,000	5.000%	444,125	1,089,125
08/31/2041	675,000	5.000%	411,125	1,086,125
08/31/2042	710,000	5.000%	376,500	1,086,500
08/31/2043	750,000	5.000%	340,000	1,090,000
08/31/2044	785,000	5.000%	301,625	1,086,625
08/31/2045	825,000	5.000%	261,375	1,086,375
08/31/2046	870,000	5.000%	219,000	1,089,000
08/31/2047	915,000	5.000%	174,375	1,089,375
08/31/2048	960,000	5.000%	127,500	1,087,500
08/31/2049	1,010,000	5.000%	78,250	1,088,250
08/31/2050	1,060,000	5.000%	26,500	1,086,500
	15,210,000		11,603,125	26,813,125

BOND DEBT SERVICE

Harris County Department of Education
Lease Revenue Bonds,,Series 2025

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
02/15/2026			316,875	316,875	
08/15/2026			380,250	380,250	
08/31/2026					697,125
02/15/2027	335,000	5.000%	380,250	715,250	
08/15/2027			371,875	371,875	
08/31/2027					1,087,125
02/15/2028	355,000	5.000%	371,875	726,875	
08/15/2028			363,000	363,000	
08/31/2028					1,089,875
02/15/2029	370,000	5.000%	363,000	733,000	
08/15/2029			353,750	353,750	
08/31/2029					1,086,750
02/15/2030	390,000	5.000%	353,750	743,750	
08/15/2030			344,000	344,000	
08/31/2030					1,087,750
02/15/2031	410,000	5.000%	344,000	754,000	
08/15/2031			333,750	333,750	
08/31/2031					1,087,750
02/15/2032	430,000	5.000%	333,750	763,750	
08/15/2032			323,000	323,000	
08/31/2032					1,086,750
02/15/2033	455,000	5.000%	323,000	778,000	
08/15/2033			311,625	311,625	
08/31/2033					1,089,625
02/15/2034	475,000	5.000%	311,625	786,625	
08/15/2034			299,750	299,750	
08/31/2034					1,086,375
02/15/2035	500,000	5.000%	299,750	799,750	
08/15/2035			287,250	287,250	
08/31/2035					1,087,000
02/15/2036	530,000	5.000%	287,250	817,250	
08/15/2036			274,000	274,000	
08/31/2036					1,091,250
02/15/2037	555,000	5.000%	274,000	829,000	
08/15/2037			260,125	260,125	
08/31/2037					1,089,125
02/15/2038	585,000	5.000%	260,125	845,125	
08/15/2038			245,500	245,500	
08/31/2038					1,090,625
02/15/2039	615,000	5.000%	245,500	860,500	
08/15/2039			230,125	230,125	
08/31/2039					1,090,625
02/15/2040	645,000	5.000%	230,125	875,125	
08/15/2040			214,000	214,000	
08/31/2040					1,089,125
02/15/2041	675,000	5.000%	214,000	889,000	
08/15/2041			197,125	197,125	
08/31/2041					1,086,125
02/15/2042	710,000	5.000%	197,125	907,125	
08/15/2042			179,375	179,375	
08/31/2042					1,086,500
02/15/2043	750,000	5.000%	179,375	929,375	
08/15/2043			160,625	160,625	
08/31/2043					1,090,000
02/15/2044	785,000	5.000%	160,625	945,625	
08/15/2044			141,000	141,000	
08/31/2044					1,086,625
02/15/2045	825,000	5.000%	141,000	966,000	
08/15/2045			120,375	120,375	
08/31/2045					1,086,375
02/15/2046	870,000	5.000%	120,375	990,375	
08/15/2046			98,625	98,625	
08/31/2046					1,089,000
02/15/2047	915,000	5.000%	98,625	1,013,625	
08/15/2047			75,750	75,750	
08/31/2047					1,089,375
02/15/2048	960,000	5.000%	75,750	1,035,750	
08/15/2048			51,750	51,750	
08/31/2048					1,087,500
02/15/2049	1,010,000	5.000%	51,750	1,061,750	

BOND DEBT SERVICE

Harris County Department of Education
Lease Revenue Bonds,,Series 2025

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
08/15/2049			26,500	26,500	
08/31/2049					1,088,250
02/15/2050	1,060,000	5.000%	26,500	1,086,500	
08/31/2050					1,086,500
	15,210,000		11,603,125	26,813,125	26,813,125



Harris County
Department of
Education

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The Harris County Department of Education (HCDE) is dedicated to providing high-quality, cost-effective educational services to school districts, educators, government and non-profit organizations in Harris County.

Through schools for students with profound special needs, Head Start early childhood education, school-based therapy services and afterschool programs, HCDE supports all area school districts in meeting the needs of uniquely challenged learners while saving them millions of dollars each year through shared services. The Department is an innovative leader of literacy and workforce development programming for adult learners across the county. HCDE also provides various other educational support services including professional development for educators, school safety programs, educator certification, records management, and a national purchasing cooperative.

HCDE impacts an average of 150,000 students and educators each year. Using fees for service, grants, and the purchasing cooperative, HCDE turns one dollar of property taxes into five dollars of services.

HCDE is separate and distinct from other agencies of Harris County. The Department's primary service area covers 1,788 square miles but also provides support to school districts, education service centers and other governmental agencies across Texas and the nation.

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www.hcde-texas.org

05 2025